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A new method is developed for solving linear optimization problems based on the RPM network modeling technique which represents the primal and the corresponding dual models simultaneously upon a single graph. The network structure is used to eliminate the need for explicit logical variables and to provide a graphic tool in analyzing the problem.

The new algorithm iterates through a finite number of basic solutions working towards optimality (primal) or towards feasibility (dual). At each iteration a set of critical constraints and basic structural variables are identified to form the current basic path network. A solution for the basic variables is obtained through factorization of the basis and used to update the nonbasic network. If the Kuhn-Tucker conditions are not satisfied, the method proceeds with the next iteration unless an unbounded or infeasible solution is encountered.

Under the new scheme, the original data remains unchanged throughout the optimization procedure and round-off errors can be kept to a minimum. Furthermore, the basic paths representation used in factorization reduces computer core requirement and permits direct-addressing of pertinent non-basic node data on disk storage. These features are especially appealing in solving large-scale problems even on limited computer hardware.

Since the size of the basis is never greater than the size of the basis required by simplex-type algorithms, the new scheme has an advantageous memory storage requirement.

Any basic solution (not necessarily optimum or feasible) can be used as a starting point and multipivoting can accelerate the optimization process.

In general, the number of iterations and the amount of operations depends on the sparsity of the constrained matrix and the complexity of the problem.

Statistical data based on sample experimental results indicate that the new algorithm, on the average, requires less arithmetic operations and no more iterations to reach the final solution than the simplex-type algorithms.

# A GENERAL LINEAR OPTIMIZATION ALGORITHM BASED UPON LABELING AND FACTORIZING OF BASIC PATHS ON RPM NETWORK 

## by

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A GENERAL LINEAR OPTIMIZATION ALGORITHM BASED UPON LABELING AND FACTORIZING OF BASIC PATHS ON RPM NETWORK
I. INTRODUCTION

## The Linear Programming Problem

The general linear programming problem can be described as follows: Given a set of $m$ linear inequalities or equations in $n$ variables, we wish to find non-negative values for these variables which will satisfy the constraints and maximize or minimize some linear function of the variables.

Mathematically, the problem is stated as:

$$
\begin{gathered}
\text { Maximize } z=\sum_{j=1}^{n} c_{j} x_{j}, \text { such that } \sum_{j=1}^{n} a_{i j} x_{j}(\underline{<},=, \geq) b_{i} \\
x_{j} \geq 0 ; i=1,2, \ldots, m ; j=1,2, \ldots, n
\end{gathered}
$$

The widely documented simplex method, developed by George Dantzig (1963), was the first method presented for solving general linear programming problems.

## The Need for New Algorithms

There have been several algorithms, most of them closely related to the simplex method, that attempt to reduce the computational effort involved in solving linear programming problems. The computational effort is widely classified into two categories; polynomial time and exponential time. An algorithm is said to run in polynomial time if the upper bound of the total amount of computations required is a polynomial function of the size of the problem. It is said to run in exponential time if the bound is an exponential function. In spite of several so called "polynomial time" algorithms,
including the Khachian's method discussed in Chapter Two, there has not been a practical algorithm that solves the general linear programming problem in polynomial time. Even more critical is the problem associated with the computer memory size requirement to implement currently available standard linear programming methods to large scale problems.

The simplex method is an exponential time algorithm that is not easily applicable to large size problems. In his article, "Linear Programming: Its Past and its Future," Dantzig (1977) wrote the following:

Integrated national economy-energy models are currently being developed and solved using standard linear programming methods. Already a bottleneck on the size of energy models has been encountered because large-scale solution techniques are not available for practical application.

From an engineering point of view, a solution procedure that minimizes memory requirement and computational efforts for solving most practical problems is more desirable than even a theoretically polynomial time algorithm that is usually inefficient for solving large-scale practical problems.

The purpose of the research presented in this dissertation is to create a general purpose linear programming algorithm that is essentially suited for solving practical problems. Such an algorithm should first be able to solve any problem definable as a linear programming model. Second, it should minimize both the computer core memory space requirement and the amount of computational effort necessary to arrive at the solution. Ideally, the average memory
and time requirements for such a method should not be greater than those of the existing algorithms even for solving the worst case problems. The criteria considered were:

1. Memory space requirements. The new algorithm should require no more memory space than the simplex type algorithms. In most practical problems, the requirements should actually be less. A typical "practical" problem, for the sake of this dissertation is:
(1) having a fair number of variables and constraints, say $1,000 \times 1,000$,
(2) having a sparsely populated constraint matrix, and
(3) having a constraint matrix that is more or less technologically ordered?
2. Number of iterations. The number of iterations required for the optimization procedure should be finite and not greater than that of the simplex-type algorithms.
3. Arithmetic operations per iteration. At each iteration, the average number of necessary arithmetic operations should be no greater than that of simplex-type algorithms.
4. Round-off errors. Many of the well known linear programming algorithms require alteration of model representation at each iteration. This often results in accumulation of round-off errors.
5. The term "technologically ordered" is borrowed from the Critical Path Method. In the LP context it implies that the nonzero elements form diagonal blocks in the basis matrix (Jacobs, pp. 356, 1977).
6. Limited Computer Requirement. The algorithm should be applicable to a mini-computer using disk storage system.
7. Network Structure. A network structure may eliminate the need for explicit logical variables as well as provide a graphic tool in analyzing the structure of the problem.

## The New Methodology

In order to satisfy the above criteria, the new methodology is based on the RPM network modeling technique. The RPM (Resource Planning and Management) system, developed by Inoue \& Riggs (1972), represents both the primal and dual model of the optimization problem simultaneously upon a single graph. On the network, each structural variable, $x_{j}$, is represented by a square node (decision process) and each constraint, $i$, by a circle node (resource node). The coefficients $a_{i j} \neq 0$, of the constraint matrix are shown as solid arrows. The cost coefficients $c_{j}$, and the constant right hand sides, $b_{i}$ are shown as dotted arrows (Appendix A).

A process node is considered basic if the corresponding primal structural variable is basic in the traditional simplex sense. A resource node is considered basic if the corresponding structural variable in the dual model of the linear programming is basic. Thus, any basic node will have a zero residue. A basic path is a path on the RPM network that connects basic processes and basic resources. Basic steps of the proposed algorithm (Figure 1.1)

1. Labeling. Unlike the simplex method, the dimension of the
basis for the new approach is not the same from one iteration to the next. The basis on the network is represented by a set of process nodes and the corresponding set of critical resource nodes?. The number of basic nodes (which should be the same for both the process nodes and the resource nodes) identifies the dimensionality of the basis for each iteration. The labeling technique is used to keep track of the current basic variables and critical constraints. At each iteration, the labeling process makes the proper change on the set of basic nodes. At each iteration, the complementary slackness theorem applies to all nodes and the algorithm stops as soon as the Kuhn-Tucker conditions are satisfied or an unbounded or infeasible solution is encountered.
2. Factorization. A decomposition scheme is used to form a triangular basis for the labeled network in such a way that both primal and dual solutions can be obtained by "back substitution." Depending on the change in labeling, each triangular basis can be modified in a way that complete refactorization is not necessary at each iteration.
3. Balancing. At each iteration, the values of the basic variables for the primal and dual problem are updated first. The non-basic nodes are updated next, each one independently. If the Kuhn-Tucker conditions are not satisfied the algorithm proceeds with
4. The terminology "basic" or "basis" in this dissertation refers to a set of basic structural variables in the primal and dual models of LP. For further discussion on this, refer to p. 51.
the next iteration.


Figure 1-1. The Basic Steps of the Algorithm

## Outlines of the Thesis

Chapter Two presents the general purpose linear programming algorithms. Attention will be directed to the "State-of-the-Art" algorithms, with emphasis on those which provide an exact solution to the problem. The polynomial time algorithm developed by L. G. Khachian is included. Among the algorithms that give an approximated solution to the problem, only recently developed algorithms will be discussed.

The discussion of the new methodology is included in Chapter Three through Eight.

Chapter Three introduces the RPM network structure and a Set Analysis for the primal and dual problem. The necessary network terminology is given in the same chapter.

The Labeling process is presented in Chapter Four. Three mutually exclusive and exhaustive types of labeling are discussed in detail. The need for different types of labeling is due to the fact that the algorithm operates on both the primal and dual model working toward optimality or toward feasibility. There is no restriction on the sequence in which the different types of labeling are applied. However, the number of iterations required for a given problem may depend upon the chosen sequence.

The decomposition algorithm used to triangularize the labeled network and the different factorization schemes corresponding to all possible changes during the labeling procedure are analyzed in Chapter Five.

Chapter Six gives the necessary computational procedure for balancing. The case in which all nodes of the network are updated at each iteration is considered here.

The theoretical computational effort for the algorithm and statistical data based on test problems are given in Chapter Seven. Chapter Eight includes the discussion on experimental results, conclusions, and recommendations for further studies.

The relationship between the traditional mathematical formulation of the linear programming problem and the RPM equivalent is included in Appendix A.

Appendix B contains listings of computer programs. Operating instructions for the software for mini-computers are given in Appendix C. Appendix D includes sample data and computer runs.

## II. THE STATE OF THE ART

## Introduction

The purpose of this chapter is to review the current status of the linear programming solution methods to establish the basis for discussing and evaluating the proposed methodology. Attention will be directed to the developments of the theory of linear optimization and not to the application. The different algorithms are divided into simplex-type algorithms and other methods. The simplex-type algorithms include simplex methods, dual methods, and primal-dual methods. Other methods include the generalized inverse method, matrix factorization methods, the Khachian's algorithm and the surrogated linear programming method. All of the above listed algorithms are "exact methods", with the exception of the surrogated linear programming method which is an "approximation method."

Only the more recent or especially significant contributions are noted. No attempt has been made to include all available techniques. J. W. Barnes and R. M. Crisp (1975) presented a detailed survey of general purpose LP algorithms.

## Simplex Methods

The Simplex Method and the simplex algorithm for choosing the optimal feasible program was developed by the end of the summer of 1947. Intensive work began in June 1947 in an Air Force group that later was given the title of Project SCOOP (Scientific Computation
of Optimum Programs.)
The basic LP problem is:

$$
\max Z=C^{\top} X \text { such that } A X(\underline{\leq},=, \geq) B, X \geq 0
$$

where $A$ is an mxn array, and $C, B, X$ are column vectors.
The canonical form is given as:

$$
\max Z=C^{T} X \text { such that } A X \leq B, X \geq 0
$$

and the dual problem:
$\min Z=B^{\top} Y$ such that $A^{\top} Y \geq C, Y \geq 0, Y$ a column vector.
Simplex Method and its best known refinement, the Revised Simplex, iterate from one extreme point of the feasible solution space to the next by changing the basic variables and increasing the objective function. Both techniques use the same criteria to determine the vector to enter the basis, the vector to leave the basis, and the terminal conditions. A comparison of the number of calculations needed to perform each step of an iteration points to the essential difference between the methods. If $n \geq 3 m$ (where $n$ is the number of columns, and $m$ is the number of rows), the revised method requires less computation per iteration. Also, further savings can be made when the product form of the inverse is used. Other reasons that recommend the revised simplex method are:

1. It is simpler to introduce a new variable into the system after an optimum solution has been found.
2. The general solution to the dual problem seems more immediate.
3. Associated with the above reasons is the conclusion that
different post optimality problems and upper bounding techniques appear to be more easily solved (Wagner, 1956).

A technique developed by George Dantzig and Philip Wolfe (Dantzig and Wolfe, 1959) was the decomposition principle for linear programs. This technique permits the problem to be solved by alternate solutions of linear sub-programs representing its several parts and a coordinating program that is obtained from the parts by linear transformations. The coordinating program generates, at each cycle, new objective forms for each part, and each part generates in turn new activities for the interconnecting program. Besides its computational advantages, the principle of decomposition yields a certain rationale for the decentralized decision process in the theory of the firm.

Adi Ben-Israel and Philip D. Robers (1968) have developed a decomposition method for the interval linear programming.

The interval LP is of the form: $\max C^{\top} X$ such that $B^{-} \leq A X \leq B^{+}$. If A has full rank, the optimal solutions can be written explicitly. This result is used in conjunction with the decomposition principle to develop a finite iterative technique.

Generalized upper bounding techniques have been developed for handling constraints of the simple form $x_{j} \leq b_{j}$ implicitly without increasing the dimension of the problem. Problems with simple upper bounds often occur in practice.
A. Charnes and C. Lemke (1954) have introduced a modified simplex method. The modification consists of using, at each stage,
only the inverse matrix of the current basis and the original data. The main advantages of this method are: (1) the accumulation of round-off errors is confined entirely to the current inverse matrix and (2) there is no increase in computation due to the initially sparse matrix filling up with nonzero entries as one proceeds from stage to stage.

## Dual Simplex Methods

The dual simplex algorithm simply allows the user to apply the simplex algorithm's rules (pivot selection) while maintaining the problem in its primal form.
C. E. Lemke (1954) developed a dual method for LP based on the exploitation of orthogonality and the dual theorem of Tucker, Kuhn and Gale. The resulting method yields the same advantages as the "modified simplex" method and also eliminates the need for doubling the number of variables where they are not necessarily nonnegative. This approach focuses on a simultaneous geometry of the primal and dual problems which may be advantageous in particular problems, and provides a visualization of the primal and dual at each stage, and also offers the possibility of a combination of the two methods.

Primal-Dual Methods

Primal-dual algorithms solve the primal and dual problems simultaneously. Perhaps the best known is the one by Dantzig,

Ford and Fulkerson. It is an extension to a primal-dual method in solving transportation problems. Artificial variables are added and a starting feasible solution to the dual must be available. At each iteration the dual feasibility will be preserved while iterating for primal feasibility. The algorithm stops as soon as a feasible solution has been found for the primal (Dantzig, Ford, and Fulkerson, 1956).

The algorithm of Talacko and Rockefeller (1960) and the MINIT algorithm of Llewellyn are similar. Given a problem with no primal or dual feasible solution, choose the primal or dual iteration satisfying the appropriate primal or dual iteration criteria that maximizes the absolute change in the objective function. All inequality constraints have implicit slack variables in the initial basis (all inequalities are less than or equal to, allowing negative right hand sides). The Gauss-Jordan method applied to the contracted tableau is used for changing the basis.

The criss-cross method developed by S. Zionts (1969) normally begins with a problem solution which is neither primal or dual feasible. The method generates a starting basic solution, then alternative primal and dual iterations are performed until primal and dual feasibility has occurred. The advantages of this method are (1) no feasible solution is required for the primal or dual, (2) no artificial variables are introduced, and (3) the product form can be employed.
M. Y. Harris (1970) has developed an algorithm which is similar
to that of Dantzig, Ford and Fulkerson in terms of using the complementary slackness concept and alternates between primal and dual problems. However, it is simpler, but requires a separate Phase I stage. The algorithm is initiated with basic feasible solutions to both the primal and dual problems: ( $\max Z=C^{\top} X$ s.t. $A X+I S=B),\left(\min u=W^{\top} B\right.$ s.t. $\left.A^{\top} W-I V=C\right)$ which may be contained in the initial formulation of the problem or may be generated by Phase I of the simplex algorithm, then alternates between the primal and dual systems, optimizing the decision variables with respect to complementary slackness condition as the objective function.

Balinski and Gomory (1963) developed the Mutual Primal-Dual Algorithm. The algorithm employs a hierarchy of the subtableaux and uses a primal simplex pivot rule on subproblems until primal degeneracies occur and then applying a dual simplex pivot rule until the degeneracies are resolved.

## Generalized Inverse

Let us consider a linear programming problem of the form: maximize $z=C X$ subject to $A X \leq B$ where $A$ is of full rank. The main result is an explicit representation of the general solution in terms of a generalized inverse of $A$. The solution $A^{-1} B$ has possible computational advantages over simplex or other iterative methods of linear programming. Consider the following matrix equations:

$$
\begin{aligned}
A T A & =A \\
T A T & =T \\
(A T)^{t} & =A T \\
(T A)^{t} & =T A
\end{aligned}
$$

where t means transpose.
The explicit solution is then of the form $X=T B+(I-T A) Y$, $Y$ arbitrary and $T$ such that ATB $=B$. The method is based on MoorePenrose work on generalized inverse for $A$ denoted by $A^{+}$(Boullion, Ode11, 1976).

## Matrix-Factorization Methods

The way in which linear programming is performed commercially has been recently affected by established results in the field of Numerical Analysis. The way in which a factorization method is implemented depends upon the size of the problem it is designed to handle.

The three major factorizations used in linear algebra are:

1. The LDL ${ }^{\top}$ factorization.

Let $B=L D L^{\top}$
$B^{\prime}=L^{\prime} D^{\prime} L^{\prime}$; $B$ is a square matrix where $L$, $L^{\prime}$ are lower-triangular matrices and $D, D^{\prime}$ are diagonal matrices. Usually, $L$ and $D$ are known and we want to find $L^{\prime}$ and $D^{\prime}$ when $B$ changes to $B^{\prime}$. A special case of practical
importance is the so-called "rank-one modification" of B :
$B^{\prime}=B+\lambda Y Y^{\top}$; where $Y$ is a vector with norm $1, \lambda$ a real
number (Gill and Murray, 1977).
2. The LQ factorization.

Let $A=[L, 0] Q$
$A^{\prime}=\left[L^{\prime}, 0\right] Q^{\prime}$, where 0 is a zero array, and $A, A^{\prime}$ are $n \times m$ matrices $(m>n), L$ is a lower-triangular and $Q$ is such that $Q^{\top} Q=1$. Any array $A$ can be factorized in this form. We want to find $L^{\prime}$ and $Q '$ if we know $L, Q$ and A changes to $A^{\prime}$ as:

$$
A^{\prime}=A+X Y^{\top}
$$

3. The LU factorization.

Let $A=L U$
where $L$ is a lower-triangular matrix (with unit diagonal
elements) and $U$ is an upper-triangular matrix. Let,

$$
A^{\prime}=A+X Y^{\top}
$$

An explicit update of the LU factorization of $A$ is required.

The advantage from a matrix factorization method is the computational savings when solutions to a sequence of related problems are required.

## Khachian's Algorithm for Linear Programming

L. C. Khachian (1979) published a polynomialbounded algorithm to check the solvability of a system of linear inequalities. It may be applied to solve linear programming problems in polynomial time.

The immediate importance of Khachian's results is theoretical. The new method may also be useful for a broader class of problems (nonlinear and dynamic programming problems). The new scheme, based on Shor's theoretical results (Shor, 1970 ) involves the construction of a sequence of ellipsoids in multidimensional space that close in on the optimal solution, when applied on linear programming problems. Many experts in the field, however, point out that the practicality of Khachian's method cannot be decided until much more computing experience with it has been obtained.

Khachian's method is tied to what is said to be the major unsolved problem in computer science, i.e. a polynomial-bounded algorithm for a class of problems known as NP-complete problems.

In 1970, N. Z. Shor presented a generalized method for minimizing a convex function $f(x)$, defined over the entire $n$-dimensional Euclidean space. His method is a combination of the generalized gradient descent method and a transformation of the argument space (called space dilatation). (The usual gradient methods impose extra assumptions concerning the continuity of $f(x)$ ). Although he constructs the general algorithm, no attempt is made towards its practical behavior (round-off errors, etc.), or claim that the algorithm is polynomial bounded. Also, no application of his method to solve linear programming problems is explicitly stated. He explains, however, that the method can be applied in the more generalized case, i.e. to solve a system of equalities and convex inequalities.

For example let:

$$
\begin{aligned}
& F i(x)=0 ; i=1,2, \ldots, r \\
& H j(x)<0 ; j=1,2, \ldots, p
\end{aligned}
$$

This can be reduced to a problem of minimizing:

$$
f(x)=\max \left(0, \max F_{i}^{2}(x), \max H j(x)\right)
$$

Shor's algorithm is applicable to nonlinear programming (Shor, 1970).

The Algorithm.

$$
\text { Let } \begin{aligned}
\sum_{j} a_{i j} x_{j}<b_{i} ; & i=1,2, \ldots, n . \\
j & =1,2, \ldots, m .
\end{aligned}
$$

be a system of linear inequalities with integral coefficients.

Define:
$L=\sum_{i, j} \log \left(\left|a_{i j}\right|+1\right)+\underset{i}{\sum} \log \left(\left|b_{i}\right|+1\right)+\operatorname{logmn}+1$
Let $A j ; j=0,1,2, \ldots$ nxn matrices, and $k ; k=0,1,2, \ldots$
$n$-dimensional column vectors.
Start with:

$$
x_{0}=0 ; A_{0}=2 L_{I} \text { (I is the identity matrix) }
$$

assuming that $\left(x_{k}, A_{k}\right)$ is defined, compute $t(x)$ such that:

$$
\left.t(x)=\max _{i} \underset{i}{(a x-b}\right) ; i=1,2, \ldots, m .
$$

$t(x)$ is the maximum discrepancy. If $t(x)<0$ the current solution is optimal. Otherwise, along with $t(x), \mathbf{i}$ is defined from the above equation.

Next compute:

$$
\begin{gathered}
x_{k+1}=x_{k}-\frac{1}{n+1} \cdot \frac{A_{k} a_{i}}{a_{i}^{\top} A_{k} a_{i}} \\
A_{k+1}=\frac{n^{2}}{n^{2}+1} A_{k}-\frac{2}{n+1} \cdot \frac{\left(A_{k} a_{i}\right)\left(A_{k} a_{i}\right)^{\top}}{a_{i}^{\top} A_{k} a_{i}}
\end{gathered}
$$

If the system is inconsistent then the algorithm will stop after $16 \mathrm{n}^{2} \mathrm{~L}$ steps.

The L.P. case: If we want to solve the linear programming problem (in canonical form)

Maximize $c^{\top} x$
s.t. $A x \leq b\left(A=\left(a_{i j}\right) ; i=1,2, \ldots, m ; j=1,2, \ldots, n\right)$
we consider the system of inequalities:

$$
\begin{aligned}
c^{\top} x & \leq b^{\top} y \\
c^{\top} x & \geq b^{\top} y \text { (obj. fn) } \\
A x & \leq b \\
x & \geq 0 \text { (primal) } \\
A^{\top} y & \geq c \\
y & \geq 0 \text { (dual) }
\end{aligned}
$$

This is solvable if the original program has a feasible solution and a finite optimum. For any solution ( $x, y$ ) of this system, $x$ is an optimal solution of the L.P.

## Surrogated Linear Programming

Surrogated linear programming is a different approach for
solving the general linear programming problem. The linear programming problem is replaced by an LP problem having a single constraint called the surrogate constraint. The surrogated constraint is a convex combination of the constraints of the original problem.

Glover used such constraints for the solution of zero-one integer programming problems (Glover, 1968). Staats also used the same type of constraints for solving the geometric programming problem (Staats, 1970). Greenberg and Pierskalla used surrogated constraints for the general L.P. problem (Greenberg and Pierskalla, 1969).

Any L.P. problem can be written in the form:
$\max z=\sum_{j=1}^{n} c_{j} x_{j}$ s.t. $\sum_{j=1}^{n} a_{i j} x_{j} \leq P_{i} ; i=1, \ldots, m$
where

$$
P_{i} \equiv\left\{\begin{array}{rl}
1 & i=1, \ldots, k \\
-1 & i=k+1, \ldots, s \quad x_{i} \geq 0 ; j=1, \ldots, n \\
0 & i=s+1, \ldots, m
\end{array}\right.
$$

The associated surrogated problem has the form:
$\max z=\sum_{j=1}^{m} c_{j} x_{j} \quad$ s.t. $\sum_{i=1}^{m} \lambda_{i}\left(\sum_{j=1}^{n} a_{i j} x_{j}\right) \leq \sum_{i=1}^{k} \lambda_{i}-\sum_{i=k+1}^{s} \lambda_{i}$
$\sum_{i=1}^{m} \lambda_{i}=0 ; 0 \leq \lambda_{i} \leq 1 ; x_{j} \geq 0 ; j=1, \ldots, n$
The characteristic of the surrogated programming is that the algorithm generates successive solutions which are interior points of the feasible region.

The algorithm itself (Dittmann, 1973) consists of a heuristic procedure for iterating from some starting vector of surrogate
multipliers $\left(\lambda_{i}\right)$ to the optimum $\lambda_{i}$ values. Since the surrogated problem has only one constraint there is a quick check for optimization for each set of $\lambda_{i}$ values. The technique is not subject to round off errors and has promise for savings in computation time.

