## Addendum to A Blueprint for Ocean Energy Development 2010-2015

### Introduction

OWET convened the second annual OWET Developers' Summit on August 2, 2011 in Portland, Oregon.

The Summit brought together participants, both new and those who had attended the first OWET Developers' Summit 2010, to review the Blueprint for Ocean Energy Development 2010-2015 and to discuss: the progress made in developing ocean energy during the past year, ongoing challenges, and modifications to the Blueprint needed to refine its strategies to advance ocean energy development in Oregon and the Pacific Northwest of North America by 2015.

This addendum to the Blueprint captures the results of the Summit. OWET intends for this addendum to supplement the action plan focused on advancing a responsible ocean energy industry that is presented in the Blueprint. Blueprint action items will continue to define OWET's work.

# Goal and Objectives for Oregon Ocean Energy Development by 2015

Goal established in 2010.

Recommended modifications to the goal.

OWET's overarching goal is to make Oregon a leading place, a "first mover," in the



### Suggested objectives to achieve the goal include:

- · Leadership that is both recognized and influential
- Projects installed and operating
- · Grid-connected test facility installed and operating
- Jobs created
- 10-20 MW generated
- Leases and licenses for four grid-connected demonstration projects
- Ocean energy zones established in the Territorial Sea Plan (Note: the zones need to accommodate different types of technologies)
- Financial structure that is attractive to developers and utilities
- Regulatory structure that is as efficient as possible while still addressing all regulatory requirements, and one that is understood by all participants
- Physical infrastructure established including grid connections and transmission

# Blueprint Review: The Electric Transmission System

Clarifications, modifications and additions:

- Work with utilities to understand what will motivate them to invest in ocean energy
- Articulate the value of ocean energy to utilities
  - Better highlight the value of the reduced east/west and north/south transmission load scenario resulting from new ocean energy generation off the Oregon coast
  - Share information on the merits of ocean energy's predictability and potential, and how to integrate those issues into planning



- Help them understand the long-term potential for ocean energy (an example of this is the wind story 20 years ago)
- Consider the full integration costs of ocean energy with available, eastern transmission compared to the full integration costs of wind energy with added transmission
- Highlight and emphasize that ocean energy has high winter potential at the same time that Oregon energy needs are higher
- Lead a Pacific Region effort to develop a financial model that helps convey these values to utilities and, therefore, accelerate project and industry development
- Recruit utilities as allies to help support policy advancement
- Partner with utilities on research and development

## Blueprint Review: Regulatory/Permitting Issues

Clarifications, modifications and additions:

- Successes since the first Summit include BOEM's task force established for Oregon, MOUs established between FERC and the Coast Guard, FERC and NOAA, FERC and DOE, and FERC and USFWS
- Identify a project to serve as a case example for improved regulatory siting and licensing. Improve coordination across agencies with the applicant/developer and other stakeholders
- Make sure that publicly funded research is publicly available and shared to build our collective knowledge base
- It is important to engage NOAA on policy topics, research and development, and individual projects
- Explore the concept of creating an Oregon Department of Marine Renewable Energy as a 'one-stop shop' for state and local permitting and licensing of ocean energy projects. Explore whether the Joint Agency Review team suffices, or an equivalent to the Energy Facilities Siting Council for ocean energy projects should be established
- Encourage more MOUs among federal agencies, and among federal and state agencies
- Consider ways that data collected on one project or R&D efforts can be shared and help inform other projects. Efficient use of existing and gathered information can improve efficiencies



# Blueprint Review: Policy and Finance

Clarifications, modifications and additions:

- Explore ways for the government to share risk, including:
  - Construction risk (such as: will the machinery show up on time?)
  - Operating risk (such as: will the equipment break, what are the maintenance costs?)
  - Electric generation risk (such as: will the machines generate enough power to provide the cash to pay lenders/investors?)
  - Price risk (such as: offer a guaranteed price per kilowatt hour such as feed in tariffs)
  - Demand guarantees (such as: have a purchaser of the power established in advance)
- Explore new market and/or investment tax credits, such as a Blue Tag voluntary initiative, feed in tariffs, or loan guarantees
- Establish decommissioning protocols that do not require removing every part of the anchoring system
- Create ways for all permitted sites to have extensions or transfers to other operators or users
- Establish and implement a robust marketing and education and outreach effort to help establish awareness and support for ocean energy as a positive, needed and valued energy source by OWET

# **Priority Recommendations for Action**

#### **The Electric Transmission System**

- Prepare the 'value proposition' case for ocean energy for utilities and policy makers
- Develop better relationships with Bonneville Power Administration and other important regional utility entities
- Facilitate collaboration and serve a leadership role in helping developers connect with utility entities around the state



#### **Regulatory and Permitting**

- Support development of a full capacity research center on the Outer Continental Shelf with state and federal partnership
- Establish a Marine Renewable Energy Office, or a clear and efficient state and federal licensing and permitting process
- Establish a clear process for phased project development and associated licensing