## SUMMARY

Most of the "State of the Art" algorithms operate on a full basis (i.e. the dimensionality of the basis depends on the number of constraints or variables in the model).

Logical variables are added to the majority of the "exact solution" algorithms. The efficiency of the algorithm, for primal or dual simplex-type algorithms, is affected by the "shape of the problem," i.e. the ratio of the number of constraints and the number of variables.

All algorithms (with the exception of Khachian's algorithm) are exponential. This is the worst case where $(m+n)!/ m!n!$ is considered to be all possible solutions. Theoretically, Khachian's algorithm is polynomial time. However, experience so far has not been practical. All algorithms are based on matrix theory, and most of them are not distinguished between structural and logical variables. The original data is changed for the majority of the algorithms. Nonzero elements created in the basis is an important factor for the computational requirements and accuracy of the algorithm. Factorization methods alleviate the problem of nonzero elements created at each iteration.

## III. RPM SET ANALYSIS

## Introduction

The purpose of this chapter is to describe the RPM network terminology (Appendix A). First, the resource graph and process graph are defined. Each graph is a mapping of the nonzero elements of the constraint matrix on the RPM network, and remains unchanged throughout the optimization procedure. Next, we consider the set of nodes corresponding to the structural variables of the primal linear programming problem (process nodes), and the set of nodes corresponding to the constraints of the problem (resource nodes).

On the RPM network, each structural variable is represented by a square node. Given an RPM network with $n$ process nodes (numbered one through $n$ ), we define $J$ as the set of indexes of the process nodes: i.e. $J=\{1,2, \ldots, n\}$. Also, given $m$ resource nodes on the same network (numbered one through $m$ ), we define $I$ as the set of indexes of the resource nodes; $I=\{1,2, \ldots, m\}$

The ordered pair $\left(k, u_{k}\right)$, where $k$ is an element of $J,(k \varepsilon J)$, and $u_{k}$ is a nonzero real number, is called "primal arc." The order pair $\left(h, v_{h}\right)$, where $h$ is an element of $I$, and $v_{h}$ a nonzero real number, is called "dual arc."

## Resource and Process Graph

Let us consider the LP model as defined in Chapter One.

Using the RPM notation (Appendix A), this problem may be restated as: $\max c x=\Sigma c_{j}^{+} x_{j}-\Sigma c_{j}^{-} x_{j}$ subject to: $\quad \Sigma a_{i j}^{+} x_{j}-\Sigma a_{i j}^{-} x_{j} \leq b_{i}^{+}-b_{i}^{-}$ where, $x_{j} \geq 0 ; j=1,2, \ldots, n$, and $i=1,2, \ldots, m$. An example is given in Figure 3-1.


Figure 3-1. The RPM Network Representation.
For a given set of resource nodes I, and a set of process nodes $J$, we define:

The set $\mathrm{I}_{\mathrm{i}}$
The set $I_{i} ; i=1,2, \ldots, m$, is the set of all process nodes which are connected to the resource node $\mathbf{i}$. For $\mathbf{i}=1,2, \ldots, \mathrm{~m}$, let $U_{\mathfrak{i}}$ be the set of all arcs corresponding to the resource node $\mathbf{i}$ and the set $I_{i}$, i.e.

$$
u_{i}=\left\{\left(k, u_{k}\right) ; k \varepsilon I_{i}\right\} ; \text { where } u_{k}=a_{i k}^{+}
$$

Def. 3.1. The set $U$ defined as the union of all sets $U_{i}$ $i=1,2, \ldots, m$, is called "Resource Graph", i.e. $U=U U_{i} ; i \varepsilon I$. The set $J_{j}$

The set $J_{j}$, is defined as the set of all resource nodes which are connected to the process node $j ; j=1,2, \ldots, n$.

For $j=1,2, \ldots, n$, let $v_{j}$ be the set of all arcs corresponding to the process node $j$ and the set $J_{j}$, i.e.

$$
v_{j}=\left\{\left(h, v_{h}\right) ; h \varepsilon J_{j}\right\} ; v_{h}=a_{h j}^{+}
$$

Def. 3.2. The set $V$ defined as the union of all sets $V_{j}$ $j=1,2, \ldots, n$, is called "Process Graph," i.e. $V=U V_{j} ; j \varepsilon J$. A primal (dual) arc is called "positive" if $u_{k}>0\left(v_{h}>0\right)$. Otherwise, it is called "negative," since zero elements are not allowed.

Let ${U_{i}}^{+}$be the subset of $U_{i}$, which contains the positive arcs of $U_{i}, a_{i j}^{+}$, and $U_{i}^{-}$the subset of $U_{i}$ which contains the negative arcs, $a_{i j}{ }^{-}, i=1,2, \ldots, m$. The sets $V_{j}^{+}$and $V_{j}^{-}$are defined in the same way for $\mathrm{j}=1,2, \ldots, \mathrm{n}$.
E.g. 3.1. For the RPM network shown in Figure 3-2 we have:

$$
I=\{1,2\} ; J=\{1,2,3\}
$$

(i) Resource Graph:

$$
\begin{aligned}
& U_{1}=\{(1,2),(2,4)\} ; I_{1}=\{1,2\} \\
& U_{2}=\{(1,3),(3,5)\} ; I_{2}=\{1,3\}
\end{aligned}
$$

and $U=\left\{U_{1}, U_{2}\right\}$ is the resource graph.
(ii) Process Graph:

$$
\begin{array}{ll}
V_{1}=\{(1,2),(2,3)\} ; J_{1}=\{1,2\} ; \\
V_{2}=\{(1,4)\} & ; J_{2}=\{1\} ; \\
V_{3}=\{(2,5)\} & ; J_{3}=\{2\} ;
\end{array}
$$

and $V=\left\{V_{1}, V_{2}, V_{3}\right\}$ is the process graph.


Figure 3-2. An RPM network for Example 3.1.

## Resource and Process Nodes

## Process Nodes

Let $P_{j}$ denote the process node with index number $j ; 1 \leq j \leq n$.
Def. 3.3. For each process node $P_{j} ; j=1,2, \ldots, n$.
(i) The variable $X(j)$ is defined as the "process variable" corresponding to node $j$. The process variable is also called "primal variable" and corresponds to the structural
variable $j$ of the linear programing problem.
(ii) The constant $C$ ( $j$ ) is defined as the "process constant," and corresponds to the cost coefficient, $c_{j}^{+}$, of the linear programming problem.
(iii) The constant $D(j)$ is defined as "process residue" and corresponds to the $z_{j}-c_{j}^{+}$coefficient of the linear programming simplex tableau.

Resource Nodes
Also, let $R_{i}$ denote the resource node $i ; 1 \leq i \leq m$.

Def. 3.4. For each resource node $R_{i} ; i=1,2, \ldots, m$,
(i) The variable $Y(i)$ is defined as the "resource variable" corresponding to the resource node i. The resource variable is also called "dual variable" and corresponds to the dual variable $i$, in the linear programming problem.
(ii) The constant $B(i)$ is defined as the "resource constant," $b_{j}^{+}$, corresponding to the resource node $i$. The resource constant is the constant corresponding to the ith constraint of the linear programming problem.
(iii) The constant $S$ (i) is defined as the "resource residue" of the resource node $i$, and replaces the slack or surplus variable of the corresponding linear programming problem.

Def. 3.5. For each resource node $i, i=1,2, \ldots, m$, we define as "Resource Cluster $i$," the following set:

$$
U_{i}^{j}=\left\{R_{i}, U_{i}\right\}
$$

Def. 3.6. For each process node $j$; $j=1,2, \ldots, n$ we define as "Process cluster $j$ " the following set:

$$
V_{j}^{\prime}=\left\{P_{j}, V_{j}\right\}
$$

Def. 3.7. For each resource node $\mathbf{i} ; \mathbf{i}=1,2, \ldots, m$, we define as "Resource Flow $i$ " the following product:

$$
(X U)_{i}=\sum u_{k} X(k) ;\left(k, u_{k}\right) \varepsilon U_{i}
$$

Def. 3.8. For each process node $j ; j=1,2, \ldots, n$ we define as "Process Flow $j$ " the following product:

$$
(Y V)_{j}=\Sigma V_{h} Y(h) ;\left(h, v_{h}\right) \varepsilon V_{j}
$$

Def. 3.9. Let $R=\{U, V, R, P, z, Z\}$ where,
$U$ is the resource graph corresponding to the resource nodes
$V$ is the process graph corresponding to the process nodes
$R$ is the set of resource nodes
$P$ is the set of process nodes
and $z, Z$ are defined as

$$
z=\sum_{j \varepsilon J} C(j) X(j) ; Z=\sum_{i \varepsilon I} B(i) Y(i)
$$

The set $R$ we call an RPM network.

Def. 3.10. For any resource node, we define as "resource input" the following sum:

$$
(X U)_{i}^{+}=\sum_{k} u_{k} X(k)+B(i) ;\left(k, u_{k}\right) \varepsilon U_{i}^{-} ; i=1,2, \ldots, m
$$

and as "resource output" the following sum:

$$
(X U)_{i}^{-}=\sum_{k} u_{k} X(k) ;\left(k, u_{k}\right) \varepsilon U_{i}^{+} ; i=1,2, \ldots, m .
$$

Def. 3.11. For any process node, the "process input" is defined as the sum:

$$
(Y V)_{j}^{+}=\sum_{h} v_{h} Y(h) ;\left(h, v_{h}\right) \varepsilon V_{j}^{+} ; j=1,2, \ldots, n
$$

and as "process output" the following sum:

$$
(Y V)_{j}^{-}=\sum_{h} v_{h} Y(h)+C(j) ;\left(h, v_{h}\right) \varepsilon V_{j}^{-} ; j=1,2, \ldots, n
$$

Def. 3.12. As "resource residue" of any resource node, we define:

$$
S(i)=(X V)_{i}^{+}-(X V)_{i}^{-} ; i=1,2, \ldots, m
$$

Def. 3.13. As "process residue" for any process node is defined as:

$$
D(j)=(Y V)_{j}^{+}-(Y V)_{j}^{-} ; j=1,2, \ldots, n
$$

E.g. 3.2. For the RPM network shown in Figure 3.2, the resource and process nodes are:
(i) Resource nodes, $\mathrm{R}_{\mathrm{i}} ; i=1,2$.

For $i=1$, the resource variable $Y(1)$ is equal to 1 , the resource constant $B(1)$ is equal to 10 and the residue $S(1)$ is equal to 0 . The resource input is equal to $B(1)$, i.e. equal to 10 , and the resource output is $u_{1} \cdot x(1)=$ $2 \cdot 5=10$. For $\mathbf{i}=2$, we have:

$$
Y(2)=0, B(2)=20 \text { and } S(2)=5
$$

(ii) Process nodes, $P_{j} ; j=1,2,3$.

For $j=1$, the process variable $\times(1)$ is equal to 5 , the
process constant C (1) is equal to 2 and the residue D (1) is 0 . The process input is $v_{Y}^{Y}(1)=1 \cdot 2=2$, and the process output is $C(1)=2$. For $j=2$, we have:
$X(2)=0, C(2)=4$ and $D(2)=0$. Also, for $j=3$ :
$X(3)=0, C(3)=1$ and $D(3)=-1$.
The primal objective function is equal to:
$C(1) \cdot x(1)=2 \cdot 5=10$, and the dual objective function $Z$ is equal to $Z=B(1) \cdot Y(1)=10 \cdot 1=10$.

## IV. LABELING

## Introduction

Labeling is the process that identifies the set of process and resource nodes to be included in the basis. The labeled sets of process and resource nodes, $I^{*}$ and $J^{*}$ grow from the initial nul sets by adding or sometimes deleting basic variables.

In this chapter, the labeling process will be described. The number of labeled resource nodes and the number of labeled process nodes will always be equal to each other. This number, $p$, is called the "dimension of the labeled network."

For simplicity we assume that only greater than or less than constraints are involved in the L. model in its canonical form. In this case, the labeling procedure will continue until the Kuhn Tucker conditions are satisfied, or in the absence of optimum solution, an indication of unboundedness or nonfeasibility will terminate the labeling.

At each iteration only certain changes in node labeling will occur. The following discussion applies in the case of single labeling. The case where multiple labeling accelerates the computational procedure, will be discussed in Chapter Eight.

## Types of Labeling

1. Type (a). Any process node (unlabeled) with negative residue can be a candidate for labeling. For every newly labeled process node the Set Equality condition must be maintained. One of the two
cases are possible:
(a.1.) A labeled process node may be changed to an unlabeled node, thus maintaining the same size of dimensionality ( $\rho$ ) for the labeled network, or
(a.2.) An unlabeled resource node may be changed to a labeled node, thus increasing $\rho$ by one.
2. Type (b). Any unlabeled resource node with negative residue can be considered as a candidate for labeling. As in type (a) labeling, in order to maintain the Set Equality, one of the following must happen:
(b.l.) An unlabeled process is changed to labeled along with the candidate resource node ( $\rho$ increased by one), or
(b.2.) An already labeled resource node is unlabeled at the same time that the candidate becomes labeled ( $\rho$ remains the same).
3. Type (c). Any labeled resource or process node with a negative variable may be considered a candidate for unlabeling. In this case, the Set Equality requirements provides the following possible changes.
(c.1.) An already labeled process (resource) node is unlabeled ( $\rho$ is decreased by one), or
(c.2.) An unlabeled resource (process) node is labeled ( $\rho$ remains the same).

When the type (a) labeling is considered, we first look at the process cluster (the set consisting of the resource nodes connected to the candidate for labeling). We next perturbate the value of the candidate node variable. Increasing the value of the process variable by an arbitrarily small value ( $\varepsilon$ ) allows us to observe the
changes of the variables that belong to the labeled network. We can increase the value of the candidate process variable as long as:
(a) The values of the nonnegative labeled process variables do not become negative, and
(b) Nonnegative resource residues, corresponding to unlabeled resource nodes, do not become negative.

From the above discussion it is clear that at least one variable (resource or process) will be driven to zero value, or an unbounded situation will arise.

Type (b) labeling requires the same procedure applied to the process graph.

For type (c) labeling we perturbate the value of the residue of the candidate node.

Any resource node that corresponds to an equal to constraint with zero residue is not a candidate for labeling. Otherwise, if the residue is negative, then the type (b) labeling is applied for that node. For a resource node corresponding to equal to constraint that has positive residue, the sign of the primal arcs and the constant b are changed. Again, type (b) labeling can be applied in this case. Type (c) labeling never applies to equal to constraints (negative value for variables corresponding to equal to constraints is allowed).


## Notes to Figure 4-1

LP Simplex interpretation of RPM variables for an LP problem with $n$ structural variables and $m$ constraints:
$X(j) \quad=$ primal structural variable for the original LP problem.
$D(j)=$ Simplex criterion $\left(z_{j}-c_{j}\right)$ corresponding to $X(j)$, $a$ logical variable.
$Y(i)=$ Langrange Multiplier for the constraint $i=$ the structural variable for the dual model of the original LP problem.
$S(i)=$ Logical slack or surplus variable corresponding to the $i^{\text {th }}$ constraint.
$\mathbf{i} \quad=$ current index for the constraint $i ; 1 \leqslant i \leqslant m$ (pivot row).
$j \quad=$ current index for the primal variable $j ; 1 \leqslant j \leqslant n$ (pivot column).
$i^{\prime}, j^{\prime}=$ temporary indexes for $i$ and $j ; 1 \leqslant i^{\prime} \leqslant m ; l \leqslant j^{\prime} \leqslant n$.
$t \quad=\min \left(t_{1}, t_{2}\right)$.
$t_{1} \quad=$ the $\theta$ ratio for pivoting in $X(j)$ or $Y(i)$ due to the structural variable ratio (e.g. $t_{\gamma}=\min \left(\varepsilon X(j) /\left|X_{\varepsilon}(j)\right|\right)$.
$t_{2}=$ the $\theta$ ratio for pivoting in $X(j)$ or $Y(i)$ due to the logical variable ratio (e.g. $t_{2}=\min \left(\varepsilon S(i) / S_{\varepsilon}(i) l\right)$.
$\rho \quad=$ the number of primal structural variables in the basis.

## Type (a) Labeling

Consider a process node $j_{j}$ with negative residue, i.e.
$D\left(j_{1}\right)<0$. We define:
(i) the set $J_{j}$ as the set of all resource nodes which are connected to the process node $j_{1}$. The set $j_{j}$ is divided into:
(a) The subset $J_{j}^{*}$ which contains all the labeled resource nodes connected to the process node $j_{1}$, and:
(b) The subset $j_{j}^{\circ}$ which contains all the unlabeled resource nodes connected to the process node $j_{p}$, i.e. $J_{j}=J_{j}^{*} U J_{j}{ }_{j}^{\circ}$.
(ii) the set $V_{j}$ as the set of arcs which connect the process node $j^{j}$ and the resource nodes, i.e.

$$
v_{j_{1}}=\left\{\left(h, v_{h}\right) ; h \in J_{j_{1}}\right\}
$$

(iii) for each labeled resource node $i\left(i \varepsilon I^{*}\right.$ ), the resource flow (XU) ${ }_{\mathbf{j}}$ as:

$$
(X U)_{i}=\sum_{k} u_{k} X(k) ; k \varepsilon J^{*} \text { and }\left(k, u_{k}\right) \varepsilon U_{i}
$$

The residue of any labeled resource node is zero (complementary slackness theorem). Therefore, for a labeled resource node the resource flow is:

$$
(X U)_{i}=B(i) ; i \varepsilon I^{\star}
$$

Let $X\left(j_{1}\right)=\varepsilon$ where $\varepsilon$ is a positive number with an arbitrarily small value.

We can increase the value of $X\left(j_{1}\right)$ as long as:
(a) The values of the nonnegative labeled process
variables do not become negative, and
(b) Non-negative resource residues, corresponding to unlabeled resource nodes, do not become negative.

Let $t_{1}$ be the maximum value allowed for $X\left(j_{1}\right)$ so that condition (a) is satisfied.

We define $X_{\varepsilon}(j) ; j \varepsilon J^{*}$ to be the change of the variable of the labeled process node $j$, when $X\left(j_{j}\right)$ is set equal to $\varepsilon$.

For each labeled resource node $i$, if $i \in J_{j}^{*}$

$$
\begin{equation*}
\left(X_{\varepsilon} U\right)_{i}=\sum_{k} u_{k} X_{\varepsilon}(k)=-\varepsilon u_{j} ; k \varepsilon J^{*} \tag{4.1.}
\end{equation*}
$$

otherwise:

$$
\begin{equation*}
\left(X_{\varepsilon} U\right)_{i}=\sum_{k} u_{k} X_{\varepsilon}(k)=0 ; k \varepsilon J^{*} \tag{4.2.}
\end{equation*}
$$

Equations (4.1.) and (4.2.) give the values of the variables $X_{\varepsilon}(j) ; j \varepsilon J^{*}$.

Condition (a) is satisfied if:

$$
X(j)+X_{\varepsilon}(j) \geq 0 ; j \varepsilon J^{*}
$$

Therefore, the value of $t_{1}$ can be found as:
$t_{1}=\min _{j}\left\{\varepsilon \frac{X(j)}{\left|X_{\varepsilon}(j)\right|} ; X_{\varepsilon}(j)<0 ; x(j) \geq 0, \infty\right\}=\frac{X\left(j_{2}\right)}{X_{\varepsilon}\left(j_{2}\right)}$

Let $t_{2}$ be the maximum value allowed for $X\left(j_{1}\right)$ so that condition (b) is satisfied. We define $S_{\varepsilon}(i)$ to be the change of the resource residue $i$, when the residue for that resource node is non-negative.

The changes of the non-negative resource residues are:

Example 4.1. Consider the network shown in Figure 4.2. The sets of the resource and process nodes are: $I=\{1,2,3\}, \mathrm{J}=\{1,2\}$. The labeled and unlabeled resource and process nodes are:

$$
I^{\star}=\{3\}, I^{\circ}=\{1,2\} \text { and } J^{\star}=\{1\}, j^{\circ}=\{2\} .
$$

The current solution $X(1)=10, X(2)=0$ is not optimum. The residue of the process node 2 is negative, $D(2)=-4<0$. Therefore, type (a) labeling is applied. The candidate for labeling is the process node $j_{1}=2$ for which:
$V_{2}=\{(1,3),(2,1),(3,-1)\} ; \mathrm{J}_{2}=\{1,2,3\} ; \mathrm{J}_{2}{ }^{*}=\{3\} ; \mathrm{J}_{2}{ }^{\circ}=\{1,2\}$
(i) Let $X_{\varepsilon}(2)=\varepsilon$. Equation 4.1 becomes:

$$
\left(X_{\varepsilon} U\right)_{3}=1 \cdot X_{\varepsilon}(1)=-(-1) \varepsilon \text {, i.e. } X_{\varepsilon}(1)=\varepsilon
$$

The value of $t_{1}$ defined from 4.3 is $t_{1}=\infty$.
(ii) The updated positive resource residues are:

$$
\begin{aligned}
& S_{\varepsilon}(1)=-3 \varepsilon-2 \varepsilon=-5 \varepsilon \\
& S_{\varepsilon}(2)=-\varepsilon
\end{aligned}
$$

The value of $t_{2}$ defined from Equation 4.4 is:

$$
t_{2}=\min _{1,2}\left\{\frac{15}{5}, \frac{13}{1}\right\}=\frac{15}{5}=3 \text {, i.e. } i_{1}=1
$$

Finally, the value of $t$ is:

$$
t=\min \left(t_{1}, t_{2}\right)=\min (\infty, 3)=3
$$

Since $t=t_{2}$, resource node $i_{1}=1$, and process node $j_{1}=2$ are labeled.

$$
S_{\varepsilon}(i)=-\sum_{j} u_{j} X_{\varepsilon}(j)
$$

where $\left(j, u_{j}\right) \varepsilon U_{i} ; j \varepsilon J^{*} U\left\{j j_{j}\right\}$ and $i \varepsilon I^{\circ}$ such that $S(i) \geq 0$.
The value of $t_{2}$ is found from: $S(i)+S_{\varepsilon}(i) \geq 0$, or

$$
\begin{equation*}
t_{2}=\min _{i}\left\{\varepsilon \frac{S(i)}{\left|S_{\varepsilon}(i)\right|} ; S(i) \geq 0 ; S_{\varepsilon}(i)<0\right\}=\frac{S\left(i_{1}\right)}{S_{\varepsilon}\left(i_{1}\right)} \tag{4.4.}
\end{equation*}
$$

Otherwise, if $S_{\varepsilon}(i) \geq 0$ for all $i$, then $t_{2} \equiv \infty$. Let $t=\min$ $\left(t_{1}, t_{2}\right)$. Then:
(i) If $t=t_{1} \leq t_{2}$ we label process node $j_{1}$ and unlabel process node $j_{2}$
(ii) If $t=t_{2}$ we label resource node $i_{1}$ and process node $j_{1}$. When process node $j_{2}$ is not uniquely defined from equation 4.3, then we arbitrarily choose any of the process nodes that gives the minimum ratio. Also, the resource node ${ }_{i}{ }_{1}$ may not be uniquely defined from equation 4.4. In that case, we arbitrarily choose any resource node that gives the minimum ratio.

If $t$ is $\infty$ then:
(i) If the current solution is infeasible then node $j_{j}$ cannot be a candidate for labeling.
(ii) If the current solution is feasible then the solution is unbounded.


Figure 4-2. An Example for Type (a) Labeling.

## Type (b) Labeling

Consider a resource node ${ }_{i}$, with negative residue i.e. $S\left(i_{1}\right)<0$. We define:
(i) The set $I_{i}$ as the set of all process nodes which are connected to the resource node $\mathbf{i}_{1}$. The set $\mathbf{I}_{i_{1}}$ is divided into:
(a) The subset $\mathrm{I}_{i_{1}}{ }^{*}$ which contains all the labeled process nodes connected to the resource node $\mathbf{i}_{1}$, and
(b) The subset $\mathrm{I}_{\mathrm{i}_{1}}{ }^{\circ}$ which contains all the unlabeled process nodes connected to the resource node $i_{1}$. i.e. $I_{i_{1}}=I_{i_{1}}{ }^{*} U I_{i_{1}}{ }^{\circ}$
(ii) The set $U_{i_{1}}$, as the set of arcs that connect the resource node $i_{1}$ and the process nodes, i.e.

$$
u_{i_{1}}=\left\{\left(k, u_{k}\right) ; k \varepsilon I_{i_{1}}\right\}
$$

(iii) For each labeled process node $j\left(j \in J^{*}\right)$, the process flow $(Y V)_{j}$ is defined as:

$$
(Y V)_{j}=\sum_{h} V_{h} Y(h) ; h \varepsilon I^{*} ;\left(h, V_{h}\right) \varepsilon V_{j}
$$

The residue of any labeled process node is zero i.e.
$D(j)=0 ; j \varepsilon J^{*}$. Therefore,

$$
(Y V)_{j}=C(j) ; j \varepsilon J^{*}
$$

Let $Y\left(i_{q}\right)=\varepsilon$, where $\varepsilon$ is a positive number arbitrarily small. We can increase the value of $Y\left(i_{1}\right)$ as long as:
(a) Any non-negative value of a labeled resource variable does not become negative and:
(b) Non-negative process residues corresponding to unlabeled process nodes do not become negative.

Let $t_{\gamma}$ be the maximum value allowed for $Y\left(i_{1}\right)$ so that condition (a) is satisfied. Let $Y_{\varepsilon}(i) ; i \varepsilon I^{*}$ be the change of the labeled resource variable $Y(i)$ when $Y\left(i_{1}\right)$ is set equal to $\varepsilon$.

For each labeled process node $j\left(j \varepsilon J^{\star}\right)$, if $j \varepsilon I_{i}^{*}$ then:

$$
\begin{equation*}
\left(Y_{\varepsilon} V\right)_{j}=\sum_{h} V_{h} Y_{\varepsilon}(h)=-\varepsilon v_{i_{1}} ; h \varepsilon I^{*} \tag{4.5.}
\end{equation*}
$$

Otherwise,

$$
\begin{equation*}
\left(Y_{\varepsilon} V\right)_{j}=\sum_{h} V_{h} Y_{\varepsilon}(h)=0 ; h \varepsilon I^{*} \tag{4.6.}
\end{equation*}
$$

Equations 4.5 and 4.6 give the values of the variables $\gamma_{\varepsilon}(i) ; i \varepsilon I^{*}$
The value of $t_{1}$ is found from: $Y(i)+Y_{\varepsilon}(i) \geq 0$, for all $i$ such that $Y(i) \geq 0$, or

$$
\begin{align*}
(i) & \geq 0, \text { or }  \tag{4.7.}\\
t_{1} & =\min _{i}\left\{\frac{\varepsilon Y(i)}{\left|Y_{\varepsilon}(i)\right|} ; Y_{\varepsilon}(i)<0\right\}=\frac{Y\left(i_{2}\right)}{Y_{\varepsilon}\left(i_{2}\right)}
\end{align*}
$$

Let $t_{2}$ be the maximum value allowed for $Y\left(i_{1}\right)$ so that condition (b) is satisfied.

Then, we define $D_{\varepsilon}(j)$ to be the change of the process residue $D(j)$, for each process node $j$ with non-negative residue. Then,

$$
D_{\varepsilon}(j)=\sum_{i} v_{i} Y_{\varepsilon}(i) \text {, where }\left(i, v_{i}\right) \varepsilon v_{j} ; i \varepsilon I^{*} U\left\{i_{1}\right\} \text { and } j \varepsilon J^{\circ}
$$

such that $D(j) \geq 0$. The value of $t_{2}$ is found from:
$D(i)+D_{\varepsilon}(i) \geq 0$, or

$$
t_{2}=\min \left\{\varepsilon \frac{D(j)}{\left|D_{\varepsilon}(j)\right|} ; D(j) \geq 0 ; D_{\varepsilon}(j)<0\right\}=\frac{D\left(j_{1}\right)}{D_{\varepsilon}\left(j_{1}\right)}
$$

Otherwise, if $D_{\varepsilon}(j) \geq 0$ for all $j$, then $t_{2}=\infty$. Let $t=\min \left(t_{1}, t_{2}\right)$. Then,
(i) If $t=t_{1} \leq t_{2}$ we label resource node $i_{1}$ and unlabel resource node $i_{2}$.
(ii) If $t=t_{2}$ we label resource node $i_{1}$ and process node $j_{1}$.
When the resource node $i_{2}$ is not uniquely defined from equation 4.7, then we arbitrarily choose any resource node that gives the minimum ratio. Also, the process node $j_{1}$ may not be uniquely defined from equation 4.8. In that case, we arbitrarily choose any process node that gives the minimum ratio.

If $t$ is $\infty$ then:
(i) If the optimality conditions are not satisfied then ${ }^{i}{ }_{1}$ cannot be a candidate for labeling.
(ii) If the optimality conditions are satisfied then the dual problem is unbounded.

Example 4.2. Consider the RPM network shown in Figure 4-3.
The set of resource nodes $I$ is, $I=\{1,2,3\}$ and the set of process nodes $J, J=\{1,2\}$. The corresponding labeled sets $I^{*}$ and $J^{*}$ are:

$$
I^{*}=\{2\}, \text { and } J^{*}=\{1\}
$$

The current solution is not feasible. The residue of the resource node 3 is negative, $S(3)=-5<0$, and type (b) labeling is applied:

The candidate for labeling is $i_{1}=3$, and for that resource node, $U_{3}=\{(1,-1),(2,-2)\} ; I_{3}=\{1,2\} ; I_{3}{ }^{*}=\{1\} ; I_{3}{ }^{\circ}=\{2\}$.
(i) Let $Y_{\varepsilon}(3)=\varepsilon$. Equation 4.5 becomes:

$$
\left(Y_{\varepsilon} V\right)_{1}=-3 Y_{\varepsilon}(2)=-\varepsilon \cdot(-1) \text { or }-3 Y_{\varepsilon}(2)=\varepsilon \text { i.e. } Y_{\varepsilon}(2)=-\frac{1}{3} \varepsilon \text {. }
$$

The value of $t_{1}$ is found from equation 4.7 to be:

$$
t_{1}=\min _{2}\left\{\varepsilon \frac{1}{|-1 / 3 \varepsilon|}=3, \text { therefore } i_{2}=2\right.
$$

(ii) The change of the non-negative process residues are:

$$
D_{\varepsilon}(2)=-2 \cdot\left(-\frac{1}{3}\right) \varepsilon-2 \varepsilon=-\frac{1}{3} \varepsilon .
$$

The value of $t_{2}$ is found from 4.8 to be:

$$
t_{2}=\min _{2}\left\{\varepsilon \frac{1}{|-4 / 3| \varepsilon}\right\}=\frac{3}{4} \text {, therefore } j_{1}=2
$$

The value of $t$ is

$$
t=\min \left\{t_{1}, t_{2}\right\}=\min \left\{3, \frac{3}{4}\right\}=\frac{3}{4}, \text { i.e. } t=t_{2}
$$

In this case we label resource node $i_{1}=3$ and process node $j_{1}=2$.


Figure 4-3. An Example for Type (b) Labeling.

## Type (c) Labeling

A. Consider the case where there is a labeled resource node $i_{1}$, with $Y\left(i_{1}\right)<0$. Let $S\left(i_{1}\right)=\varepsilon$ where $\varepsilon$ is an arbitrarily small number.

In this case we increase the value of $S\left(i_{1}\right)$ as long as:
(a) The values of the labeled process variables do not become negative, and:
(b) Non-negative resource residues do not become negative.

Let $t_{1}$ be the maximum value allowed for $S\left(i_{j}\right)$ so that condition (a) is satisfied.

The perturbated values $X_{\varepsilon}(j) ; j \varepsilon J^{*}$, for the labeled process variables are found from:

$$
\begin{align*}
& \left(X_{\varepsilon} U\right)_{i}=-\varepsilon \text { for } i=i_{1}, \text { and }  \tag{4.9.}\\
& \left(X_{\varepsilon} U\right)_{i}=0 \text { for } i \varepsilon I^{*} ; i \neq i_{1} \tag{4.10.}
\end{align*}
$$

In order to satisfy condition (a), i.e. $x(j)+x_{\varepsilon}(j) \geq 0$;
$j \varepsilon J^{*}$, the value of $t_{1}$ is defined as:

$$
t_{1}=\min _{j}\left\{\varepsilon \frac{x(j)}{\left|X_{\varepsilon}(j)\right|} ; X_{\varepsilon}(j)<0\right\}=\frac{x\left(j_{1}\right)}{x_{\varepsilon}\left(j_{1}\right)} ; x(j) \geq 0
$$

Let $t_{2}$ be the maximum value allowed for $S\left(i_{1}\right)$ so that condition (b) is satisfied.

The changes of the non-negative resource residues are:
$S_{\varepsilon}(i)=\sum_{j} u_{i} X_{\varepsilon}(j)$ where
$\left(j, u_{j}\right) \varepsilon U_{i} ; j \varepsilon J^{*}$ and for all $i$ such that $S(i) \geq 0$.
The value of $t_{2}$ is found as:

$$
\begin{aligned}
& \qquad t_{2}=\min \left\{\varepsilon \frac{S(i)}{\left|S_{\varepsilon}(i)\right|} ; S(i) \geq 0 ; S_{\varepsilon}(i)<0\right\}=\frac{S\left(i_{2}\right)}{S_{\varepsilon}\left(i_{2}\right)} \\
& \text { Let } t=\min \left(t_{1}, t_{2}\right) . \\
& \text { Then, }
\end{aligned}
$$

(i) If $t=t_{1} \leq t_{2}$ we unlabel resource node $i_{1}$ and process node $j_{7}$.
(ii) If $t=t_{2}$ we label resource node $i_{2}$ and unlabel resource node $i_{1}$.
In the case where $t_{p}$ is not uniquely defined from equation $4.11, j_{7}$ is chosen arbitrarily. In the same way, if $t_{2}$ is not uniquely defined from equation $4.12, \mathrm{i}_{2}$ is chosen arbitrarily. If $t=\infty$, then the same is true as in type (a) labeling.
B. Finally, consider the case where there is a labeled process node $j_{1}$, with $X\left(j_{1}\right)<0$. Let $D\left(j_{1}\right)=\varepsilon$. In this case we increase the value of $D\left(j_{1}\right)$ as long as:
(a) The values of the labeled resource variables do not become negative, and
(b) Non-negative process residues do not become negative

Let $t_{1}$ be the maximum value allowed for $D\left(j_{1}\right)$ so that condition (a) is satisfied.

The perturbated values $Y_{\varepsilon}(i)$; $i \varepsilon I^{*}$, for the labeled resource variables are found from:

$$
\begin{align*}
& \left(Y_{\varepsilon} V\right)_{j}=+\varepsilon \text { for } j=j_{1} \text { and }  \tag{4.13.}\\
& \left(Y_{\varepsilon} V\right)_{j}=0 \text { for } j \varepsilon J^{*} ; j \neq j_{1} \tag{4.14.}
\end{align*}
$$

In order to satisfy condition (a) i.e. $Y(i)+Y_{\varepsilon}(i) \geq 0$; $i \varepsilon I^{*}$ the value of $t^{1}$ is defined as:

$$
t_{1}=\min _{i}\left\{\varepsilon \frac{Y(i)}{Y_{\varepsilon}(i) \mid} ; Y_{\varepsilon}(i)<0\right\}=\frac{Y\left(i_{1}\right)}{Y_{\varepsilon}\left(i_{1}\right)} ; Y(i) \geq 0
$$

Let $t_{2}$ be the maximum value allowed for $D\left(j_{1}\right)$ so that condition (b) is satisfied.

The changes of the non-negative process residues are:
$D_{\varepsilon}(j)=\Sigma v_{i} Y_{\varepsilon}(i)$ where
$\left(i, v_{i}\right) \varepsilon V_{j} ; i \varepsilon I^{* i}$ and for all $j$ such that $D(j) \geq 0$.
The value of $t_{2}$ is defined as:
$t_{2}=\min \left\{\varepsilon \frac{D(j)}{\left|D_{\varepsilon}(j)\right|} ; D(i) \geq 0 ; D_{\varepsilon}(i)<0\right\}=\frac{D\left(j_{2}\right)}{D_{\varepsilon}\left(j_{2}\right)}$
Let $t=\min \left(t_{1}, t_{2}\right)$. Then:
(i) If $t=t_{1} \leq t_{2}$ we unlabel process node $j_{1}$ and resource node $\mathrm{i}_{1}$
(ii) If $t=t_{2}$ we label process node $j_{2}$ and unlabel process node $j_{j}$.

In the case where $t_{1}$ is not uniquely defined from equation $4.15 \mathrm{i}_{1}$ is chosen arbitrarily. In the same way, if $t_{2}$ is not uniquely defined from equation 4.16 , the node $j_{2}$ is chosen arbitrarily. If $t=\infty$, then the same is true as in type (b) labeling.

Example 4.3. Figure 4-4 shows the RPM network with three resource and four process variables.

The current solution is feasible but not optimum.
The value of the variable for the third resource is negative, $Y(3)=-.379$.

We have:

$$
I=\{1,2,3\} ; J=\{1,2,3,4\}, I^{*}=\{2,3\}, J^{*}=\{3,4\}
$$

(i) For the candidate for unlabeling resource node $i_{1}=3$ let $S(3)=\varepsilon$. Equation 4.9 and 4.10 become:

$$
\begin{aligned}
& -7 X_{\varepsilon}(3)+8 X_{\varepsilon}(4)=-\varepsilon \\
& X_{\varepsilon}(3)+3 X_{\varepsilon}(4)=0
\end{aligned}
$$

The perturbated solution is:

$$
X_{\varepsilon}(3)=.1 \varepsilon ; X_{\varepsilon}(4)=-.034 \varepsilon
$$

The value of $t_{1}$ from equation 4.11 is found to be:

$$
t_{1}=\min \left\{\varepsilon \frac{2.41}{|-.034|_{\varepsilon}}\right\}=70 \text { therefore } j_{1}=4
$$

(ii) The change in the residue $S(1)$ is:

$$
S_{\varepsilon}(1)=9 \cdot(.1)-6 \cdot(-.034)=1.1>0
$$

Therefore $t_{2}=\infty$ and $t_{1}=\min \{70, \infty\}$. In this case unlabel resource node $i_{1}=3$ and process node $j_{1}=4$.


Figure 4-4. An Example for Type (c) Labeling

## Termination Conditions

The new algorithm iterates through basic solutions working towards optimality (primal) or towards feasibility (dual) ${ }^{3}$. The final network solution is feasible if $S(i) \geq 0$ for all i $\varepsilon$ I and $X(j) \geq 0$ for all $j \varepsilon J$. It is optimal if $D(j) \geq 0$ for all $j \varepsilon J$ and $Y(i) \geq 0$ for all i $\varepsilon I$.

At each iteration the labeling process alters the sets of labeled nodes in such a way that the value of the objective function increases (decreases), provided that a change in the basic sets of nodes can be made, i.e. the value of the parameter $t$ is finite $(t<\infty)$. If $t=\infty$, then the next candidate node is considered.

For the final solution one of the following is possible:

1. The solution is primal and dual feasible (both the feasibility and optimality conditions are met). In this case the problem has an optimum solution.
2. The solution is feasible (i.e. the feasibility conditions are met) and there is at least one node with a negative value of dual variable ( $Y(i)$ or $D(j)$ ) with a corresponding value of $t$ equal to $\infty$. In this case the primal problem is unbounded.
3. The solution is dual feasible (i.e. the optimality conditions for the primal are met), and there is at least one node with a negative primal variable $(X(j)$ or $S(i))$ and a corresponding value of $t$ equal
4. In certain literature, the term "optimal" is used to imply a feasible and optimal solution. In this dissertation, as in Wolfe (1973, pp. 110-111) and other literature, we consider a solution to be optimal, or dual feasible, even if it is not primal feasible.
to $\infty$. In this case the primal problem is nonfeasible (the dual problem is unbounded).
5. The solution is neither primal nor dual feasible and there is at least one primal variable value ( $X(j)$ or $S(i)$ ) and at least one dual variable value $(Y(i)$ or $D(j))$ for which the corresponding values of ts are infinite. In this case the problem is neither feasible nor optimal (both primal and dual problemsare unbounded). Interpretation of Basis in RPM

In this chapter, the sets of labeled resource and process nodes I* and J*, at each iteration identified the critical constraints and the corresponding basic structural variables. The set of arcs of the original network that connect the labeled nodes forms a oxp constraint matrix which corresponds to the basis matrix for the new algorithm. In the traditional simplex algorithm, and for the same basic solution, the set of basic variables(primal problem) would be the set consisting of the labeled process variables and unlabeled resource residues (slack variables) and the dimension of the basis is mxm.

## v. FACTORIZATION

The purpose of this chapter is to find a method to decompose the labeled network into a triangular structure so that the process and resource variables can be easily evaluated. The labeling procedure, described in Chapter Four, guarantees that the number of labeled resource nodes, $\rho$, is equal to the number of labeled process nodes. The problem of finding values for the primal and dual variables is therefore, equivalent to the problem of finding a solution to a system of $\rho$ linear equations in $\rho$ unknowns.

Let $A=\left(a_{i j}\right)$, $a_{\rho x \rho}$ matrix. The matrix equation:

$$
A x=b, \text { where } x^{\top}=\left(x_{1}, \ldots, x_{n}\right), b^{\top}=\left(b_{1}, \ldots, b_{n}\right)
$$

defines a system of $\rho$ linear simultaneous equations in $\rho$ unknowns. By $A_{b}$ we denote the $\rho \times(\rho+1)$ matrix with the vector $b$ placed in the last column. Let $r(A)$ be the rank of matrix $A$. The following are true: (Ralston A, 1965)
(i) The system of equation $A x=b$ has a solution if and only if: $r(A)=r\left(A_{b}\right)$
(ii) If $r(A)=r\left(A_{b}\right)=\rho$, then there is a unique solution.

There are several methods for solving a linear system of equations divided mainly into two categories: direct methods and approximation methods. Among the direct methods, the method of triangular decomposition will be discussed in this chapter.

## Theoretical Background

The best known and most widely used method for solving linear systems of equations is due to Gauss. The method is called "Gaussian Elimination" and it is the elementary procedure in which the first equation is used to eliminate the first variable from the remaining equations, the second equation is used next to eliminate the second variable from the remaining equations, etc. If the number of equations is $\rho$, then $p-1$ such eliminations can be performed and reduce the original system into a system with triangular structure. The solution of the system can be easily obtained. The new last equation gives the value of the last variable $x p$ of the system. This value is then substituted in the remaining new equations, and the value of the variable $x_{\rho-1}$ is obtained from the $\rho-1$ equation of the new system. After $\rho$ steps, the values of the $\rho$ variables of the system are explicitly evaluated. The method of finding the values of the variables from a triangular structured system is called "back-substitution." In general, the $\rho-1$ eliminations are not possible, unless certain row or column interchanges are performed during the elimination process.

The general procedure is described next analytically: Consider the system $A x=b$ and set $A^{(1)}=A, b^{(1)}=b$. We select $a n$ arbitrary non-zero element $\mathrm{a}_{\underline{\underline{i}}_{1} \mathbf{j}_{1}}$, and call it "the lst pivot element." Using this pivot element, we can eliminate the variable $x_{j_{1}}$ from all remaining equations. The variable $x_{j_{1}}$ appears only in equation $i_{1}$. To eliminate the variable $x_{j_{1}}$ from the $k$ th equation $(k=1,2, \ldots, \rho$;
$k \neq i_{1}$ ) we use the multiplier $a_{k j_{1}}(1) / a_{i_{1} j_{1}}$ (1) to multiply equation $i_{1}$ and then subtract equation $k_{1}$ from $i t$. The reduced system is written as: $A^{(2)} x=b^{(2)} . A^{(2)}$ is obtained from $A^{(1)}$ after eliminating variable $x_{j}$ and deleting row $i_{1}$ and column $j_{1}$ of the original $\operatorname{array} A^{(1)}$. The new system $A^{(2)} x=b^{(2)}$ is one of having $\rho-1$ equations in $\rho-1$ unknowns. The same elimination procedure yields the subsystems $A^{(k)_{x=}} b^{(k)} ; k=1,2, \ldots, \rho$, from which the variables $x_{j_{1}}, x_{j_{2}}, \ldots, x_{j_{k-1}}$ have been eliminated. Isaacson and Keller (1966) give a proof to the following theorem:

Theorem: Let the matrix $A$ have rank $r$. Then we can find $a$ sequence of distinct row and column indices $\left(i_{1}, j_{1}\right),\left(i_{2}, j_{2}\right), \ldots$, ( $i_{r}, j_{r}$ ) such that the corresponding pivot elements in $A^{(1)}, A^{(2)}, \ldots$, $A^{(r)}$ are non-zero and $a_{i j}(r)=0$ if $i \neq i_{1}, i_{2}, \ldots, i_{r}$. Let us define the permutation matrices, whose columns are unit vectors.

$$
P=\left\{e^{i_{1}}, e^{i_{2}}, \ldots, e^{i}, \ldots, e^{\rho^{\rho}}\right\}
$$

$$
Q=\left\{e^{j_{1}}, e^{j_{2}}, \ldots, e^{j_{r}}, \ldots, e^{j_{\rho}}\right\} \text { where } i_{k}, j_{k} \text { are piv- }
$$

otal indices and $\left\{\mathbf{i}_{k}\right\}$ and $\left\{j_{k}\right\}$ are permutations of $1,2, \ldots, \rho$.
Then the system $B y=g$, where $B=P^{\top} A Q, y=Q^{\top} x, g=P^{T_{b}}$ is equivalent to $A x=b$ and can be reduced to triangular form using Gaussian elimination with the natural order of pivots $(1,1),(2,2), \ldots,(r, r)$.

From the above theorem it is clear that when $\rho(A)=\rho, A$ can be factorized as $A=L U$, where $L$ is a lower triangular matrix, in which the diagonal elements are ones.

When the matrix $A$ has been decomposed into the product $L U$, the
solution of $A x=b$ can be found by first solving the system $L y=b$ and then solving $U X=y$, since $A x=L U x=L y=b$.

In general, there are many ways of choosing the pivots ( $i_{k}, j_{k}$ ) during the elimination process, depending on the accuracy required and the way the array $A$ is stored.

From the above discussion, it is clear that when the labeling process defines a set of resource nodes and a set of process nodes that form a nonsingular array $A$, then the labeled network can be transformed into a triangular structure, i.e. it can be decomposed into a lower triangular array $L$ and an upper triangular array $U$. An analytic procedure to evaluate the elements of $L$ and $U$ is given next. To simplify the notation, position for the pivot elements is ignored (in the subsequent section of this chapter, the choice of the pivot elements, and the resulting permutations will be discussed in detail).

Suppose next that array $A$ can be decomposed into the product $L U$, where $A=\left(a_{i j}\right), L=\left(1_{i j}\right)$ and $U=\left(u_{i j}\right)$. (Figure 5-1)

For the first row of $L$ and the first column of $U$, the decomposition gives:

$$
u_{11}=a_{11}, 1_{11}=1
$$

For the second row of $L$ and the second column of $U$, we calculate:

$$
\begin{aligned}
& u_{12}=a_{12}, 1_{21}=a_{21} / u_{11} \text { and } \\
& u_{22}=a_{22}-1_{21} \cdot u_{12}, 1_{22}=1
\end{aligned}
$$

For any subsequent row $k ; k=3, \ldots, \rho$ of $L$ and the corresponding


Figure 5-1. The Basis Factorization Scheme.
kth column of $U$, the analytic formulas are: (Ralston, A., 1965)

$$
u_{k j}=a_{k j}-\sum_{l=1}^{k-1} 1_{k 1} u_{1 j} \text { for } j>k \text { and }
$$

$$
1_{i k}=\frac{1}{u_{k k}}\left(a_{i k}-\sum_{i=1}^{k-1} 1_{i 1} u_{1 k}\right) \text { for } i>k, \text { and } 1_{k k}=1
$$

## The Decomposition Method

In the remainder of this chapter, the method of decomposing the labeled network is described. Given a set of $\rho$ labeled resource nodes and a set of $\rho$ labeled process nodes, a decomposition scheme is derived for one of the following cases:
(i) The labeled network is decomposed, using the process graph. The method is divided into $\rho$ stages in a way that at each stage only one labeled process cluster is added to the decomposed network. At the end of the $\rho$ th stage a complete decomposition is obtained.
(ii) The labeled network is decomposed, using the resource graph.