## **Policy and Finance**

- Advocate for increased federal funding for research and development and long-term incentives
- · Advocate for increased state funding and incentives
- Develop a vision with ocean energy zones; research and development to gather data supporting all projects; and then establish an efficient and effective licensing process that all participants understand, with clear adaptive management plans

#### **OWET** (added category with actions)

- Strengthen OWET's leadership, fund-raising capacity, and organizational profile and clarify OWET's mission/value statement, purpose and niche
- Support technology developers
- Help establish project development capabilities to support technology developers
- Examine lessons learned from Denmark to transfer here
- Create an OWET and ocean energy value proposition
- Create a public awareness program to increase support of and demand for ocean energy
- Explore additional funding mechanisms
- Support a site-specific success story and get a project in the water
- Advocate for increased federal funding for both research and development and longterm incentives
- Advocate for increased state funding and incentives



### APPENDIX D

### OWET Developers' Summit Attendees August 2, 2011

Meleah Ashford

Northwest National Marine

Renewable Energy

Dan Bates

Thorn Run Partners

Kevin Banister OWET Board Principle Power

**Hoyt Battey** 

**US** Department of Energy

Chandra Brown OWET Board

Oregon Innovation Council

Oregon Iron Works

Jason Busch

Oregon Wave Energy Trust

Chris Campbell

Ocean Renewable Energy

Group

Richard Chwaszczewski SAIC Marine Technologies

John Doussard

Oregon Innovation Council

Nehal Gajjer Ecomerit

David Gibson OWET Board Oregon Iron Works

Mike Grainey

Oregon Business Development

Dept

James Hastreiter

Federal Energy Regulatory

Commission

Maurice Hill

Bureau of Energy Management, Regulation and Enforcement

Ken Homolka

Oregon Department of Fish and

Wildlife

David Kenney Oregon BEST

Paul Klarin

Oregon Department of Land Conservation and Development

Justin Klure

Pacific Energy Ventures

Robert Lurie

Ocean Power Technologies

Jaron Ming

Bureau of Ocean Energy Management, Regulation and

Enforcement

Scott Nelson

Office of Governor Kitzhaber

Sean O'Neil

Ocean Renewable Energy

Coalition

Robert Park

Shift Power Solutions

Kip Pheil

Oregon Department of Energy

Jeremy Rogers Oregon Business Plan

Neil Rondorf

SAIC



John Schaad Bonneville Power Administration

Rebecca Sherman Oregon Department of Energy

Louise Solliday Oregon Department of State Lands

Bill Staby Resolute Marine Energy, Inc.

Stefanie Stavrakas U.S. Fish and Wildlife Service

Staff

Jason Busch Oregon Wave Energy Trust

Maegan Hollister Oregon Wave Energy Trust

Andrew Hudson Oregon Wave Energy Trust

Cate Millar GamePlan, LLC

Matthew Sanders Oregon Wave Energy Trust

Anna West Kearns & West Jane Vvedensky Shift Power Solutions

Rick Williams OWET Board SAIC

Theresa Wisner Aquamarine Power

Ron Yockim Douglas County



# APPENDIX E

Developers' Summit The Leftbank Annex 101 North Weidler Street Portland, OR 97227

Tuesday, August 2, 2011: 9:00 am - 5:00 pm

# Meeting Objectives:

- Review Blueprint for Ocean Energy Development
- Discuss actions taken
- Discuss emerging issues and needs
- Establish actions, commitments to achieve 2015 objectives, including OWET actions and others' actions

7:30-8:30	Coffee, Tea, Light Breakfast
8:30-9:00	<ul> <li>Session Overview, Introductions and Agenda Review</li> <li>Welcome and Introductions – Jason Busch, OWET Executive Director</li> <li>Session Overview – Anna West, facilitator, Kearns &amp; West</li> </ul>
9:00-10:00	Goals/Objectives  Review Revisions
10:00-10:15	Break
10:15-11:30	Blueprint Review Electric Transmission Grid  Review Blueprint  Review Actions to Date  Explore Changes, Trends, Needs  Recommend Revised Actions
11:30-12:00	Blueprint Review Regulatory and Permitting Issues  Review Blueprint  Review Actions to Date  Explore Changes, Trends, Needs  Recommend Revised Actions
12:00-1:30	Lunch Sponsored by Portland Development Commission



1:30-2:30	Blueprint Review Regulatory and Permitting Issues Continued
2:30-2:45	Break
2:45-4:15	Blueprint Review Policy and Finance  Review Blueprint  Review Actions to Date  Explore Changes, Trends, Needs  Recommended Revised Actions
4:15-4:30	Actions Review, Priorities, Commitments  Review All Topics; Recommended Priority Actions  Priority Actions for OWET; Others
4:30-6:30	SAIC Pre-Conference Reception