The method is divided as in (i) into $\rho$ stages such that only a labeled resource cluster is added to the decomposed network. Again, at the end of the $\rho$ th stage, a complete decomposition is obtained.

## The Labeled Process Graph Decomposition

In the following discussion, Io contains the index number of the labeled resource nodes, corresponding to the rows of $L$, and Jo
contains the index number of process nodes corresponding to the rows of $U$.

The vector Bo is used to store the values of the arcs connecting each labeled process node and the labeled resource nodes.

The method is divided into $\rho$ stages (where $\rho$ is the number of labeled process nodes). At each stage $r$ : $r=1,2, \ldots, \rho$, the elements of the first $r$ columns of $L$ and $U$ are explicitly evaluated.

Stage 1. First, the labeled process node $j_{1}$, corresponding to the node number Jo (1), is considered. If $V_{j_{1}}=\left\{\left(h, v_{h}\right) ; h \varepsilon J_{j_{1}}\right\}$, then the value of the arcs $v_{h}$ connecting the process node $i_{1}$ and the labeled resource nodes are entered into a $\rho$ dimension vector Bo, where $\rho$ is the number of labeled process nodes i.e. Bo $(j)=v_{h}$, if there is an $h$ such that, $h=I o(j)$, otherwise $B o(j)=0$; $j=1,2, \ldots, \rho$.

Let $p_{1}$ be the first non-zero element in Bo (i); $\mathbf{i}=1,2, \ldots, \rho$.
If $p_{1}=1$ (i.e. if Bo $(1) \neq 0$ ), then $B o(1)$ is used as a pivot element, and no resource node exchange is necessary. However, if $p_{1}>1$ then we exchange the following elements:
(i) Io (1) and Io ( $p_{1}$ )
(ii) Bo (1) and Bo ( $p_{1}$ )

Thus, if $p_{1}>1$ then, resource nodes 1 and $p_{1}$ are exchanged.
Next, the elements of the first column of $L$ and $U$ are calculated from:

$$
\begin{aligned}
& u_{11}=B o(1) \\
& T_{i 1}=B o(i) / B o(1) ; i=2,3, \ldots, \rho .
\end{aligned}
$$

Stage 2. Let $j_{2}$ be the process node corresponding to Jo (2). Each of the arcs connecting the process node $j_{2}$ and the labeled resource nodes are entered into the vector Bo , as in stage one, i.e. if $v_{j_{2}}=\left\{\left(h, v_{h}\right) ; h \varepsilon J_{j_{2}}\right\}$, then: Bo (j) $=v_{h}$, if there is an $h$, such that $h=I 0(j)$, (otherwise Bo $(j)=0), j=1,2, \ldots, \rho$.

Next, update Bo (i): Bo (i) = Bo (i) $-\mathrm{I}_{\mathrm{i}_{1}}$ Bo (1); $\mathfrak{i}=2,3, \ldots, \rho$, and take $u_{12}=$ Bo (1). At this point we proceed to find a new pivot element. First, a non-zero element is found: Let $p_{2}$ be the first non-zero element in Bo (i); $\mathbf{i}=2,3, \ldots, \rho$. If $p_{2}=2$, then no resource node exchange is necessary. However, if $p_{2}>2$ the resource nodes 2 and $p_{2}$ are exchanged, i.e.:
(i) Io (2) and Io ( $p_{2}$ ) are exchanged (update index).
(ii) Bo (2) and Bo ( $\mathrm{p}_{1}$ ) are exchanged (switch the corresponding arcs.
(iii) $l_{21}$ and $l_{p_{2}}$ are exchanged (exchange rows \#2 and $p_{2}$ of $L$ ). The new pivot element is Bo (2). The remaining elements of the second column of $U$ and $L$ can be found:

$$
\begin{aligned}
& u_{22}=B o(2) \text { and } \\
& 1_{i_{2}}=B o(i) / B o(2) ; i=3, \ldots, \rho
\end{aligned}
$$

The process can be generalized for any given stage $r ; r=3,4$, $\ldots, \rho$. For such an $r$, the corresponding stage is:

## Stage $r$.

Step 1. For the process node $j_{r}$ corresponding to Jo $(r)$, the set of arcs connecting the process node $j_{r}$ and the resource nodes, $V_{j_{j}}$, is used to enter the values of the arcs into the vector Bo, i.e.:

Let $V_{j_{r}}=\left\{\left(h, v_{h}\right) ; h \varepsilon J_{j_{r}}\right\}$ and Bo (i) $=v_{h}$, if there is an $h$, such that $h=I o(i)$, otherwise Bo (i) $=0 ; \mathbf{i}=2,3, \ldots, \rho$. Step 2. We update Bo and calculate the first r-1 elements of the rth column of $U$, i.e.: for $j=1, \ldots, r-1$ repeat ( $i$ ) and ( $i i$ ).
(i) $u_{j r}=B o(j)$
(ii) update Bo (i): Bo (i) = Bo (i) $-1_{i j} B o(j) ; i=j+1, \ldots, o$ Step 3. The next pivot element is selected. Let $p_{r}$ be the position of the first nonzero element in Bo (i); $i=r, r+1, \ldots, \rho$.

If $p_{r}=r$, the element $B o(r)$ can be used as a pivot (no resource node exchange is necessary). However, if $p_{r}>r$, then the resource nodes $r$ and $p_{r}$ are exchanged, i.e.:
(i) Exchange Io (r) and Io ( $p_{r}$ )
(ii) Exchange $B o(r)$ and $B o\left(p_{r}\right)$
(iii) Exchange $1_{r j}$ and $1_{p_{r} j} ; j=1,2, \ldots, r$

Step 4. Calculate the remaining elements for the $r$ column of $U$ and $L$. We have:

$$
\begin{aligned}
& u_{r r}=B o(r), \text { and } \\
& 1_{i r}=B o(i) / B o(r) ; i=r+1, \ldots, \rho
\end{aligned}
$$

Example 5.1. (Process entry)
Consider the RPM network in Figure (5.2a.). There are three resource and three process nodes. $I=\{1,2,3\}, \mathrm{J}=\{1,2,3\}$. Suppose that all nodes are labeled. Let Io (i) $=\mathrm{I}(\mathbf{i}) ; \mathbf{i}=1,2,3$. Stage 1. For the process node $j_{1}=1$, we have:

$$
V_{1}=\{(1,2),(2,4),(3,1)\}
$$

Let Jo $(1)=1$. Each of the arcs connecting the process node (1),

(b) Stage 1

(c) Stage 2

(d) Stage 3


Figure 5-2. The Labeled Process Graph Decomposition.
and the resource nodes Io (i); $\mathbf{i}=1,2,3$, is entered in the bector Bo, such that

$$
\begin{align*}
& \text { Bo } \left.(1)=2 \text { (i.e. Bo }(1)=v_{1} ; 1=\text { Io }(1)\right) \\
& \text { Bo }(2)=4 \text { (i.e. Bo }(2)=v_{2} ; 2=\text { Io (2)) } \\
& \text { Bo } \left.(3)=1 \text { (i.e. Bo }(3)=v_{3} ; 3=\text { Io }(3)\right) \tag{3}
\end{align*}
$$

Since $B 0$ (1) $=2 \neq 0$ (i.e. $p_{1}=1$ ) no resource exchange is necessary. We compute:

$$
\begin{gathered}
u_{11}=\text { Bo }(1)=2 \text { and } \\
1_{21}=\text { Bo }(2) / u_{11}=4 / 2=2 ; 1_{31}=\text { Bo }(3) \neq u_{11}=1 / 2=.5
\end{gathered}
$$

(Figure 5-2b)
Stage 2. For the process node $j_{2}=2$, we have:

$$
V_{2}=\{(1,3),(2,6),(3,3)\}
$$

Let Jo (2) = 2. Each of the arcs connecting the process node (2) and the resource nodes Io (i); $\mathfrak{i}=1,2,3$, i.e. entered in the vector Bo, as in stage 1. Thus, Bo becomes:

$$
\text { Bo }(1)=3
$$

$$
\text { Bo }(2)=6
$$

$$
\text { Bo }(3)=3
$$

and, $u_{12}=B o(1)=3$. The values $B o(i) ; i=2,3$ are updated:

$$
\begin{aligned}
& \text { Bo }(2)=\text { Bo (2) }-1_{21} \cdot u_{12}=6-2 \cdot 3=0 \\
& \text { Bo }(3)=\text { Bo }(3)-1_{31} \cdot u_{12}=3-.5 \cdot 3=1.5
\end{aligned}
$$

In this case Bo (2) is zero. The first nonzero element for Bo (i); $\mathbf{i}=2,3$, is Bo (3) $=1.5$. Here, the interchange of resource nodes two and three is necessary. Set Bo (2) $=3$, Bo (3) $=6$ and $1_{21}=.5,1_{31}=2$. Next, we take $u_{22}=B o(3)=1.5$, and

$$
1_{32}=\left[B O(3)-1_{31} u_{12}\right] / u_{22}=(6-2 \cdot 3) / 1.5=0 . \quad \text { (Figure 5-2c.) }
$$

Stage 3. Process node $j_{3}=3$, is next entered for factorization. For this process node (3), we have:

$$
V_{3}=\{(1,1),(2,6),(3,5)\}
$$

The values Bo (i) are:

$$
\text { Bo }(1)=1 \text {, Bo }(2)=5 \text {, Bo }(3)=6 \text { and } u_{13}=B o(1)=1
$$

Updating these values we get:

$$
\begin{aligned}
& \text { Bo (2) }=\text { Bo }(2)-1_{21} \cdot u_{13}=5-.5 \cdot 1=4.5 \text { or } u_{23}=4.5 \\
& \text { Bo }(3)=\text { Bo }(3)-1_{3 i} u_{13}-1_{32} u_{23}=6-2 \cdot 1=4 \text { or } u_{33}=4
\end{aligned}
$$

(Figure 5-2d.)

## The Labeled Resource Graph Decomposition

As in the previous case (process graph decomposition), we assume that Io contains the index numbers for the labeled resource nodes, corresponding to the rows of $L$, and Io contains the index number of the process nodes corresponding to the rows of $U$. The vector Co is used to store the values of the arcs, which connect each labeled resource node and the labeled process nodes.

At each stage $r ; r=1,2, \ldots, \rho$, the elements of the first $r$ rows of $L$ and the first $r$ rows of $U$ are evaluated. Stage 1. First, the labeled resource node $i_{1}$, corresponding to the node number Io (1), is considered. If $U_{i_{1}}=\left\{\left(k, u_{k}\right) ; k \varepsilon I_{i_{1}}\right\}$, then the values of the arcs connecting the resource node $i_{1}$ and the labeled process nodes are entered into the vector co of $\rho$ dimension, where $\rho$ is the number of labeled process nodes, i.e.: $\quad C O(i)=u_{k}$,
if there is a $k$ such that, $k=J o(i)$, otherwise Co (i) $=0$ where $\mathbf{i}=1,2, \ldots, \rho$.

Let $p_{1}$ be the first nonzero element is Co (i); $\mathbf{i}=1,2, \ldots, \rho$. If $\mathrm{p}_{1}=1$ (i.e. if Co $(1) \neq 0$ ), then $C_{0}(1)$ is used as a pivot element, and no process node interchange is necessary. However, if $p_{1}>0$, then we interchange the following elements:
(i) Jo (1) and Jo ( $\mathrm{p}_{1}$ )
(ii) Co (1) and Co ( $p_{1}$ )

Thus, if $p_{1}>1$ then process nodes 1 and $p_{1}$ are exchanged next, the elements of the first row of $L$ and $U$ are calculated:

$$
1_{11}=1 ; u_{i j}=\operatorname{Co}(j) ; j=1,2, \ldots, \rho
$$

Stage 2. Let $i_{2}$ be the resource node corresponding to Io (2). Each of the arcs connecting the resource node $i_{2}$ and the labeled process nodes, are entered into the vector $C o$, as in stage one. I.e.: if $U_{i_{2}}=\left\{\left(k, u_{k}\right) ; k \in I_{i_{2}}\right\}$, then $\operatorname{Co}(i)=u_{k}$ if there is a $k$, such that $k=$ Jo (i), (otherwise, Co $(i)=0$ ) $i=1,2, \ldots, \rho$. Next, we update Co (j):

$$
\operatorname{Co}(j)=\operatorname{Co}(j)-1_{21} \cdot u_{i j} ; j=2,3, \ldots, \rho, \text { where } 1_{21}=\frac{C o(1)}{u_{11}}
$$

At this point we proceed with a new pivot element. First a nonzero element is found:

Let $p_{2}$ be the first nonzero element in Co (j); $j=2,3, \ldots, \rho$. If $p_{2}=2$, then no process node interchange is necessary. However, if $p_{2}>2$ the process nodes 2 and $p_{2}$ are rotated, i.e.:
(i) Jo (2) and Jo $\left(\mathrm{p}_{2}\right)$ are interchanged.
(ii) Co (2) and Co $\left(\mathrm{p}_{2}\right)$ are interchanged.
(iii) $u_{21}$ and $u_{p_{2} 1}$ are interchanged.

The new pivot element is Co (2). The second column of $L$ and $U$ are evaluated:

$$
l_{22}=1 \text { and } u_{2 j}=C o(j) ; j=2, \ldots, \rho .
$$

The above stages can be generalized for any number $r ; r=3,4$, $\ldots, \rho$. Thus, for any $r$, we have:

## Stage $r$.

Step 1. For the resource node $i_{r}$, corresponding to Io $(r)$, the set of arcs connecting the resource node $i_{r}$ and the process nodes $U_{i_{r}}$, is used to enter the values of the arcs into the vector Co, i.e.: Let $U_{i_{r}}=\left\{\left(k, u_{k}\right) ; k \varepsilon I_{i_{r}}\right\}$ and $C o(j)=u_{k}$, if there is a $k$, such that $k=$ Jo ( $j$ ), (otherwise $C 0(j)=0$ ) where $j=1,2, \ldots, \rho$.

Step 2. We update Co and calculate the first r-1 elements of the rth row of $L$, i.e.: For $i=1,2, \ldots, r-1$, we repeat ( $i$ ) and ( $i i$ )
(i) $1_{r i}=C o(i) / u_{i 1}$
(ii) Update Co ( j ): Co ( j ) $=\mathrm{Co}(\mathrm{j})-1_{\mathrm{ri}} \mathrm{u}_{\mathrm{ij}} ; \mathrm{j}=r+1, \ldots, \rho$ Step 3. The next pivot element is selected: Let $p_{r}$ be the position of the first nonzero element in $C o(j) ; j=r, r+1, \ldots, \rho$.

If $p_{r}=r$, the element Co (r) can be used as a pivot (no process node exchange is necessary). However, if $p_{r}>r$ then the process nodes $r$ and $p_{r}$ are exchanged, i.e.:
(i) Io (r) and Jo $\left(p_{r}\right)$ are exchanged.
(ii) CO (r) and Co ( $p_{r}$ ) are exchanged.
(iii) $u_{r j}$ and $u_{p_{F} j} ; j=1,2, \ldots, r$ are exchanged.

Step 4. Calculate the remaining elements of the rth row of $L$ and $V$.

$$
1_{r r}=1 \text { and } u_{r j}=C o(j) ; j=r, \ldots, \rho .
$$

## Example 5.2. (Resource entry)

Consider the RPM network, shown in Figure 5-3.(a). Suppose that all of the resource and process nodes are labeled, i.e.:

$$
\begin{aligned}
& I=\{1,2,3\} \text {, and } \text { Io }(i)=I(i) ; i=1,2,3 \\
& J=\{1,2,3\} \text { and Jo }(j)=J(j) ; j=1,2,3 .
\end{aligned}
$$

Stage 1. For the first resource node $i_{1}=1$, we have $U_{1}=$ $\{(1,2),(2,3),(3,1)\}$. The values of the arcs are then entered into Co, i.e.:

$$
\begin{aligned}
& \text { Co }(1)=2 \\
& \text { Co }(2)=3 \\
& \text { Co }(3)=1
\end{aligned}
$$

Since Co (1) $\neq 0$, we have $p_{1}=1$ (no process node exchange is needed). The elements of the first row of $L$ and $U$ are calculated:

$$
l_{11}=1 \text { and } u_{1 j}=C o(j) \text { i.e. } u_{11}=2, u_{12}=3 \text { and } u_{13}=1
$$

Stage 2. For the second resource node $i_{2}=I o(2)=2$, we have $U_{2}=\{(1,4),(2,6),(3,6)\}$ and Co becomes:

$$
\operatorname{Co}(1)=4
$$

$$
\text { Co }(2)=6
$$

$$
C o(3)=6
$$

Next, we update Co:
$\operatorname{Co}(j)=\operatorname{Co}(j)-I_{21} u_{1 j}$, where $1_{21}=\frac{\operatorname{Co}(1)}{u_{11}}=\frac{4}{2}=2 ; j=2,3$.
Thus, $\operatorname{Co}(2)=6-2 \cdot 3=0 ; \operatorname{Co}(3)=6-2 \cdot 1=4$.
The new pivot element is found next: $p_{2}=3$ (since Co (3) $=$ $4 \neq 0$ ). Process nodes 2 and 3 are exchanged:

## (a)


(b) Stage 1

(c) Stage 2

(d) Stage 3


Figure 5-3. The Labeled Resource Graph Decomposition.
(i) Jo (2) $=3$ and Jo (3) $=2$
(ii) Co (2) $=4$ and Co (3) $=0$
(iii) $u_{12}=1$ and $u_{13}=3$

The second row of $L$ and $U$ are found from:

$$
l_{22}=1 \text { and } u_{2 j}=C 0(j) ; j=2,3 ; \text { i.e. } u_{22}=4 \text { and } u_{23}=0
$$

## Stage 3.

Step 1. For the resource node $i_{3}$ Io (3) $=3$, we have:
$U_{3}=\{(1,1),(2,3),(3,5)\}$. The vector Co becomes:
Co $(1)=1$
Co $(2)=5$
Co (3) $=3$
Step 2. We update Co and calculate the first 2 elements of the 3rd row of 1, i.e.: For $\mathbf{i}=1,2$ we repeat (i) and (ii)
(i) $1_{3 i}=C o(i) / u_{i 1}$ and
(ii) $\operatorname{Co}(j)=C o(j)-1_{r i} u_{i j} ; j=r+1, \ldots, 1$.

Let $\mathrm{i}=1$. Then:
(i) $1_{31}-1 / 2=.5$
(ii) for $j=2$ we have Co (2) $=5-.5 \cdot 1=4.5$

$$
\text { for } j=3 \text { we have Co (3) }=3-.5 \cdot 3=1.5
$$

Next, let $\mathfrak{i}=2$. Then:
(i) $1_{32}=\operatorname{Co}(2) / u_{21}=4.5 / 4=1.125$
(ii) for $\mathrm{j}=2$ we have: $\mathrm{Co}(3)=1.5-1.125 \cdot 0=1.5$

Step 3. $p_{2}=3$ (no process node exchange is needed).
Step 4. Compute $1_{33}=1$ and $u_{37}=1.5$.

## Partial Factorization

In the last two sections, we considered the case where a numerical procedure was developed to factorize the labeled network by operating on the process or resource graph. However, at each iteration the factorization of the labeled network is required, when a factorization of a very similar labeled network has been obtained at the previous iteration. In order to reduce the number of operations required at each iteration, a technique which utilizes the additional information provided by the previous iteration, seems to be appropriate to apply.

The labeling process discussed in Chapter Four provides one of the following possible changes of the basis.

1. A new pair of nodes, one process node and one resource node per pair, is added to the labeled sets of nodes.
2. A newly labeled node (resource or process) replaces a previously labeled node (resource or process).
3. A pair of nodes (one resource and one process node) are deleted from the sets of labeled nodes.

Each of the above listed different possible changes in the basis are discussed in detail. For each one an economical (in the amount of computations needed for factorization) scheme will be developed.

## Type (1) Factorization

In this section we consider the case in which a new pair of
nodes (one process node and one resource node), is added to the labeled sets of nodes.

Let Io be the set of the indexes for the labeled resource nodes, Jo. the set of the indexes for the labeled process nodes, and $\rho$ the number of elements in Io (the "set equality constraint" requires that Jo will have the same number of elements).

Suppose that the resource node $i_{1}$ and the process node $j_{1}$ are added to the labeled network, i.e. Io $(p+1)=i_{1}$ and Jo $(\rho+1)=j_{1}$. By adding a new pair of nodes, we add an extra row to the array $L$ ( $\rho+1$ row), and a column to array $U(\rho+1$ column), where $L$ and $U$ are the lower and the upper triangular matrices defined from the previous iteration.

The case where $\rho$ is equal to zero is trivial since $1_{11}=1$ and $u_{11}$ is equal to the value of the arc connecting the resource and process nodes.

Let $\rho=1$. Set Io (2) $=i_{1}$ and Jo (2) $=j_{1}$. We consider $v_{j_{1}}=\left\{\left(h, v_{h}\right) ; h \varepsilon J_{j_{1}}\right\}$ and for $j=1,2$ we set: Bo $(j)=v_{h}$, where $h=I o(j)$, i.e. Bo ( 1 ) is the value of the arc connecting the newly labeled process node $j_{1}$ and the resource Io (1), and Bo (2) is the arc connecting the new pair of labeled nodes.

Next, we consider $U_{i_{1}}=\left\{\left(k, u_{k}\right) ; k \in I_{i_{1}}\right\}$ and for $i=1,2$
we set Co (i) $=u_{k}$ where $k=$ Jo (i) ; i.e. Co (i) is the value of the arc connecting the resource node $i_{1}$ and the process node Jo (1), and Co (2) is the arc connecting the newly labeled pair of nodes $i_{1}$ and
$\mathrm{j}_{1}$. CTearly Bo (2) $=$ Co (2). (Figure 5.4)


Figure 5.4. Adding a new pair of nodes to the basic nodes.
It follows that the new row of $L$ is $1_{22}=1$ and $1_{21} \cdot u_{11}=C O(1)$, i.e. $1_{21}=\frac{C o(1)}{u_{11}}$. For the new column of $U$ we have:

$$
u_{12}=B o(1) \text { and } u_{22}=B o(2)-1_{21} u_{12}
$$

In general, for $\rho \geq 2$ the analytic formula for computing the elements of the $\rho+1$ row of $L$ is:

$$
1_{\rho+1, i}=\frac{1}{u_{i j}}\left[C o(i)-\sum_{k=1}^{i-1} 1_{\rho+1, k} u_{i k}\right] \quad i=1,2, \ldots, \rho \text { and } 1_{\rho+1, p+1}=1
$$

and the analytic formula for finding the elements of the $\rho+1$ column of $U$ is:

$$
u_{i, \rho+1}=B o(i)-\sum_{u=1}^{i-1} 1_{i k} u_{k \rho} ; i=1,2, \ldots, \rho+1
$$

The above factorization is possible, provided that the element $u_{\rho+1, \rho+1}$ is different from zero. If $u_{\rho+1, \rho+1}$ is equal to zero then clearly the determinant of $U$ is zero $\left(|U|=u_{11} \cdot u_{22} \ldots, u_{\rho+1, \rho+1}\right)$. In this case, $|A|=|L| \cdot|U|$, i.e. the determinant of $A$ is zero, and the rows (or columns) of $A$ are not linearly independent. Therefore, provided that the new labeled resource (or process) node does not provide the labeled network with a set of arcs which form a constraint which is redundant, the type (1) factorization is always possible.

The necessary and sufficient condition for all types of factor-
ization is that the labeled network corresponds to a set of linearly independent constraints.

## Type (2) Factorization

In this section, we consider the case in which the labeling process described in Chapter Four, provides with one of the following changes in the basis:
(a) A newly labeled process node replaces a previously labeled process node (process exchange), or
(b) A newly labeled resource node, replaces a previously labeled resource node (resource exchange).

Both (a) and (b) are described next in detail.

## (1) Process Exchange

Suppose that a process node $j_{1}$ is to replace a process node $j_{2}$ in the basis at a given iteration and $\rho$ is the number of labeled process nodes.

If Jo is the set of indexes for the labeled process nodes, there exists an $r, 1 \leq r \leq \rho$, such that Jo $(r)=j_{2}$.
Step 1. Delete process node $j_{2}$ and add process node $j_{1}$. For $j=r, r+1, \ldots, \rho-1$ we update the set Jo, i.e. Jo $(j)=$ Jo $(j+1)$, thus, deleting the node $j_{2}$ from Jo. Next, we add the node $j_{1}$ : Jo $(\rho)=j_{1}$. The node $j_{1}$ is placed at the last position of the set labeled process nodes.

Step 2. We continue with the process graph decomposition method described earlier in this chapter. Since at each stage $k$ of the process graph decomposition method we calculate the kth column of
$L$ and $U$ arrays, it is clear that we can start the process at the $r$ stage ( $r$ defined from Jo $(r)=j_{2}$ )
(2) Resource Exchange

Suppose that at a certain iteration the resource node $\mathbf{i}_{1}$ is to replace the resource node $i_{2}$ in the new basis. Since $i_{2}$ is in the basis, there is an $r$ such that Io $(r)=i_{2}$, where Io is the set of indexes for the labled resource nodes (Io (i); $\mathfrak{i}=1,2, \ldots, p$ ).
Step 1. Delete resource node $i_{2}$ and add resource node $i_{1}$. For $\mathrm{i}=r, r+1, \ldots, \rho-1$ we update Io; i.e. Io $(j)=$ Io $(j+1)$, thus deleting the node $i_{2}$. The resource node $i_{1}$ is added at the last position of the set Io, i.e. Io ( $\rho$ ) $=i_{1}$.
Step 2. We continue with the resource graph decomposition method described earlier in this chapter. Recall that at each state of the method $k$, we calculate the kth row of $L$ and $U$ arrays. Clearly, the first $r-1$ rows of $L$ and $U\left(r\right.$ defined from Io $(r)=i_{2}$ ) remain unchanged, and we start the method at stage $r$.

## Type (3) Factorization

In this section we consider the case in which the labeling technique results with the following change in the set of basic (labeled) variables: A pair of nodes (a resource and process node) are deleted from the set of labeled nodes.

Let $i_{1}$ be the resource node, and $j_{1}$ be the process node, both to be deleted from the basis (unlabeled).

Let $\rho$ be the number of labeled resource nodes. The necessary
steps, to update the factorization are:

Step 1. Delete process node $j_{1}$. Let $r$; $1 \leq r \leq \rho$ such that Jo $(r)=j_{1}$. Then for $j=r, r+1, \ldots, \rho-1$ we replace Jo ( $j$ ) with Jo $(j+1)$, and take Jo $(\rho)=0$. Thus, the process node $j_{1}$ is deleted from Jo.

Step 2. Delete resource node $i_{1}$. Again let $r ; 1 \leq r \leq \rho$ such that Io $(r)=i_{1}$. Then for $i=r, r+1, \ldots, p-1$ we replace Io (i) with Io $(i+1)$, and take $I o(\rho)=0$. The resource node $i_{1}$ is deleted from 10.

Step 3. Apply the resource graph decomposition technique described earlier in this chapter for the set of labeled resource nodes Io(i); $i=1, \ldots, p-1$, and the set of labeled process nodes jo (j); $j=1,2, \ldots, p-1$.

## Discussion

In this chapter, a general method for the triangular decomposition of the labeled network was discussed. The triangular basis can be obtained from the process graph (labeled process graph decomposition), by considering one labeled process node at each stage. The decomposition of the labeled network can also be obtained from the resource graph (labeled resource graph decomposition), by considering one resource node at each stage. In both cases, the decomposition is feasible, provided that the labeled network consists of a set of linearly independent constraints.

However, this is always the case. For example, in type (a) labeling, whenever $j_{1}$ replaces $j_{2}$ in the basis, the updated basis corresponds to a nonsingular array (using Cramer's rule and the fact that $\left.X_{\varepsilon}\left(j_{2}\right) \neq 0\right)$. Also, whenever $j_{1}$ and $i_{1}$ become labeled the new basis corresponds to a nonsingular array (using Gauss' method) The same is true for the other types of Tabeling.

During the decomposition process, the elements of a lower triangular array $L$ of dimension pxp (where $\rho$ is the number of labeled resource nodes), and the elements of an upper triangular array $U$ of the same dimension ( $\rho \times \rho$ ) are calculated. For storage purposes the elements of both arrays $L$ and $U$ can be stored in an array of dimension pxp.

At each iteration, the decomposition of the labeled network is required, when a decomposition of the labeled network of the previous iteration has been derived. The partial factorization methods described in this chapter can reduce the number of operations necessary for factorization at each iteration. The computational savings, in general, depend on the position of the exchanged nodes (resource or process) in the basis.

## VI. BALANCING

## Introduction

Balancing is the process of updating the values of the variables for the labeled nodes and the residues for the unlabeled nodes. Applying the complementary slackness theorem, the residues of the labeled nodes, and the variables of the unlabeled nodes are set equal to zero.

First, the primal and dual basic structural variables are obtained from the factorized basis by backsubstitution. Next, the values of the residues are computed individually for each resource or process node. (Resource or process nodes which are not connected to a basic node do not need balancing.)

Analytically, the balancing equations for the network are given below:
(1) Labeled nodes:

$$
\begin{aligned}
& (X U)_{i}=B(i) ; i \varepsilon I^{*} \\
& (Y V)_{j}=C(j) ; j \varepsilon J^{*}
\end{aligned}
$$

(2) Unlabeled nodes:

$$
\begin{aligned}
& S(i)=B(i)-(X U)_{i} ; i \varepsilon I^{0} \\
& D(j)=(Y V)_{j}-C(j) ; j \varepsilon J^{0}
\end{aligned}
$$

## The Process of Balancing

The labeled network, when it is factorized into the product of a lower triangular (L) and an upper triangular (U) matrix, provides
a simple procedure for computing the basic variables. This procedure is called backsubstitution, and it is used for finding the values of the primal and dual basic variables. This procedure is explained below.

The artificial process nodes xo are used first to find a solution to the system of equations, $L X_{0}=B 0$, where $L$ is the lower triangular array and Bo the vector containing the constants ${ }^{B}(i)$ corresponding to the labeled resource nodes. For the first variable $X_{0}(1)$, we have $X_{0}(1)=B 0(1)$. Substituting this value of $X_{0}$ (1) in the second equation, we find Xo (2), etc. After a solution for Xo has been found, array $U$ is used to calculate the process variables. In this case we solve the system $U X_{1}=X_{0}$ applying the same procedure, this time backwards, i.e. the value of the variable $X_{1}(\rho)$ is found from the last equation as $X_{1}(\rho)=\frac{1}{u_{\rho \rho}} X_{0}(\rho)$, etc.

To calculate the values of the dual variables $Y_{1}$, we use the artificial nodes $Y_{0}$ as the solution of the system $U Y_{0}=C O$. Next, Yo is found by backsubstitution. The dual variables are computed next by solving the system $L Y_{1}=Y o$.

After the solution for $X_{1}$ and $Y_{1}$ has been found, the process and resource variables are identified from the set of indexes Io and Jo and the residue of each unlabeled node is updated. The different steps are:

Step 1. The process variables are computed for the labeled process nodes: (the indices Io, Jo are defined in Chapter Five).

$$
\text { For } i=1,2, \ldots, \rho \text {; let Bo }(i)=B(k) \text { where } k=I o(i) \text {. }
$$

Let,
and

$$
X o(j)=B o(j)-\sum_{k=1}^{j-1} 1_{j k} X_{o}(k) ; j=1,2, \ldots, \rho
$$

$$
x_{1}(j)=\frac{1}{u_{j j}}\left[x_{0}(j)-\sum_{k=j}^{\rho-1} u_{j k} \cdot X_{1}(k)\right] j=\rho, \rho-1, \ldots, 1
$$

The corresponding process variables are given by:

$$
x(k)=x_{1}(j) ; k=\text { Jo }(j) ; j=1,2, \ldots, \rho .
$$

Step 2. The resource variables are computed for the labeled resource nodes:

$$
\text { For } j=1,2, \ldots, \rho ; \text { let } \operatorname{Co}(j)=C_{(h)} \text { where } h=\text { Jo }(j) \text {. }
$$

Let,
and

$$
\text { Yo }(i)=\frac{1}{u_{i j}}\left[c(i)-\sum_{i=1}^{i-1} u_{k i} Y_{0}(k)\right], i=1,2, \ldots, \rho
$$

$$
Y_{1}(i)=Y_{0}(i)-\sum_{k=1}^{\rho-1} 1_{k i} Y_{1}(k) ; i=\rho, \rho-1,1 .
$$

The resource variables are given by:

$$
Y(h)=Y_{1}(i) ; h=I 0(i), i=1,2, \ldots, \rho
$$

Step 3. Update resource residues for unlabeled resource nodes:

$$
S(i)=B(i)-\sum_{j} u_{j} X(j) ; i \varepsilon I_{i}^{\circ} ; j \varepsilon I_{i}^{*}
$$

Step 4. Update process residues for unlabeled process nodes:

$$
D(j)=\sum_{i} v_{i}^{Y}(i)+C(j) ; j \varepsilon J_{j}^{0} ; i \varepsilon J_{j}^{*}
$$

## Illustrative Example 6.1.

Consider the RPM model shown in Figure 6-1. The network contains three resource nodes $\left(Y_{1}, Y_{2}\right.$, and $Y_{3}$ ) and four process nodes ( $X_{1}, X_{2}$, $X_{3}$, and $X_{4}$ ). The initial zero solution for the primal and dual variables is entered and the resource and process residues are updated. The zero solution contains negative residues and is neither feasible nor optimum: $(S(2)=-4 ; S(3)=-10)(D(1)=-2 ; D(2)=-1$, $D(3)=-4, D(4)=-5$.

## Iteration 1.

(C.1.) The residue of the first process $X(1)$ is negative $D(1)=-2$, and the process is considered a candidate for labeling. Therefore, type (a) labeling is applied.
(L.1.) Let $j_{1}=1$ for choosing $X(1)$ as a candidate. For this process node, $j_{1}=1$, we have:
$J_{1}=\{1,2,3\} ; J_{1}^{*}=\emptyset, J_{1}^{\circ}=\{1,2,3\}$, since the process node 1 is connected to resource nodes $Y_{1}, Y_{2}$, $Y_{3}$ which are all unlabeled.
(i) Let $X(1)=\varepsilon$. The values of the parameters $t_{1}=t_{2}=\infty$. Since $J_{1}^{*}$ is empty, we have $t_{1}=\infty$
(ii) To find the value of $t_{2}$, we calculate the changes of the residues when $X(1)=\varepsilon$ for all resource nodes with non-negative residue. In this case $S_{\varepsilon}(1)=-1 \cdot \varepsilon$ and the value of $t_{2}$ is found from Equation 4.4 to be: $t_{2}=\min _{\mathrm{p}}\left\{\frac{20}{|-1|}\right\}=20$ and the corresponding to


Litiear RPM NEtworks

|  | RPPM test file | ( $3 \times 4$ ) |
| :--- | :--- | :--- | :--- |
| Iteration No. 0 | objective Function | 0.000 |



Figure 6-1. The Initial RPM Network for Illustrative Example 6.1.
the minimum value resource node is $i_{1}=1$.
(iii) Find the value of $t$ :

$$
\begin{aligned}
& t=\min \left(t_{1}, t_{2}\right) \\
& t=\min (20, \infty)=20, \text { i.e. } t=t_{1}
\end{aligned}
$$

Label resource node 1 and process node 1.
(F.1.) At the first iteration $\rho=1 . L U=A$ or $\left(1_{11}\right)$ $\left(u_{11}\right)=1$ since the elements of $L$ and $U$ for a onedimension case are $1_{11}=1$ and $u_{11}=1$. Graphically, $u_{11}=$ ar connecting $Y_{(1)}$ to $X_{(1)}$ and $1_{11}=$ the new arrow from $Y_{1}(1)$ to $X o$ (1).

Next, the indexes of the labeled nodes are updated.

$$
\text { Io }(1)=1, \text { Jo }(1)=1
$$

(B.1.) The vectors Bo and Co are:

$$
\text { Bo }(1)=20 \text {, Co }(1)=2
$$

1. Update labeled network (Figure 6-2).
(a) Update process variables:
$X 0(1)=20, X 1(1)=20$ and $X(1)=20$
(b) Update resource variables:
$Y o(1)=2, Y 1(1)=2$, and $Y(1)=2$
2. Update unlabeled network.
(a) Update resource residues:

(1)


Figure 6-2. The First Iteration for Illustrative Example 6.1.
$S(2)=-4+2 \cdot 20=36$
$S(3)=-10-3 \cdot 20=-70$
(b) Update process residues:
$D(2)=-1+2 \cdot 3=5, D(3)=-4+2 \cdot 2=0$, and
$D(4)=-5+2 \cdot 5=5$

## Iteration 2

First, the complementary slackness theorem applies: $S(1)=0$ and $D(1)=0$. The current solution is optimum (i.e. the optimality conditions $D(j) \geq 0$ and $Y(i) \geq 0$ are satisfied) but not feasible (i.e. the feasibility conditions $S(i) \geq 0$ and $X(j) \geq 0$ are not satisfied).
(C.2.) The third resource has negative residue. Type (b) labeling is applied.
(L.2.) (i) First the value of $t_{\gamma}$ is found. Let $Y_{\varepsilon}(3)=\varepsilon$. Equation 4.5 becomes $\left(Y_{\varepsilon} V\right)_{p}=1 \cdot Y_{\varepsilon}(1)=-3 \cdot \varepsilon$ or $Y_{\varepsilon}(T)=-3 \cdot \varepsilon$. Therefore, $t_{7}=\min \left\{\frac{2}{3}\right\}=\frac{2}{3} ; i_{2}=1$
(ii) Next, the changes of the process residues when $Y_{\varepsilon}(3)=\varepsilon$ for all process nodes with non-negative residue are computed:

$$
\begin{aligned}
& D(2)=5 \text { and } D_{\varepsilon}(2)=-3 \cdot 3 \cdot \varepsilon-\varepsilon=-10 \varepsilon \\
& D(3)=0 \text { and } D_{\varepsilon}(3)=-2 \cdot 3 \cdot \varepsilon-5 \varepsilon=-11 \varepsilon \\
& D(4)=5 \text { and } D_{\varepsilon}(4)=-5 \cdot 3 \cdot \varepsilon+10 \varepsilon=-5 \varepsilon
\end{aligned}
$$

The value of $t_{2}$ given from Equation 4.8 is:

$$
t_{2}=\min _{2,3,4}\left\{\frac{5}{10}, \frac{0}{11}, \frac{5}{5}\right\}=0 ; j_{1}=3
$$

Therefore, we label $i_{1}=3$ and $j_{1}=3$
(F.2.) The dimension of the labeled network is $\rho=2$.

First, we update Bo and Co:
For the process node 3 we have, Bo (1) $=2$
and Bo (2) $=-5$, and for the resource node 3 , Co (1) $=3$ and $C o(2)=-5$.

The type (1) factorization gives:

$$
\begin{gathered}
l_{21}=3 \text { and } 1_{22}=1 \\
q_{12}=2 \text { and } q_{22}=-5-3 \cdot 2=-11
\end{gathered}
$$

(B.2.) First, the vectors Bo and Co are updated:

For the resource nodes, Bo (1) $=20$ and $B 0(2)=-10$,
and for the process nodes, Co (1) $=2$ and Co (2) $=4$.

1. Update labeled network:
(a) Update process variables:

$$
\begin{aligned}
& x_{0}(1)=20 \\
& x_{0}(2)=-10-3 \cdot 20=-70 \\
& x_{1}(2)=(-1 / 11) \cdot(-70)=6.36, x(3)=6.36 \\
& x_{1}(1)=20-2 \cdot 6.36=7.27, x(1)=7.27
\end{aligned}
$$

(b) Update resource variables:
$Y_{0}(1)=2$
$Y o(2)=(-1 / 11) \cdot(4-2 \cdot 2)=0$
$Y 1(2)=0, Y(3)=0$
$Y 1(1)=2-3 \cdot 0=2, Y(1)=2$

(1)

(3)

Figure 6-3. The Optimum Network for Illustrative Example 6.1.
2. Update unlabeled network:
(a) Update resource residues:
$S(2)=-4+2 \cdot 7.27+6.36=16.9$
(b) Update process residues:
$D(2)=-1+2 \cdot 3-5 \cdot 0=5$
$D(4)=-5+5 \cdot 2+10 \cdot 0=5$
The current solution is optimum. The value of the objective function is:

$$
z=2 \cdot 7.27+4 \cdot 6.36=40
$$

Limear RPM Networks

| RPM test file < $3 \times 4$ ¢ |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Iteration No. | 1 | Objective Function |  |  |  | 40.000 |  |  |  |
| Resource Grapri |  |  |  |  |  |  |  |  |  |
| No Name St | value | Constant | Resid. | $N$ | Arcer | (d) | Arc(idd) | Arcend) | Aris (Nd) |
| 1 RESOO1 * | 2.00 | 20.00 | 0.00 | 4 | 1.01 | 1) | 3.01 2) | 2.0 ( 3) | $5.014)$ |
| 2 RESOO2 | 0.00 | $-4.00$ | 36.00 | 4 | -2.01 | 1)- | -16.0( 2) | -1.0(3) | -1.0( 4) |
| 3 RESOO3 | 0.00 | -10.00 | -70.00 | 4 | 3.01 | 1) | -1.0( 2) | -5.0( 3) | $10.0(4)$ |
| Process | Grapr. |  |  |  |  |  |  |  |  |
| No Name St | Value | Constant | Resid. | N | Arcin | Nd) | Arc(Nd) | Arce(Nd) | Arcind) |
| 1 PROO1 * | 20.00 | 2.00 | 0.00 | 3 | 1.01 | 1) | -2.01 2 ) | 3.0 ( 3) |  |
| 2 PROOZ | 0.00 | 1.00 | 5.00 | 3 | 3.01 | 1)- | -16.0( 2$)$ | -1.0( 3) |  |
| 3 PROO3 | 0.00 | 4.00 | 0.00 | 3 | 2.01 | 1) | -1.0( 2 ) | -5.08 3) |  |
| 4 PR004 | 0.00 | 5.00 | 5.00 | 3 | 5.01 | 1) | -1.0( 2) | 10.0(3) |  |

Linear RPM Networts


## Current Solution is Optimum

Figure 6-4. Different Tableau for Illustrative Example 6.1.

## Illustrative Example 6.2.

Consider the RPM model shown in Figure 6-5. The network contains three resource and two process nodes. The initial zero solution for the primal and dual variables is entered and the resource and process residues are updated. The zero solution is feasible but not optimum.

## Iteration 1. (Figure 6-5)

(c.1.) The residue of the first process is negative and the process is considered as a candidate for labeling. In this case, type (a) labeling is applied.
(L.1.) Let $j_{1}=1$. For this process node we have:

$$
J_{1}=(1,2,3) \text { and } V_{1}=((1,1),(2,12),(3,5))
$$

Also, $J_{1}{ }^{*}=\emptyset ; J_{1}{ }^{0}=J_{1}$.
Let $t_{1}, t_{2}, t=\infty$
(i) Find the value of $t_{1}$ :

Since $J_{1}^{*}$ is empty, we have $t_{1}=\infty$
(ii) Find the value of $t_{1}$ :
$\mathrm{t}=\min (19 / 1,45 / 12,16 / 5)=16 / 5 . \quad$ Therefore, $\mathrm{i}_{1}=3$.
(iii) Find the value of $t$ :
$t=\min (16 / 5, \infty)=16 / 5$; i.e. $t=t_{1}$.
Label resource node 3 and process node 1.
(F.1.) At the first iteration $\rho=1$. The elements of $L$ and $U$ are $1_{11}=1$ and $u_{11}=5$.


Litrear RPM NEtWORtcs

| $)$ |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Iteration No. O |  | Otjertive | Furiction | 0.000 |  |  |  |
| RESOLTCE | Gr | pr |  |  |  |  |  |
| No Name St | value | Constant | Resid. | N | Arc(Node) | Arcinode) | Arc(Pdode) |
| 1 RES001 | 0.000 | 19.000 | 17.000 | 2 | 1.0 (1) | $4.0(2)$ |  |
| 2 Rescoil | 0.000 | 45.000 | 45.000 | 2 | 12.0 (1) | 5.0 ( 2) |  |
| 3 RESOO3 | 0.000 | 16.000 | 15.000 | 2 | 5.0 (1) | 1.0 ( 2 ) |  |
| Process Grapry |  |  |  |  |  |  |  |
| No Name 5 t | Value | Constant | Resid. | N | Arc(Node) | Arct (Node) | Arc(Node) |
| 1 PROO1 | 0.000 | 8.000 | -8.000 | 3 | 1.0 (1) | 12.0 ( 2) | 5.0 ( 3) |
| 2 PROOL | 0.000 | 4.000 | -4.000 | 3 | 4.0 ( 1) | 5.0 ( 2) | 1.0 ( 3) |

Figure 6-5. The Initial RPM Network for Illustrative Example 6.2.

Next, the indexes of the labeled nodes are updated.

$$
\text { Io }(1)=3, \text { Jo }(1)=1
$$

(B.1.) The vectors Bo and Co are: Bo $(1)=19$, Co (1) $=8$.

1. Update labeled network.
(a) Update process variables:
$X 0(1)=16, X 1(1)=16 / 5=3.2$ and $X(1)=3.2$
(b) Update resource variables:
$Y 0(1)=8 / 5=1.6, Y_{1}(1)=1.6$ and $Y(3)=1.6$
2. Update unlabeled network.
(a) Update resource residues:

$$
\begin{aligned}
& S(1)=19-3.2=15.8 \\
& S(2)=45-12 \cdot 3.2=6.6
\end{aligned}
$$

(b) Update process residues:

$$
D(2)=-4+1.6=-2.4
$$

## Iteration 2. (Figure 6-6)

First, the complementary slackness theorem applies:

$$
B(3)=0 \text { and } D(1)=0
$$

(C.2.) The second process variable has negative residue. Type (a) labeling is applied.
(L.2.) Let $j_{1}=2$, we have $J_{2}=(1,2,3)$ and $V_{2}=((1,4),(2,5),(3,1))$. Also, $J_{2}^{*}=(3), J_{2}=(1,2)$. Let $t_{1}, t_{2}, t=\infty$
(i) Find the value of $t_{1}$ : Let $X_{\varepsilon}(2)=\varepsilon$

(3)

(1)

Figure 6-6. The First Iteration for Illustrative Example 6.2.

Then, $5 X_{\varepsilon}(1)=-\varepsilon$ i.e. $X_{\varepsilon}(1)=-.2 \varepsilon$

$$
t_{1}=\min (3.2 / .2)=16, \text { and } j_{2}=1
$$

(ii) Next, the value of $t_{2}$ is computed. We have:

$$
\begin{aligned}
& S_{\varepsilon}(1)=+.2 \varepsilon-4 \varepsilon=-3.8 \varepsilon ; S_{\varepsilon}(2)=12 . .2 \varepsilon-5 \varepsilon=-2.6 \varepsilon \\
& \text { i.e. } t_{2}=\min \left\{\frac{15.4}{3.8}, \frac{6.6}{2.6}\right\}=\frac{6.6}{2.6}=2.5 ; i_{1}=2
\end{aligned}
$$

(iii) Find the value of $t$ :
$t=\min (2.5,16)=2.5$. Therefore $t=t_{2}$ The resource node 2 and the process node 2 are labeled.
(F.2.) The dimension of the labeled network is, $\rho=2$.

First, we update Bo and Co:
For the process node 2 we have, Bo (1) $=1$ and
Bo (2) $=5$, and for the resource node 2 , Co $(1)=12$ and $\mathrm{Co}(2)=5$

The type (1) factorization gives:

$$
\begin{aligned}
& l_{21}=12 / 5=2.4 \text { and } l_{22}=1 \\
& u_{12}=1 \text { and } u_{22}=5-2.4=2.6
\end{aligned}
$$

(B.2.) First, the vectors Bo and Co are updated.

For the resource nodes, $\quad$ Bo (1) $=16$ and Bo (2) $=45$, and for the process nodes, $\quad C_{0}(1)=8$ and $C o(2)=4$ 1. Update labeled network.
(a) Update process variables:

$$
\begin{aligned}
& X_{0}(1)=16 \\
& X_{0}(2)=45-16 \cdot 2.4=6.6
\end{aligned}
$$


(2)

Figure 6-7. The Second Iteration for Illustrative Example 6.2.

$$
\begin{aligned}
& X 1(2)=6.6 / 2.6=2.54, X(2)=2.54 \\
& X 1(1)=(16-2.54) / 5=2.69, X(1)=2.69
\end{aligned}
$$

(b) Update resource variables.

$$
\begin{aligned}
& Y_{0}(1)=8 / 5=1.6 \\
& Y_{0}(2)=(4-1.6) / 2.6=.923 \\
& Y_{1}(2)=.923, Y(2)=.923 \\
& Y 1(1)=1.6-2.4-.923=-.615, Y(3)=-.615
\end{aligned}
$$

2. Update unlabeled network.
(a) Update resource residues:
$S(1)=19-2.69-4 \cdot 2.54=6.15$
(b) Update process residues:
(All process nodes are labeled)

The current solution is not feasible.

Iteration 3. (Figure 6-7)
(C.3.) The third resource variable is negative. In this case type (c) labeling is applied.
(L.3.) Let $i_{1}=3$. For this resource node:
$I_{3}=(1,2,3)$ and $U_{3}=((1,5),(2,1))$
$I_{3}{ }^{*}=(1,2), I_{3}=\emptyset$
(i) The perturbated values of the process variables are found from:
$12 X_{\varepsilon}(1)+5 X_{\varepsilon}(2)=0$

(1)
(1)
(2)
(2)


Figure 6-8. The Final RPM Network for Illustrative Example 6.2.
and $5 X_{\varepsilon}(1)+X_{\varepsilon}(2)=-\varepsilon$
We have, $X_{\varepsilon}(1)=-.384 \varepsilon$ and $X_{\varepsilon}(2)=.92 \varepsilon$
Next, we compute $t_{1}$ as:
$t_{1}=\min (2.69 / .384)=7$, and $j_{1}=1$
(ii) The updated residues are:
$S_{\varepsilon}(1)=.384 \varepsilon-4 \cdot .92 \varepsilon=-3.296 \varepsilon$
The value of $t_{2}$ is computed next:
$t_{2}=\min (6.15 / 3.296)=1.86$, and $i_{2}=1$
(iii) The value of $t$ is:
$t=\min (7,1.86)=1.86$, i.e. $t=t_{1}$
In this case the resource node 1 becomes labeled and resource node 3 becomes unlabeled.
(F.3.) The dimension is $\rho=2$. The Tabeled network is:
$1_{11}=1,1_{21}=12,1_{22}=1$ and $u_{11}=1, u_{12}=4$
and $u_{22}=5-12 \cdot 4=-43$
(B.3.) The updated Bo and Co are: (Bo (1) $=19$, Bo (2) $=45$ (corresponding to the resource nodes), and Co (1) $=8$, Co (2) $=4$ (corresponding to the process nodes).

1. Update labeled network.
(a) Update process variables:

$$
\begin{aligned}
& \text { Xo }(1)=19 \\
& \text { Xo }(2)=45-12 \cdot 19=-183
\end{aligned}
$$



Figure 6-9. Different Tableau for Illustrative Example 6.2.
$X 1(2)=183 / 43=4.26, X(2)=4.26$
$X 1(1)=19-4 \cdot 4.26=1.98, X(1)=1.98$
(b) Update labeled resource variables.

$$
\begin{aligned}
& Y_{0}(1)=8 \\
& Y_{0}(2)=-(4-4 \cdot 8) / 43=.651 \\
& Y_{1}(2)=.651, Y(2)=.651 \\
& Y_{1}(1)=8-12 \cdot .651=.186, Y(1)=.186
\end{aligned}
$$

2. Update unlabeled network.

$$
S(3)=16-S \cdot 1.98-4.26=1.86
$$

The current solution is optimum. The value of the objective function is,

$$
z=8 \cdot 1.98+4 \cdot 4.26=32.8
$$

## VII. COMPUTATIONAL RESULTS

The purpose of this chapter is to evaluate the practicality of the new method, and provide statistical results based on test problems.

First, the "worst case" analysis based on all possible basic solutions was made. The three basic steps of the algorithm i.e. labeling, factoring and balancing were analyzed separately, in order to find an upper bound of their computational requirements, and find ways of avoiding nonnecessary operations. The criterion used to measure the amount of work involved was the number of multiplications and divisions at each iteration. Additions and subtractions were omitted, since they are executed much faster, they are proportional to the number of the other two arithmetic operations (multiplications and divisions), and mainly because they increase the complexity of the analysis. Typical computational speed for Wang 2200 on which the program was written are shown in Table 7.1.

For a number of sample problems, the number of iterations and total arithmetic operations (multiplications and divisions) were recorded and compared against simplex methods, using the MPOS (Multipurpose Optimization System) software package.

## The Worst Case Analysis

The "worst case" analysis is often used as a theoretical measure of the efficiency of an algorithm. For extreme point algorithms, it is based on the total number of iterations, over all the

TABLE VII.1. EXECUTION TIMES FOR WANG 2200 B MODEL.*
CPU (Central Processing Unit) - System 2200, Model A or B

Variable Formats
Scalar Numeric Variable.
Numeric 1 - and 2-dimension Array Variables.
Alphanumeric String Variable.
Alphanumeric 1 - and 2-dimensional String Arrays.
Average Execution Times (Milliseconds)
Add/Subtract 0.8
Multiply/Divide $\quad 3.87 / 7.4$
Square Root/e $\quad$ 46.4/25.3
$\log _{e} x / X^{y} \quad 23.2 / 45.4$
Integer/Absolute Value $0.24 / 0.02$
Sign/Sine 0.25/38.3
Cosine/Tangent $\quad 38.9 / 78.5$
Arctangent 72.5
Read/Write Cycle $\quad 1.6 \mu \mathrm{sec}$
(Average execution times were determined using random number arguments with 13 digits of precision. Average execution times will be faster in most calculations with arguments having fewer significant digits.)

TAPE DRIVE -Model 2217
Stop/Start Time
0.09/0.05 sec

Capacity
522 bytes/ft ( 1712 bytes $/ \mathrm{m}$ )
Recording Speed
7.5 IPS ( $19.05 \mathrm{~cm} / \mathrm{sec}$ )

Search Speed
7.5 IPS ( $19.05 \mathrm{~cm} / \mathrm{sec}$ )

Transfer Rate
326 characters/sec (approx.)
Inter-record Gap
$0.6 \mathrm{in} .(1.52 \mathrm{~cm})$
(Capacity and transfer rate include gaps and redundant recording.)

[^0]extreme points and the number of operations per iteration. For the new algorithm the number of operations at each iteration depends not only on the size of the problem, and the density of the constraint matrix ( $100 \%$ density is assumed), but also on the size of the labeled network at each iteration. Figure 7.1 shows all possible combinations of the labeled network for problems with $m$ resource, $n$ process nodes, and $\rho$ dimension of the labeled network: $0 \leq \rho \leq \min (m, n)$. For four resource nodes and four process nodes, $0 \leq \rho \leq 4$, and there are 70 combinations of basic solutions $(m+m)!/(m!m!)$ where $m=4$. From all these basic solutions, one has no dimension, $\rho=0$ (all nodes are unlabeled), 16 correspond to $\rho=1$ (only one resource and one process node is labeled), and 36 correspond to $\rho=2$, etc.

The next section discusses the number of arithmetic operations required per iteration for values of $\rho$ ranging from 0 to $\min (m, n)$.

## The Number of Operations per Iteration

In this section, an upper bound of the number of arithmetic operations (multiplications and divisions) is given for each of the three basic steps of the algorithm, i.e. labeling, factoring, and balancing.

For a given network with $m$ resource and $n$ process nodes, $\rho$ is the number of labeled resource nodes (and also the number of labeled process nodes).

To find the total number of operations per iteration the following assumptions were made:


Figure 7-1. All Possible Basic Solutions for an $m \times m$ Model.
(i) The constrained matrix is $100 \%$ dense.
(ii) Although type (a) labeling process is assumed, the number of arithmetic operations is the same in type (b) or type (c). The assumptions are:
(a) The ratio of the residue of each unlabeled resource node and its perturbated value must be found for all unlabeled resource nodes.
(b) A perturbated value is required for all the labeled process nodes and the ratio of the value of each basic process variable and its perturbated value must be calculated for all labeled process nodes.
(iii) At each iteration a complete factorization of the labeled network is required.
(iv) A complete network updating scheme is necessary, i.e. all the resource and process nodes are updated.

Under the above assumptions an upper bound of the operations required at each iteration is given analytically.

1. Labeling. For the process of labeling, the operation count is the sum of:
(i) $\rho^{2}$ operations for an explicit evaluation of the perturbated values of the labeled process variables, and $\rho$ operations for finding the minimum ratio.
(ii) $\rho$ ( $m-\rho$ ) operations for updating and $m$ - $\rho$ operations for finding the minimum ratio of the residues of each unlabeled
resource node and its perturbated value.
Thus, the total amount of computations per labeling is:

$$
\rho^{2}+\rho+\rho(m-\rho)+m-\rho, \text { or } \rho m+m
$$

2. Factoring. For a complete factorization of a $\rho x \rho$ labeled network, the operation count is given by: $\rho \frac{\left(\rho^{2}-1\right)}{3}$ (Isaacson, Keller,
1966, p.35).
3. Balancing. The amount of operations needed for balancing is the sum of:
(i) $\rho^{2}$ operations for an explicit solution of the labeled process variables. Also, $\rho^{2}$ operations for the labeled resource variables. Thus, a total of $2 \rho^{2}$ operations.
(ii) $\rho$ operations are required for updating the residue of an unlabeled resource node, i.e. a total of $\rho(m-\rho)$ for all unlabeled resource residues. Also, a total of $\rho(n-\rho)$ is required for updating the process residues.

Thus, each balancing process has an upper bound of $\rho(m+n)$ operations.

## Statistical Data

A number of sample problems were selected and solved by the new algorithm. The sample problems were:
(a) Textbook problems: Sample problems were selected randomly from textbooks.
(b) Concocted problems: Sample problems were constructed to test the algorithm for:
(i) Unbounded solutions
(ii) Nonfeasible solutions and
(iii) Cycling on loops. Networks including chains of arcs which formed loops were tested by the new algorithm. The statistical results for a set of sample problems are shown in Table 7.2. The number of iterations for each problem required by the new method and the simplex type methods(regular method and primal dual algorithm ) were recorded.

The total amount of operations required for the solution (or for an indication of unboundedness or nonfeasibility conditions), are shown in Table 7.3.
table vil. 2. Number of iterations required per example problem.

| Problem | $m \times n$ | Density \% | Simplex | Primal - Dual | RPM |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 1 | $3 \times 4$ | 100 | 5 | 2 | 2 |
| 2 | $3 \times 4$ | 100 | 2 | 2 | 3 |
| 3 | $3 \times 4$ | 100 | 1 | 2 | 1 |
| 4 | $3 \times 2$ | 100 | 3 | 3 | 3 |
| 5 | $3 \times 4$ | 100 | 2 | 2 | 4 |
| 6 | $4 \times 2$ | 100 | 2 | 2 | 2 |
| 7 | $5 \times 2$ | 75 | 4 | 2 | 2 |
| 8 | $4 \times 3$ | 80 | 4 | 2 | 2 |
| 9 | $3 \times 3$ | 100 | 2 | 1 | 1 |
| 10 | $2 \times 2$ | 100 | 2 | 2 | 2 |
| 11 | $6 \times 6$ | 47 | 5 | 5 | 5 |
| 12 | $3 \times 3$ | 100 | 3 | 3 | 3 |
| 13 | $6 \times 6$ | 33 | 6 | 6 | 5 |
| 14 | $11 \times 14$ | 12 | 11 | 11 | 11 |
| 15 | $12 \times 11$ | 19 | 8 | 8 | 8 |
| 16 | $8 \times 10$ | 25 | 6 | 6 | 6 |

TABLE VII. 3. NUMBER OF OPERATIONS REQUIRED PER SAMPLE PROBLEM.

| Problem | Size mxn | Density | Simplex | Primal - Dual | RPM |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 1 | $3 \times 4$ | 100 | 119 | 42 | 24 |
| 2 | $3 \times 4$ | 100 | 46 | 46 | 42 |
| 3 | $3 \times 4$ | 100 | 21 | 21 | 15 |
| 4 | $3 \times 2$ | 100 | 44 | 44 | 44 |
| 5 | $3 \times 4$ | 100 | 46 | 46 | 69 |
| 6 | $4 \times 2$ | 100 | 40 | 40 | 32 |
| 7 | $5 \times 2$ | 75 | 96 | 34 | 31 |
| 8 | $4 \times 3$ | 80 | 106 | 38 | 36 |
| 9 | $3 \times 3$ | 100 | 37 | 16 | 30 |
| 10 | $2 \times 2$ | 100 | 22 | 22 | 22 |
| 11 | - $\times 6$ | 47 | 186 | 137 | 108 |
| 12 | $3 \times 3$ | 100 | 46 | 46 | 44 |
| 13 | $6 \times 6$ | 33 | 135 | 85 | 58 |
| 14 | $11 \times 14$ | 12 | 134 | 156 | 132 |
| 15 | $12 \times 11$ | 19 | 276 | 243 | 196 |
| 16 | $8 \times 10$ | 25 | 102 | 78 | 75 |

## VIII. CONCLUSION

The purpose of this chapter is to discuss and evaluate the different criteria considered for the development of the new methodology, and to evaluate the experimental results based on sample problems.

Different ways of accelerating the optimization procedure by reducing the number of iterations and amount of arithmetic operations, and recommendations for future studies are also included in this chapter.

## Feasibility of the New Algorithm

Let us first summarize the findings of our feasibility analysis of the new algorithm.

The labeling process described in Chapter Four alters the sets of basic resource and process nodes in such a way that the updated labeled network contains no redundant constraints (primal or dual), i.e. the labeled nodes form a non-singular array with rank $\rho$, where oxp is the dimension of the basis. The factorization scheme described in Chapter Five guarantees a triangular structure for the labeled network since the matrix which corresponds to the labeled network is not singular.

The transformation of the labeled network into a triangular structure also guarantees that the primal and the dual basic solution can be found by backsubstitution. This is then used to update the nonbasic nodes of the network.

At each iteration the algorithm works towards optimality or towards feasibility. If the final solution is optimal but not feasible and no type (b) or type (c) labeling is possible, then the solution of the problem is infeasible. If the final solution is feasible but not optimal and no type (a) or type (c) labeling is possible, then the solution of the problem is unbounded. If the final solution is neither optimum nor feasible and no labeling is possible, then the solution of the problem is unbounded. If the final solution is neither optimum nor feasible and no labeling is possible then the problem is both unbounded and inconsistent.

## Evaluation of the Criteria

The criteria discussed in Chapter One are:

1. Memory Space Requirements. Unlike most of the simplex type algorithms, the dimension of the basis for the new algorithm is not the same from one iteration to the next. The starting basis has zero dimension, and at each iteration the number of labeled resource nodes, $\rho$, defines the new dimensionality of the basis. The minimum number of the resource nodes $m$, and the process nodes $n$ on the network, is an upper bound for $\rho$, i.e. $0 \leq \rho \leq r=\min (m, n)$.

In general, for problems with a dense constraint matrix (in its canonical form), the number $\rho$, on the average, is considerably less than $r$, when the ratio $m / n$ is close to one. If the ratio $m / n$ is very large or very small, then it is expected that $\rho$ will get closer to $r$.

In Chapter Five, the decomposition method used for transforming the basic network into a triangular structure (LU decomposition) was
described in detail. Both arrays ( $L$ and $U$ ) can be stored on the same pxp array in order to reduce the memory space requirements.

Under the new scheme the memory space requirements, on the average, are considerably less than that of a full basis.

For example, at each iteration the requirements (approximately) are:
(i) $\rho^{2}$ elements for storing the basis
(ii) $2 \cdot m$ elements for the resource variables and residues
(iii) $2 \cdot \mathrm{n}$ elements for the process variables and residues

The resource and process graph of the network are saved on the same or different disks in a compact way.
2. Number of iterations. The number of iterations required for the new method is finite and depends on the size and the complexity of the problem under solution, as well as the hierarchy in which different types of labeling are applied.

When compared with simplex methods, the new algorithm, on the average, did not require more iterations than simplex type algorithms for sample problems discussed in Chapter Seven.
3. Arithmetic Operations per Iteration. At each iteration, the number of arithmetic operations varies depending upon:
(i) Size of the labeled network.
(ii) Density of the constraint matrix.
(iii) Status of the residues of the resource and process nodes.
(iv) Type of factorization required and the positions of the exchanged nodes.

The upper bound of operations required at each iteration is given in Chapter Seven ("worst case"). In practice, statistical data based on sample problems indicate that on the average the number of arithmetic operations is less than simplex type algorithms.
4. Round-off Errors. Many of the simplex type algorithms change the model representation at each iteration and errors occuring at every stage of the process directly affect the solution. If either the optimal feasible solution or its dual is degenerate or nearly so, it is possible that errors will affect the choice of the basic variables so that in the final tableau the segregation of variables into basic and nonbasic is incorrect. When the revised simplex is used the round-off errors are reduced. The difference in round-off errors arise from the way in which the original representation of the model is changed. In the revised simplex round-off errors occur only in the basic vectors, and the method is thus susceptible to numerical instability in the final stages of the solution (Jacobs, 1977).

In recent years it has become recognized that linear programming inversion routines for a full basis can be improved in accuracy when the Gaussian or Elimination Form of Inverse, rather than the GaussJordan or Product form of Inverse is used (Forrest and Tomlin, 1971).

Under the new scheme, the round-off errors can be minimized by using the triangular factorization method for the reduced basis, and the original model representation. The factorization method can be modified in a way that:
(i) The maximum pivot element is used instead of the first nonzero in each row (column).
(ii) Double precision arithmetic can be used for the vectors Co (Bo), thus obtaining greater accuracy.

Basically, the round off errors occurring in the solution are due to operations made during the last iterations.
5. Limited Computer Requirements. The new method is designed in such a way that the original data can be stored as resource and process graph on one or more disks when a disk storage system is available. Depending on the size of the problem, the resource or process variables and residues can be stored in core or on the disk. The computer program may be further modified, so that at each iteration, the available memory space can be used to process a decomposed labeled network a segment at a time.
6. Network Structure. The new method, based on the RPM network technique eliminates the need for explicit logical variables (slack, surplus or artificial). When compaired with simplex algorithms the total number of explicit variables is considerably less.

## Accelerating Methods

The new method described in Chapters Four through Eight is based on a complete network updating scheme and a single labeling at each iteration. It is also assumed that there was no initial basic
solution available, so that the zero solution is introduced at the first iteration. For large problems however, the method can be modified in a way that the number of iterations and arithmetic operations can be reduced. Some of the changes of the algorithm which may accelerate the optimization procedure are listed below:
(i) The algorithm can start with the primal problem working towards optimality on the relaxed network which contains only the less than or equal to constraints. After the optimum solution has been found for the relaxed network, the greater than constraints can be introduced and the algorithm continues working on both problems.
(ii) The labeling process may be changed in such a way that, at each iteration only the perturbated values for the process (resource) variables are computed and the feasibility (optimality) conditions are checked only for the candidate process(resource) node cluster. This approach has computational advantages, especially for networks which contain no loops.
(iii) Any number of unlabeled process (resource) nodes can be considered as candidates for labeling in a sequential order, as long as their clusters do not contain labeled nodes. This way more than one process (resource) node can become basic at each iteration.
(iv) Any number of pairs of nodes (one resource and one process node per pair), which form a path on the network may become labeled. Any basic path which does not contain loops has a triangular structure, so that the factorization process is trivial.

## Recommendations for Future Research

In this research a network approach for the general linear programming problem has been proven feasible and the first practical experience with the new method has given satisfactory results. However, there is little doubt that significant improvements can be made to further improve the new methodology. The algorithm described has extreme point (labeled path) solutions. Theoretically the new method belongs to the "exponential" methods, since no attempt was made to bound the number of all possible combinations of labeled networks by a polynomial function.

For all practical purposes some promising areas for future research are listed below.

1. The implementation of the factorization. In general, the way in which a factorization method is implemented and updated depends critically upon the size of the problem it is designed to handle. In Chapter Five no attempt was made to include the most modern techniques available for very large and sparse problems. Sparse matrix preprocessors (i.e. rearrangement of columns and rows of a sparse matrix before factorization) can be applied to the labeled network to reduce the number of operations and storage requirements (Hellerman and Rarick, 1971).
2. Analysis of network paths. An analytic method that identifies the basic paths on the network may lead to near optimum starting basic solution.
3. Approximation method. For large sparse problems an approx-
imated solution based on approximation methods for solving linear systems of equations may lead to satisfactory results. A similar to overrelaxation method for solving linear systems of equations can be applied on both primal and dual problems. At each iteration the labeling process can be modified to include a set of basic process nodes with negative residues in such a way that the resulting labeled network has a triangular structure. The initial resource constants can be added to the resource residues, and the dual variables corresponding to labeled resource nodes, can be used to identify a new set of basic process nodes. In case of convergence the set of critical constraints and basic processes will give the solution of the problem.
4. Cycling. The new algorithm operates on basic solutions of the primal and dual models, by changing the sets of basic (labeled) nodes of the labeled network at each iteration. Since there is a finite number of basic solutions, the algorithm will terminate as long as no basis (i.e. the sets of labeled nodes which form the basis) will be repeated. A further study should be made to further research the cycling aspects.
5. Computational efficiency. The computational results given in Chapter VII were based on small sample problems. In general, the computational efficiency of the new algorithm cannot be decided unless a comparison is made with other methods, based on large linear problems, using the same computer for a true test of computational efficiency,

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APPENDIX A
RPM NOTATION

## APPENDIX A

## RPM NOTATION

## RESOURCE PLANNING AND MANAGEMENT (RPM)

Relationship of RPM to the Traditional Linear Programming Model
Consider a linear programming model with $n$ structural variables and $m$ constraints.

$$
\begin{gathered}
\text { MAXIMIZE } Z_{x}=C \cdot X \\
\text { s.t. } A \cdot X \leq B \\
\text { where } X=\left\{x_{j}\right\} 1 \leq j \leq n \text { and } x_{j} \geq 0 \\
B=\left\{b_{j}\right\} 1 \leq i \leq m \\
C=\left\{c_{j}\right\} 1 \leq i \leq m \\
A=\left\{a_{i j}\right\} 1 \leq i \leq m ; 1 \leq j \leq n
\end{gathered}
$$

Let the $A$ matrix, $B$ and $C$ vector separated into positive and negative elements so that:

$$
\begin{aligned}
& A=A^{+}-A^{-} \text {where } A^{+}=a_{i j}{ }^{+} ; a_{i j}+\geq 0 \\
& A^{-}=a_{i j}^{-} ; a_{i j}^{-} \geq 0 \\
& a_{i j}^{+} \cdot a_{i j}^{-}=0 \text { and } a_{i j}^{+}-a_{i j}^{-}=a_{i j} \\
& B=B^{+}-B^{-} \text {where } B^{+}=b_{i}^{+} ; b_{i}^{+} \geq 0 \\
& B^{-}=b_{i}^{-} ; b_{i}^{-} \geq 0
\end{aligned} \quad \begin{array}{r}
b_{i}^{+} \cdot b_{i}^{-}=0 \text { and } b_{i}^{+}-b_{i}^{-}=b_{i} \\
\text { and } C=C^{+}-C^{-} \text {where } C^{+}=c_{j}^{+} ; c_{j}^{+} \geq 0 \\
C_{j}^{-}=c_{j}^{-} ; c_{j}^{-} \geq 0
\end{array}
$$

The linear programming problem can then be written.

$$
\operatorname{MAXIMIZE} Z_{x}=C^{+} X-C^{-} \cdot X
$$

$$
\text { s.t. } A^{+} \cdot X+B^{-} \leq A^{-} \cdot X+B^{+}
$$

The RPM network representation of this linear programming problem will identify each inequality as a resource constraint, and each $x_{j}$ as a process decision variable. A solid arrow joins node
 $a_{i j}{ }^{-}>0$. A dashed arrow symbolizes an exogenous flow from a source terminal to node " i if $\mathrm{b}_{\mathbf{i}}{ }^{+}>0$, and a reversed flow if $\mathrm{b}_{\mathbf{i}}{ }^{-}>0$. A dashed arrow symbolizes an endogenous flow from node "j" to the sink terminal if $\mathrm{c}_{\mathrm{j}}{ }^{+}>0$, and a reversed flow if $\mathrm{c}_{\mathrm{j}}{ }^{-}>0$.

## Components of RPM

As can be seen in Figure A-3, the RPM network graphically portrays the linear relationships through the use of three basic components.
I. The first component of the RPM network is the resource which is represented by a circle and interpreted as a constraint of the linear programming model.


Figure A-r. Resource Node.
resources available $\left(\sum_{j=1}^{n} a_{i j}{ }^{-}-x_{j}+b_{i}{ }^{+}\right)$for future use $\left(\sum_{j=1}^{n} a_{i j}{ }^{+} x_{j}+b_{i}{ }^{-}\right)$, or 1 imit imposed upon subsequent processes $x_{j}$
(where $\left.a_{i j}+{ }^{+}>0\right)$. The resource node is divided into four sections. The top of the resource node $\left(y_{i}\right)$ represents the "Shadow Price" or imputed value of the resource computed as the dual variable associated with the linear programming model, or Lagrangian Multiplier for that constraint. The bottom of the resource node $S_{i}$ represents the "Residue" or the slack or surplus variable corresponding to the linear progranming model. It may be interpreted as the unused portion of the resource or

$$
s_{i}=\sum_{j=1}^{n} a_{i j}^{-} x j+b_{i}^{+}-\sum_{j=1}^{n} a_{i j}^{+} x_{j}-b_{i}^{-}
$$

The sections on the right and left side of the resource node can be used in order to insure than the input into the node $\left(\sum_{j=1}^{n} a_{i j}{ }^{-} x_{j}+b_{i}{ }^{+}\right)$is equal to the output $\left(\sum_{j=1}^{n} a_{i j}{ }^{+} x_{j}+b_{i}{ }^{-}\right)$from the node plus the amount of residue or slack, as indicated by $s_{i}$ : i.e. total inflow $=$ total outflow $+S_{i}$.
II. The second component of the RPM network is the process which is symbolized by a square node.


Figure A-2. Activity Node.

A process is interpreted as a decision activity which is actually representative of the action taken in order to achieve an end result. This node is also divided into four sections. The top of the square $\left(x_{j}\right)$ designates the "Primal Level of Activity" which corresponds to the structural variable of the linear programming model: i.e. how many pounds of a product should be purchased, processed, frozen, etc. at the respective location in the model. The bottom of the square $\left(d_{j}\right)$ represents the conventional $\left(z_{j}-c_{j}\right)$ of the linear programming model, or the Lagrangian Multiplier associated with the non-negativity constraint of the primal variable. It can be interpreted as the "opportunity cost" or expected loss incurred by a non-basic activity if it were to be "forced" into solution by the management. The right and left sides of the activity node are available for manual verification that the input into the node $\left(\sum_{i=1}^{m} a_{i j}^{+} y_{i}+c_{j}^{-}\right)$is equal to the output from the node $\left(\sum_{j=1}^{m} a_{i j}^{-} y_{i}+c_{j}^{+}\right)$plus the residue, $\left(y_{j}\right)$ : i.e. total inflow outflow $+y_{j}$.
III. The third component of the RPM network is the objective function:


Figure A-3. Optimization Node.
which is represented by a triangle. Each maximization model will have one triangle as a source (on the left side of the network) indicating the minimizing objective for the corresponding dual model and one triangle as a sink (on the right side of the network) representing the maximizing primal objective function. This is symbolized by activity nodes connected to the maximization sink node (triangle with a square) through dashed arrows $c_{j}$ :

$$
\operatorname{MAXIMIZE} z_{x}=\sum_{j=1}^{n} c_{j}^{+} x_{j}-\Sigma c_{j}^{-} x_{j}
$$



Figure A-4. Primal Maximization. The word "MAX" on the square reveals that the primal objective function is to be maximized, and the value $Z_{x}$ of the primal objective function is entered within the triangle.

The dual of the model under study then is to minimize the total value of input resources which are necessary to have the system operate under the optimal condition. This is represented by resource nodes connected to the minimization sink node ( a triangle with a circle) through dashed arrows $b_{i}$ : minimize $z_{y}=\sum_{i=1}^{m} b_{i}^{+} y_{i}-\sum_{i=1}^{m} b_{i}^{-} y_{i}$.


Figure A-5. Dual Minimization.
The word "min" in the circle designates the dual function to be minimized and the actual value of the objective function,

$$
z_{y}=\Sigma b_{i}^{-} y_{i}-\Sigma b_{i}^{-} y_{i}
$$

is included within the triangle. In an RPM network, $z_{x}$ always equals $z_{y}$.

The arrows depict the actual interrelationship of logic connections between the three previously described components (i.e. activity node, resource node, and maximizing/minimizing nodes). Two types of arrows are used in every RPM network.

The solid arrows represents the $a_{i j}$ coefficient of the linear programming problem.


Figure A-6. Internal Flow Arrow.

When $a_{i j}=0$, no arrow is shown. An arrow with $a_{i j}=1$ may have its coefficient omitted from the network. The direction of the flow is depicted by the direction of the arrowhead.

The dashed arrow, as shown in Figure 7, represents an interaction between what is internal to the system under study (resources and activities) and what is outside the model itself (objective function).


Figure A-7. Exogenous/Endogenous Flow Arrow.

## Postulates of RPM

The necessary and sufficient conditions for the optimality and feasibility of a solution represented by an RPM network have been summarized as RPM postulates. The first two postulates are useful in the construction of the RPM networks.

The first postulate of RPM stipulates the conservation of resources. The total inflow at any activity or resource node must be larger than or equal to the total outflow from the same node. If the total inflow is larger than the total outflow there must be positive residue. If the total inflow into an activity or resource node is, however, exactly equal to the outflow, then the residue must be equal to zero.

$$
\begin{gathered}
\text { Total Input } \geq \text { Total Output } \\
\text { Total Input }=\text { Total Output }+ \text { Residue } \\
\sum_{j} a_{i j}{ }^{+} x_{j}+c_{i}^{-}=\sum_{j} a_{i j}{ }^{-} x_{j}+c_{i}^{+}+d_{j} \text { for } j=1,2, \ldots, n . \\
\sum_{i} a_{i j}{ }^{-} y_{i}+b_{i}^{+}=\sum_{i} a_{i j}+y_{i}+b_{i}^{-}+S_{i} \text { for } i=1,2, \ldots, m .
\end{gathered}
$$

The second postulate of RPM deals mainly with optimization of the system under study. The RPM network is to be optimized, either by maximizing the net effective output while maintaining the output at a given level.

$$
\begin{aligned}
& \operatorname{MAXIMIZE} z_{x}=\sum c_{j}^{+} x_{j}-\sum c_{j}^{-} x_{j} \\
& \operatorname{MINIMIZE~} z_{y}=\sum_{i}^{j} b_{i}^{-} y_{i}-\underset{i}{j} b_{j}^{+} y_{i}
\end{aligned}
$$

A Resource Planning and Management (RPM) network can, therefore, be considered as a graphical representation of the interaction between activities and resources in order to achieve an optimal goal or end result. This end result can be considered as either a maximization of the primal, or minimization of the dual problem. Both the primal and the dual flows are represented simultaneously on the same RPM network.

## Kuhn-Tucker Conditions

Let us consider a mathematical programming problem:
MAXIMIZE $Z_{x}(X)$
s.t.

$$
\begin{array}{ll}
g_{i}(x) \leq b_{i} & 1 \leq i \leq m_{1} \\
g_{i}(x)=b_{i} & m_{1}+1 \leq i \leq m_{2} \\
g_{i}(x) \geq b_{i} & m_{2}+1 \leq i \leq m
\end{array}
$$

where $X=x_{j} \quad m+1 \leq j \leq m+n$
and $\quad x_{j} \geq 0$, where $g_{j}$ are nonlinear functions.
Then a Lagrangian expression can be constructed to convert the constrained problem into an unconstrained equation. MAXIMIZE $Z=z_{x}-\sum_{i=1}^{m} y_{i}\left(g_{i}+s_{i}^{2}-b_{i}\right)+\underset{i=m+1}{m_{2}^{2}} y_{i}\left(b_{i}-g_{i}\right)+$

$$
+\sum_{i=m_{2}+1}^{m} y_{i}\left(g_{i}-b_{i}-s_{i}^{2}\right)+\sum_{j=m+1}^{m+n} y_{j}\left(x_{j}-s_{j}^{2}\right)
$$

Note that the slack variables have been defined as $s^{2}$ to guarantee their nonegativity. Fo obtain the Kuhn-Tucker conditions, the Lagrangian expression is differentiated with respect to all independent variables and each is set equal to zero. (Inoue, 1974) Differentiating with respect to the primal variables, $x_{j}$, we obtain:

$$
\sum_{i=1}^{m_{2}^{2}} y_{i} \frac{\partial g_{i}}{\partial x_{j}} \geq \frac{\partial Z_{x}}{\partial x_{j}}+\sum_{i=m_{2}+1}^{m} y_{i} \frac{\partial g_{i}}{\partial x_{j}} \quad \text { for } m+1 \leq j \leq m+n
$$

Differentiating with respect to the Lagrangian multipliers ( $y_{j}$ or $y_{j}$ ), the original constraints can be recovered. Finally, differentiating $Z$ with respect to the slack variables ( $s_{i}$ or $s_{j}$ ), the complementary slackness conditions are obtained.
$0=\frac{\partial Z}{\partial s_{k}}=-2 s_{k} y_{k} \quad$ where $1 \leq k \leq m+n$.
And since $x_{j}=s_{j}^{2}$ and we are at liberty to define $x_{i}=s_{i}^{2}$ for $1 \leq i \leq m$, the complemententary slackness can be expressed as:
$x_{k} y_{k}=0$ for $1 \leq k \leq m+n$. The sign of $y^{\prime} s$ can also be determined ${ }^{4}$. When $g_{i}$ for $i$ from 1 to $m$ are linear functions we may write:

$$
\frac{\partial g_{i}}{\partial x_{j}}=a_{i j} \quad \text { and } \quad \frac{\partial z_{x}}{\partial x_{j}}=c_{j}
$$

The Kuhn-Tucker conditions for the linear programming problem and the corresponding RPM network presentation are given below:

1. Feasibility condition. All primal variables must have nonnegative values.

( 0 is permitted for + )

Figure A-8. Feasibility conditions.
2. Optimality condition. All dual variables must have nonnegative values.


Figure A-9. Optimality conditions.
3. The complementary slackness property holds for all nodes.
4. All the Lagrange Multipliers must be nonnegative except the ones that correspond to the equal to constraints, which may have positive or negative values. The proof is in Inoue.


Figure A-10. Complementary slackness.

## APPENDIX B <br> LISTINGS OF COMPUTER PROGRAMS

The programs included use WANG 2200 BASIC language ( 16 k memory size) and they were designed to test the validity of the algorithm. Some minor portions of the algorithm and Editor program are not included in the computer listings. A dual floppy disk system was used and the original data of the LP model are saved on disk.

## Frogram Listimg for FFrm

## $4010 \mathrm{CDM} \mathrm{BOF} \mathrm{MO}, \mathrm{HO}$

4040 SELECT \＃1B10
$: \ll: ~ P F I N T$ HEX（03）
$4100 \mathrm{REM}========================================\mathrm{REM}$

$4120 \mathrm{~m}=0$
：NG＝0


413 J J9＝9＇
4150 SELECT 《：FRINT OOS（80）
$41 E 0 \ll$ PRINT HEX（03）：
$: \ll$ PRINT＂LINEAR PRCGRAMMING \｛please enter data file＂；
$: \ll$ PRINT＂in port $F$ and program disk in port $R$＞＂
$:<$ ：PRINT＂（CORNTINE ）to continue＂
：STOP
$4170 \ll:$ PRINT
$: \ll$ PRINT＂Please Enter Name Of Data File RUn＊；Bow；
$: \gg$ INPUT BOt
： $\mathrm{AO}=\mathrm{F}=\mathrm{BO}$ क
：LIMITS T\＃1，AO\＃，KO，MO，MO
：GOSUS＇41
$4180 \mathrm{REM==========================================2REM}$
$41 Э \mathrm{REM}==========================================\mathrm{REM}$ ＊＊store rescurce names on $\mathrm{B} \ddagger()$ ，process mames on $\mathrm{C} \ddagger\{$ ） 4E00 DIM Q\＃45
：Q＝＝STR\｛AB\＃（1），7：45）
：INIT（20）AB手（1），AS声（己）
4210 DIM F1中己
：F19＝HEX（012C0120）

：ex：FOR I＝iTO IF

：＜：IF Eक（I）＝＂＂THEN 4220
：个个：NEXT I
$4 こ こ 0$ Mヨ＝I－

xin is the mo of constraimts

```
FrogremmListimg formprm
    4230 F2*=HEX(0182)
```



```
    4240 Eg: FOR I=1TO 14
        :<: IF D#(I)=" " THEN 4250
        :L=L+1
        :C($(L)=口事(I)
    4250 个*: NEXT I
        :INIT{20)D*{`
        :<: IF STR{GE事(2),1,8)=" " THEN 4250
        :AO#=STR(G8手(こ),1,8)
        :GOSUS '40
        :<-: GOTD 4230
    4ECOREM============================================= REM
```



```
        :AO$=80%
    4270 << PRINT "Do you want to clear the data disk";
        :%: INPUT W*
        :<: IF W$="Y" THEN 4280
        :-: GOTO 4300
4280 E0: FDR I=1T0 20
        : DATA LDAD DA F(I,LT)FO#,Fi,FC,F3,FO,F()
        :Fま=" "
        :FO,F1,F2,F3=0
        :MAT F=ZER
        :DATA SAvE DA F(I;LE)FO*;F1;FE;F3;FO;F()
        :\uparrowt: RUEXT I
        :L7,L8=0
4E゙Э0 EG: FDR I=1TD 20
    :DATA LCLAD DA F(I+500,L7)FO$;F1,F2,F3,FO,F()
    :Fま=" "
    :FO,F1,FE,F3=0
    :MAT F=ZER
    : DATA SAVE DA F{I+500,LE)FO#:F1,F2,F3,FO,F()
    :^*: PUEXT I
    :L7,L8=0
4300 6054B '40
    : E@: FOR IO=1TO 14
    :<: IF STR(AB变(IO),1,3)<>"COL" THER{ 4310
    :<-: GOTO 4320
4\Xi10 \uparrowt: REXT IO
```

```
ProgrEmLLiStimg formFRM
    4320 IO=10+1
            :NO=NO+1
            |REM============================================= REMM
N9-1 is the mo. of variables
    4330 F1%=HEX(O120)
            :INIT{20)Dま{)
            :MAT D=ZER
            :MAT E=ZER
            :\:IF STR(AS#(IO),1,3)="RHS" THEN 4450
            :$UNFACK (D=F1%)AS#(IO)TO 0%()
            :EG: FQR I=3TO M+1STER 2
            << IF D生(I)=" " THEN 4340
            :K=INT(I/2)
            :CORNERT D$(I)TO D(K)
            :\uparrow\uparrow: NEXT I
    4340 REM============================================ REM
    4350 E@: FOR I=2TO MSTEP C
        <>: IF D*(I)=" " THEN 4370
        :Gre: FOR T=1TO E0
        :<: IF D*(I)=STR(B*(I), 2,7) THEN 43E0
        :\uparrow\uparrow: NEXT J
        :<-: GOTO 4370
    43E0 E(I/2)=J
        :NO=NO+1
        :\uparrow\uparrow: NEXT I
    4370 REM============================================ REM
    4380 LO=LO+1
        : FD=0
        :@@: FOR I=1TO M
    : IF E(I)=0 THEN 4400
    <: IF E(I)=MO+1 THEN 4300
    12=こ*I
    :F(I2-1)=E(I)
    :F(IZ)=D(I)
    :\uparrow忄: NEXT I
    <-: GOTO 4400
4370 F2=D(I)
    :NO=NO-1
```


## Progrem Listimg for RPM

$4400 \mathrm{FO} \ddagger=\mathrm{C} \ddagger(\mathrm{LO})$
: $\mathrm{FO}=\mathrm{NO}$
**
: GOSuB 42
$: \mathrm{NO}=0$
: $\mathrm{F} \mathrm{Z}=0$
$4410 \mathrm{REM}=======================================2 \mathrm{REM}$
$44 \mathrm{D} \mathrm{REM} \mathrm{RM}=======================================2 \mathrm{REM}$ *** $4430<$ IF IO<14 THEN 4320
$: 10=0$
: AO\$=STR (GS\$(2), 1,8)
$:<$ IF AO\#\#=" "THEN 4440
: GOSUB /40
$:<-: ~ G O T O ~ 43 E 0$
$444 \mathrm{RFM}=========================================2 \mathrm{REMi}$
$4450 \mathrm{REM}=======================================2 \mathrm{REM}$
44E1 GDSUB '4E
$: \quad M 3=N Y-1$
: $\mathrm{K} 3=0$
: GOEUB • 48
: <: PRINT HEX(OEOA): "Process Graph"
: 60513 ' $44(\mathrm{M} 3, \mathrm{~K} 3$ )
:REM=========================================2REM
*~primt dual graph
4471 M3 $=19$
$: K 3=500$
: <: PRINT HEX(OEOA):"Resource Graph"
: GOSUB '44(M3.K3)
: REM============================================2RMM.
*~print primal graph
$448 \mathrm{REM}========================================\mathrm{REM}$
$44 \ni \mathrm{REM}=========================================2 \mathrm{REM}$

: STGP
4500 DEFFN $4 \square$
: DATA SAVE DA F\{LO,LB)FO\#,F1,F2,F3,FO,F $\}$

## Progrem Listimg for FPM

```
    4510 @a: FOR I=1T0 NO
        :MAT R=ZER
        : RO=0
        :DATA L[AO DA F(SOO+E{I),L3)RO#:R1,R2,R3,RO,R()
    4520 RO*=日ま(E(I))
            :R(こ*RO+1)=NG
            :R(E*{FO+1))=D(I)
            :RO=RO+1
    4530 DATA SAVE DA F(500+E(I),L3)RO*,R1,RD,R3,RO,R()
        :\uparrow\uparrow: NEXT I
    :RETURN :^^:
    4540 REMM============================================= RF|M
    45D DEFFN /40
            : DATA LIAD DC DPEN T#1,AOF
            : DATA LDAD DC #1:G8%(),AB手()
            :RETURN: :4:
        4EOO DEFFN -41
            :DATA LIAD DA T#1:(KO,MO)GS#(),A8#()
            :RETURN:^A:
        4570 DEFFM -44<MB=M3)
            :GOSUB '47
            :L=O
            : FO=O
    :EG: FOR I=1TD M3
    : DATA LIAAD DA F(KZ+I,LB)FO$,F1,F2,F3,FO,F{)
    :<<: PRINTUSINO 45%O,FO$,F1,F2,F3,FO:
    < IF FO=0 THEN 4580
    :ere: FOR I5=1TO FO
    :IE=2*IS-1
    :<< PRINTUSING 4EOO FF(IE+1),F(IE);
    :\uparrow\uparrow: NEXT IS
    :<<: PRINT
    4580 \uparrow*: NEXT I
    :RETURN : {\uparrow:
    4590%%####### -####, 井 一####.## -####.##)<##)
    4E00 % -####.#(##)
    4E.1D DEFFN / 4E
    :IO=IO+1
    :F2$=HEX(0120)
```

```
Progrgmm Listimg formm
    :$UPPACK (D=FE*)AE*(IO)TO D#()
    :E@: FOR I=2TD MSTEP 2
    :人: IF D#(I)=" " THER4 4E.40
    4ERO EG: FDR J=1TO MT
        \<: IF D# (I)=STR(B#(J), ב,7) THEN 4E.30
    :\uparrow\uparrow: RNEXT J
    4E.30 DATA LCLAD DA F(500+J,L3)FOक,F1,FZ,F3,FO,F()
    : CORNVERT D$(I+1)TO FC
    :DATA SAVE DA F{500+J,L3)FO#,F1,FE,F3,FO,F()
    :\uparrow\uparrow: NEXT I
    4E40 RETURNS:^R:
    4ESO DEFFM, <4.3
        ;REM============================================== REMM
***output
    4E.0 <: IF MES500 THEN 4E.70
        <<< PRINTUSING 4ESO
        <<< PRINT
    :RETURN:\uparrow\uparrow:
    4E.70 <<: PRINTUSING 46:0
    <<< PRINT
    :RETURN:\uparrow\uparrow:
_ 46,80 %Resource Value Constant Residue Arcs =====
    4OD DEFFN - 4B
        :SELECT <<: PRINT 215(110)
        <<< FRINT HEX(OAOA)
    :<: PRINT HEX(OE):TAB(ZO):"RPM NETWORK "
    :<< PRINT HEX(OEOA);TAB(4);"Title
    :":Q#
    :N9=N`-1
```



```
    <<< FRINT
    :RETURN : {4:
```

Ema of RPM ProgrEm Listirng

## Progrem Listimg for METALG

$100 \mathrm{REM}=========================================R \mathrm{RM}$
＊FETHDRK＊（07／30／80）6DS
1005 SELECT $\because: ~ P R I N T ~ E 1 S(114) ~$
1010 DIM $F(10), K(5), U(5), S(14), S 1(14), E(14), B 1(14), Y(14)$
1011 DIM，YO（14），Y1（14），I（14），I\＄（14）1

1021 DIM XO（14），X1（14）：J（14），J事（14）1
1030 DIM L（11，11）：G（11，11），F安1
1040 W＝10 10


$1070 \mathrm{REM}====ニ=ニ=================================\mathrm{REM}$ $=K$－primal ricde number＝

$=\mathrm{U}$－ $\operatorname{=}$ fre from rescurce to process＝
$10 \bigcirc \mathrm{REM}=========================================\mathrm{REM}$
$=\mathrm{B}$－resource imput＝
 ＝Bi－resource buffer＝
$1110 \mathrm{REM}==========================================\mathrm{RFm}$
$=$ S－resource residue＝
$11 \supseteq 0 \mathrm{FEM}=========================================\mathrm{REM}$
$=Y$－resource variable
＝
 ＝Y1－resource variable buffer．＝
 ＝YO－resource variable buffer
＝
 ＝＝＝process data＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝

$=H$－resource node mumber＝
$1170 \mathrm{REM}=========================================\mathrm{REM}$ $=V$－arc from process ta resource $=$

$=\mathrm{C}$－cost coefficient＝
 ＝Ci－cost coefficient buffer＝
1 己OO REM＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝REM ＝Di－pracess residue

## Progrem Lictitig for HETALG

$121 \bigcirc \mathrm{REM}========================================2 \mathrm{REM}$

$$
=x \text {-process variable }=
$$

$1 \mathrm{Z} \mathrm{Q} \mathrm{REM}========================================2 \mathrm{REM}$ ＝X1－process variable buffer．＝
$1 \mathrm{C} 3 \mathrm{QREM}=======================================2 \mathrm{REM}$ ＝x0－pracess variable buffer．＝
$1 \Xi 4 \mathrm{PEM}======================================\mathrm{REM}$
1270 MAT XO＝ZER
：MAT X1＝ZER
：MAT $X=Z E R$
：MAT B＝ZER
：MiAT B1＝2ER
：MAT I＝ZER
：INIT\｛こ0〉I\＄\｛）
1280 mAT YO＝ZER
：MA T Y $11=2 E R$
：MAT Y＝ZER
：MAT C＝ZER
：MAT．C1＝ZER
：MAT $J=7 E R$
：INIT（20）J事（）
$1 E \ni 0$ MAT L＝ZER
：MiAT $Q=Z E R$
$13 \mathrm{R} 0 \mathrm{RE} \mid \mathrm{M}======================================2 \mathrm{REM}$ load residues
1332 DIm Q $\$ 45$
：DATA LOAD DA F（1001：Lヨ）m，N：Q\＃
：I＇$=$＝
：J9＝N
1333 EG：FOR $J=1 T 0 \mathrm{~N}$
：GO2UB＇50（J）
$: C(J)=C$
：$D(J)=-C$
：个t：REXT J
1334 EO：FOR I＝1TD M
：GOSU日＇51（I）
$: B(I)=B$
$: S(I)=B$
：$\uparrow \uparrow:$ REXT I

## 

## 153660808 '80



Check for Tegative procest residue


: Ji = I
:60515 '52
$\because-\operatorname{GOTO} 1500$
18Si +T: HEMTJ

Check for regetive resource residue
i $40 \mathrm{OQ} \mathrm{FQP} I=1 \mathrm{TO}$
$\because \because \quad 1 F$ S(I) $=0$ THEN 441
$: I 1=I$

- GU6US 53
$\because-\therefore$ GOTO 1500
1401 +音

Gheth for Tegative variables
i470 eg: FGR I=1T0 M
$: \because: I F Y(T) y=0$ THEN 1471
: $I t=I$
:6013 54
$\because-: 60101500$
$147 \pm+\cdots \quad$ TEXT I
1480 बg: FDR $\mathrm{F}=1 \mathrm{TO}$

: TH=J
$: 60515 \quad 74$
$\because:-60 T 0 \quad 15 O 0$
14E1 * MEXTJ
 : 5 TO
 $\because \mathrm{BTH}$


## Frogremt fistimg for NETALG

```
        1510 GOSUB '57
        :<-: GOTO 1550
```

    1520 GOSUB ' 58
        : - : GOTD 1550
        153060548 '57
        \(:<-:\) GOTO 1550
    1540 GOSU13 EO
: <-: GOTO 1550
1550605194230
: 605149 4240
: 60sif '55
: 9050 ' 56
: $\operatorname{cost13}$ ' 6.3
: gosus ' 6.4
: GOSUB ' E1
: GOSUS 'EE
: GOSUB '80
$1590 \mathrm{REM}========================================2 \mathrm{REM}$
1600 <-: GOTO 1351
$1 \in 1 \bigcirc \mathrm{REM}=========================================\mathrm{REM}$
1700 STOP
$1710 \mathrm{REM}=======================================2 \mathrm{REM}$
$1730 \mathrm{REM}========================================\mathrm{REM}$
$1740 \mathrm{REM}========================================\mathrm{REM}$ SUBROUTINES
$176 \mathrm{REM}=========================================\mathrm{REM}$
Load Process Node－50－
$17 B 0$ DEFFN $50<63$ ）
：REM＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝2RMM
＊K三 is the process mumber
1790 miAT $H=$ ZER
：MAT $V=Z E R$
：DATA LIAD DA F（K3，L3）FO末，F1，C，A，T，F $)$
：$\because \underline{0}$ ：FOR Lヨ＝1TOT

## Frogrem Listirg for METALG


：V（LЭ）＝F（2ホLЭ）
：个个：REXT LG
：RETLRN ：个t：
$1800 \mathrm{REM}=\approx======================================2 \mathrm{REM}$
18 Q REM＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝2REM
Load Resource Node－5i－
$154 \infty$ DEFHN $51(163)$
： $\mathrm{REM}========================================\mathrm{PEm}$
＊K3 is the resource number
1850 MAT $K=Z E R$
：MAT U＝ZER
：DATA LDAD DA F（500＋K3，L3）FO＊，F1，B，A，T，F（）
：Ee：FRR LЭ＝1TO T
：K（Lヲ）＝F（これレヲ－1）
：U（Lヨ）＝F（ごレツ）
：个个：REXT LЭ
：RETURN：$\uparrow \uparrow$ ：
$1 \mathrm{ZQ} \mathrm{REM}=========================================2 \mathrm{REM}$
$18 \mathrm{BQ} \mathrm{REM}==========================================\mathrm{REM}$
Type（a）Labeling－52－
1.00
：T5＝0
：MAT B1＝ZER
：MAT SI＝ZER
$1710 \quad$ TO＝0
：$T 1=W$
：$T 2=14$
：Pま＝＂＂
：G05U3＇50（J1）
$1 \ni 20$ TO＝TO＋1
$:<$ IF TOンT THEN 1750
：人：IF $I \neq(H(T O))=" x "$ THEN 1740
：く－：GOTO 1＇ЭこO
1940 Рす＝＂れ＂
：GOEUS 4200
$: B 1(I)=-V(T O)$

```
Frogrem Lisstimig for NFTMLG
```

```
    :<-: GOTO 1920
1950<< IF P#=* " THEN 1970
    G0SuB '55
    :J=0
1960 J=J+1
    :<: IF J`R THEN 1970
    :J5=J(J)
    <: IF X1(J)>=0 THEN 1960
    :T5=-X(J5)/X1(J)
    : J0=J5
    :>: IF TSNTE THEN 1760
    :T1=T5
    :J2=J5
    :<-: GOTO 1960
1970 x1(J1)=1
    :抙(J1)="*"
    : @@: FOR I=1TO M
    :<: IF I# (I)="*" THEN 1975
    :<: IF S(I)<0 THEN 1975
    :S=0
    :GOSUS '51(I)
    :GE: FOR K=1TO T
    :K1=K(K)
    :<: IF J#(K1)=" " THEN 1972
    :S=S-X1{K1\*し\{K)
1马TE T+: NEXT K
    :S1(I)=S
    :<: IF 5%=0 THEN 1975
    :T5=-5(I)/S
    :10=1
    :<: IF T5`=TE THEN 1975
    : Tב=T5
    : I1=10
1975 \uparrow\uparrow: NEXT I
    <: IF T1+T2=2*W THEN 1983
    :<: IF T1<=T2 THEN 1982
1781 I#{I1)="*"
    : Ј#\J1)="*"
    :F=1
    :RETURN :\uparrow*:
```

Pregram Listimg for NETALG

1382 お象（J1）＝＂が
：J象（Jこ）＝＂＂
：$F=2$
：RETURN： $9 \uparrow:$
$1383 \lll$ PRINT
$: \ll$ PRINT＂Solution is unbounded＂
：STCF
$1 Э Э Э \mathrm{REM}=======================================2 \mathrm{REM}$
ᄅOO D DEFE（b）Labeling
：$T 5=0$
：MAT C1＝ZER
：MAT DI＝ZER
$2010 \quad T 0=0$
：T1＝W
：$T \mathcal{C}=W$
：TY＝W
： $\mathrm{P} \ddagger=1$＂
：G0EUB＇51（I1）
$2020 T 0=T 0+1$
$: \therefore$ IF TO．T THEN 2050
$:<$ IF $3 \$(K(T O))=" * "$ THEN 2040
：－：GOTD 2020
2040 Pお二＂ぬ＂
：GOSUB 4210
：$C 1\{J)=-U(T O)$
：－－：GOTO こOこO
$2050<$ ：IF F争＝＂＂THEN 2070
：GOSUB＇56
$: I=0$
20EO $I=I+1$
$:$ ©：IF I）R THEN 2070
： $15=1$（I）
$\therefore$ ：IF $Y 1(I)>=0$ THEN 2050
$: T S=-Y(I 5) / Y 1\{I)$
： $10=15$
$:<$ IF T5 TTE THEN 2050
$: T 1=T 5$
： $12=15$

## Frogrgrn Listirg for METALG

```
    :-: GOTO 2OSO
2070 Y1(I1)=1
    :I䒠{II\="戈"
    : @@: F[RR J=1TO N
    :<: IF J名(J)="*" THEN 2075
    <<: IF D(J)<O THEN 2075
    :D=0
    :GOSUB '50(J)
    : Era: FOR H=1TO T
    :H1=H(H)
    : <: IF I午(H1)=" " THEN 2072
    :D=D-Y1 {H1)剖(H)
2OTE 4A: REXT H
    :D1{J}=-D
    :Q IF D1(J):=0 THEN 2075
    :TS=-D(J)/D1(J)
    : JO=J
    <<: IF TS`=Tट THEN 2075
    :Tこ=T5
    : J1=JO
2O75 4*: NEXT J
    :<< IF T1+Tב=こ*W THEN 2083
    :<: IF T1<=T2 THEN ZOB2
2081 J#{J1}="*"
    :I鿓(II\="*"
    :F=1
    :RETURN :^\uparrow:
208己 I跡(II)="か"
    :I末(I己)=" "
    :F=己
    :RETURN : \uparrow\uparrow:
2083 <<: PRINT
    <<: PRINT "Solution is infeasible"
    :STOP
2180 REM＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝REM．
巳巳OD DYpE（c）Labeling
：MAT B1＝ZER
：MAT SI＝ZER
2こ1～TO＝0
```


## Frogrem Listimg for NETALG

```
    :T1=W
    :TZ=W
    :T=W
    :T5=0
    :EO: FOR I=1TO R
    :<: IF I(I)<<I1 THEN 2211
    :B1{I)=-1
    :<-: GOTO 2220
2こ11 \uparrow4: NEXT I
2ここ0 GOSUS '55
    : J=0
2230 J=J+1
    << IF J%R THEN 2240
    :J5=J(J)
    <: IF X1(J)>=0 THEN 2230
    :T5=-X(J5)/X1{J)
    : J0=J5
    :< IF T5`TE THEN 2230
    :T1=TS
    : I1=J5
    :<-: GOTO 2230
2こ40 E@: FOR I=1T0 m
    :<: IF I${I\="*" THEN 2245
    :<: IF S(I)<0 THEN 2245
    :S=0
    :GOSUS '51(I)
    :QE: FOR K=1TD T
    :K1=K(K)
    :<: IF J$(K1)=* * THEN 2242
    :S=S-X1(K1)竦(K)
ここ4己 \uparrow*: NEXT K
    :S1(I)=S
    :< IF S.=0 THEN 2245
    :TS=-S(I)/S
    :10=I
    <: IF T5:=Tこ THEN 2245
    :T2=TS
    :I2=10
2こ45 \uparrow\uparrow: NEXT I
    :<<: IF T1<=T2 THEN 2248
```

```
Progrem LiSGtimg for METALG
    2こ4ध I#{I1)=" "
    :Iま\I己\="*"
    :F=3
    :RETURN:\uparrow\uparrow:
2こ48 I卉(I1)=" "
    :J聿(J1)=" "
    ; F=4
    :RETURN:\uparrow忄:
2己5० REM============================================ REM
                    Type (c己) Labeling
    巴巳S巳 DEFFR, 74
    :MAT C1=ZER
    :MAT DI=ZER
2254 TO=0
    :T1=W
    :TE=W
    :T=W
    : T5=0
    :GR: FOR J=1TO R
    :\: IF J(J)<\J1 THEN 2255
    :C1{J)=-1
    :<゙-: GOTO ここ58
己こらE \uparrow\uparrow: NEXT J
2こ58 gOSUB '56
    :I=0
2е60 I=I+1
    <: IF ISR THEN 2262
    :IS=I\I)
    :<: IF Y1(I)>=0 THEN 22E0
    :TS=-Y(IS)/Y1(I)
    :IO=J5
    <: IF T5\T2 THEN 2己EO
    :T1=T5
    : I 1= I5
    :<-: GOTO 之2EO
22E己 Eg: FOR J=1TO N
    << IF Jま(J)="x" THEN 2己6G
    :< IF D(J)<0.THEN 2EGE
    :D=0
    :GOSUB '50(3)
```

```
    :G@: FOR H=1TO T
    :H1=H{H)
    :<: IF IF(H1)=" " THEN E25.4
    :D=D-Y1{H1}*\{H)
2こG.4 ^A: NEXT.H
    :D1(J)=D
    Q: IF D:=0 THEN E己EE
    :TS=-D(J)/D
    :J0=J
    <: IF T5%=T2 THEN E2EG
    :T2=T5
    :J2=J0
2еGG t+: REXT J
    :<: IF T1<=T己 THEN 2270
2こ\epsilong Jす{J1)=" "
    :ごす(Jこ)="*"
    :F=3
    :RETURN:\uparrow4:
#270 J${J1}=" "
    :I打\\=""
    :F=4
    :FETURN:\uparrow个:
こごЭ० REM============================================= RFMM
                    Primal Scamining
                                    -55-
巳3OD DEFFNW -55
    :MAT XO=ZER
    :MAT X1=ZER
    :S=0
2301<: IF R\1 THEN 2302
    :XI{1)=81(1)/Q(1,1)
    :RETURN:\uparrow\uparrow:
230己咱缺========================================== REM
2310 EG: FOR I=1TO R
    :S=0
    : Ge: FOR K=1TO I-1
    :S=S+L(I,K)* XO(K)
    :\uparrow个: NEXT K
    :XO\I)=B1{I}-S
    :\uparrow个: NEXT I
```

```
Progrjm Listimg for NETALG
    2315 Gx: FOR I=1TOR
    :S=0
    :< IF I=1 THEN ב\Xi1G
    : GB: FOR K=1TD I-1
    :S=S+Q(R+i-I,R+1-K)**1(R+1-K)
    :{和 PEXT K
    231E L=R+1-I
    :XI(L)={XO(L)-S)/Q(L,L)
    :个&: REXT I
    2330 RETURN :\uparrow*:
    2\Xi゙Э0 FEM=============================
        24OO DEFFN SE
            :MAT YO=ZER
            :MAT Y1=ZER
    :S=0
    2401 <: IF R>1 THEN 2402
        :Y1(1)=C1(1)/Q(1,1)
        :RETURNS:\uparrow^:
    ッニーニーニーニーニー================REM
    2410 Go: FOR J=1TO R
        S=0
        :S=S+Q(K,J)*9O(K)
        :\uparrow忄: NEXT K
        :YO(J)={1/Q{J,J))*(C1(J)-S)
        :\uparrow+: NEXT J
    2415 बe: FOR I=RTD 1STEP -1
        :5=0
    < IF J=R THEN 2416
    : (BR: FOR k=J+1TO R
    :5=S+L(K,J)*V1(K)
    :\uparrowt: NEXT K
    241E.Y1{J)=YO(J)-S
        :\uparrowT: NEXT J
    2430 RETURN : 个4:
    己G.10 RFM============================================= REM
```


## Frosram Listimg for NETALG

```
    :MAT E1=ZER
    :MAT C1=ZER
    :V1=0
2E40 GOSLB '51(II)
    : Ge: FOR I=1TD T
    <<: IF K{I)<>J1 THEN 2641
    :V1=U(I)
2G4i EG: FOR J=1TD R
    :>: IF K(I)<>J(J) THEN EE42
    :CI(J)=U(I)
2E4E AN: NEXT J
    :T\uparrow: RUEXT I
265E G[GuB '50(J1)
    :GO: FOR I=1TD T
    : EG: FOR I=1TD R
    :<: IF H(J)<>I{I) THEN 2E.59
    :BI{I)=V{J\rangle
2G5` 1+: NEXT I
    :\uparrow\uparrow: NEXT J
    : O: IF ROO THEN 2EEO
    :L{1,1}=1
    :Q(1,1)=V1
    :<-: GOTO こE'כE
2EEO<<: IF RO1 THEN 2EG1
    :L(2,1)=C1(1)/Q(1,1)
    :L(2,己)=1
    :Q(1, ᄅ)=B1(1)
    :Q(2,2)=V1-L(E,1)*Q(1,2)
    :<-: GOTO 2EGE
2EG1 L(R+1,1)=C1(1)/Q{1,1)
    :G@: FGR J=NT口 R
    :S=0
    :G0: FOR K=1TD J-1
    : S=S+L(R+1,K)*Q(K,J)
    :\uparrowt: RNEXT K
    :L(R+1,J)=(C1{J)-S)/Q(J,J)
    :\uparrowt: NEXT J
    :L(R+1,R+1)=1
टबधट B1(R+1)=v1
26E5Q(1:R+1)=E1(1)
```

```
    : ER: FOR I=2TD R+1
    : S=0
    : Eg: FOR K=1TO I-1
    :S=S+L(I,K)*Q{K,R+1)
    :\uparrow*: NEXT K
    :Q(I,R+1)={日1{I)-S}
    :^t: NEXT I
269E R=R+1
    :I(R)=I I
    :J(R)=J1
    :RETURN:^\uparrow:
己G`7 REM============================================= REM
2710
            RFM============================================= REM
            Type 己a Factoring -58-
    卫T马Q DEFFM, SE
    :MAT B1=ZER
    : 作T CI=ZER
    :GOSUB 422O
    : J3=J
    <<: IF J3<R THEN 2740
    : EG: FOR I=1TOQ
    :Q(I,R)=0
    : \uparrow+: NEXT I
    :<-: GOTO 2758
2740 EG: FOR J=J3TO R-1
    : J{J\rangle=J{J+1)
    :EG: FOR I=1TD R
    :Q(I,J)=Q{I,J+1)
    :Q(I,R)=0
    :\uparrow个: RNEXT I
    :\uparrow个: NEXT J
    :J(R)=J1
2750 EG: FDR J=J3TO R-1
    :< IF Q{J,J)=0 THEN E790
    :T=Q(J+I,J)/Q(J:J)
    :Q(J+1,J)=0
    :L(J+1,J)=L{J+1:J)+L(J+1,J+1)*T
    :Q(J+1,J+1)=T殒(J,J+1)+Q(J+1,J+1)
```


## Frcgram LiEtitig for HIETAL飞

```
    :\uparrow\uparrow: NEXT J
2758 60GUR '50{J1)
    : ece: FOR J=1T0 T
    : EG: FOR I=1TO R
    :> IF H(J)<>I(I) THEN 275`
    :B1{I)=V(J)
2759 个t: NEXT I
    :\uparrow\uparrow: NEXT J
2760 回: FOR I=1TO R
    :5=0
    :< IF I\1 THEN 2770
    :Q(1,R)=81(1)
    :\uparrowt: NEXT I
    :<-: GOTO こ780
2770 EG: FOR K=1TD I-1
    :S=S+L(I,K)*Q(K,R)
    :\uparrow*: NEXT K
    :Q(I,R)=BI(I)-S
    :\uparrowt: NEXT I
2780 J(R)=J1
    :RETURN : \uparrow忄:
27`0 INIT(こO)I*():J$()
    :MAT L=ZER
    :MAT Q=2ER
    :R1=R
    :R=0
    :Ge: FOR LE=1TO R1
    :I手{I{LE\)="**
```



```
    :II=I{LE.\
    :I1=J(LG)
    :GOSUB'57
    :\uparrowt: NEXT LG
    :RETURN :\uparrow\uparrow:
己ब10 REM============================================== REMM
    2EBO Type Db Factoring, -59
    :MAT B1=ZER
    :MAT C1=ZER
2\Omega40 ge: FOR I=I1TO R-1
```


## Frogrem Listimg FOM NETALG

Oe：FOR J＝1TO R
$: L(J, I)=L\{J, I+1)$
$: L(J, R)=0$
$: \uparrow \uparrow:$ NEXT J
：个1：REXT I
2 ESO es：FOR I＝IITO R－1
$: T=L(I+I, I) / L(I, I)$
$: L(I+1, I)=0$
$: Q(I+1, I)=Q(I+1, I)+Q(I+1, I+1) * T$
$: L(I+1, I+1)=T \times(I, I+1)+L(I+1, I+1)$
$: \uparrow \uparrow:$ REXT I
285E GCBLE 51（12）
：GX：FOR $I=1 T \square T$
：G日：FDR．J＝1Tロ R
$: \circlearrowleft$ ：IF $K(I)<J(J)$ THEN $285 \cdot$
$: C 1(J)=L(I)$
こ®S 9 中：PEKT J
：१৭：NEXT I
2ESO Ge：FOR J＝1TD R
$: 5=0$
$: \because$ IF $J \geqslant 1$ THEN 2770
$: L(1, R)=C 1(1)$
：$\uparrow \uparrow:$ REXT J
：－：GUTD 2880
2870 E®：FOR $K=1 T 0 J-1$
$: S=S+Q(J, K) *(K, R)$
：个t：NEXT K
$: Q(J, R)=C 1(J)-S$ ：个个：REXT J
$2880 I(R)=I 2$ ：RETURN： $1+$

巳巳ヨヨ Dype 3 Factoring－EO－
：©日：FOR L＝1TOR
$: \therefore$ IF I（L）$\because I 1$ THEN 2874
：Lヲ＝L
：保：FOR L $\mathcal{A}=\mathrm{LTO} R-1$
：I $1(\exists)=I(L \ni+1)$
：$\uparrow \uparrow$ ：NEXT L•G

Frogrem Listimg for NETALG
：$I(R)=0$
：《－：GOTO 28.75
2EЭ4 个1：NEXT L
：STOP＂2894＂
$2 \Xi 95$ gi：FOR L＝1TOR
$:<$ IF $J(L)<J \perp$ THEN 2896
：Lヲ＝L
： $\operatorname{eg}:$ FOR L $\exists=L T O R-1$
$: J(L Э)=J(L 9+1)$
：$\uparrow \uparrow:$ REXT L 9
$: J(R)=0$
：－：GOTD 2099
25＂6 个中：中EXT L

：MAT L＝ZER
$: M A T Q=Z E R$
：R1＝R－1
： $\mathrm{R}=0$
：EX：FOR LE＝1TO R1
：I $\ddagger(1(L G))=" \neq "$
：J\＃$(J\{L E))=* * *$
：II＝I（LE）
：$J 1=J$（LE）
：GOSUB＇57
：$R=R+1$
：个中：NEXT LE
：RETURN：$\uparrow \uparrow$ ：
$3010 \mathrm{REM}======================================2 \mathrm{REM}$
Rescurce Balancing -Ei-

3021．REMニニ＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝＝2REM
3030 DEFFM $E 1$
3040 e日：FGR $\mathrm{I}=1 \mathrm{TO} \mathrm{m}$
： $5=0$

$: S(I)=0$
：个1：NEXT I
：RETURN： $1+:$
3050 GOSUB＇51（I）
：©x：FOR $K=1 T 0 T$

## Frogremm Listimg for METALG

```
    :K1=K(K)
    :&: IF J { (K1)=" " THEN 30E0
    :S\divS+\chi(k(1)*U(K)
30E0 t. : NEXT K
    :S(I)=B(I)-S
    :At: NEXT I
    :RETURN:^*:
```



```
            Process Balancitig -Ea-
    30ЭD DEFFF, E.巴
4000 Es: FOR J=1TD N
        :D=0
        :Q IF J#(J)<Q*** THEN 4010
        :D(J)=0
        :\uparrow\uparrow: NEXT J
    :RETURN :\uparrow*:
4010 60S1B SO(J)
    : EO: FOR H=1TO T
    :H1=H(H)
    :&: IF IF(H1)=" a THEN 4020
    :D=D+Y(H1)*V(H)
40ב0 q.{: NEXT H
    :D(J)=-C(J)+D
    :\uparrow*: NEXT J
    :RETURN:{*:
40ᄅ1 REM=============================================== REMM
4110.REM============================================== REM
                            LpdEte Process Val.-63-
    41卫S DEFFNT <EB
    : MAAT X=ZER
4130 EG: FOR J=1TD R
    : X(J (J))=X1(J)
    :\uparrow+: NEXT J
    :RETURN :\uparrow忄:
4131 REM============================================ REM
4150 REMM============================================== REM
    Update fesour. Val., -64-
    4 SE DEFFN TEG4
```

Frogrem LiEtimg for METALG

```
        :MAT Y=ZER
4157 EG: FOR I=1TO R
    :Y(I(I))=Y1{I)
    :\uparrow{: NEXT I
    : FETURN : \uparrow个:
41EE Eg: FOR J=1TD R
    :X(J(J))=X1(J)
    :\uparrow\uparrow: REXT J
    :RETURN:\uparrow*:
4170 EM: FOR I=1TD R
    :Y(I(I))=Y1\I)
    :\uparrow\uparrow: NEXT I
    :RETURN :\uparrow\uparrow:
4200 EG: FOR I=1TO R
    : IF I(I)=H(TO) THEN 42Э`
    : \uparrow+: REXT I
    :STOP "4200"
4こ:0 EiE: FOR J=1TO R
    :< IF J{J)=K(TO) THEN 42``
    :\uparrow忄: REXT J
    :STOP "4210"
42卫0 Ea: FOR J=1T0 R
    : : IF J(J)=JE THEN 4ごヨ゙`
    :\uparrow&: NEXT J
    :STUF "4220"
4230 EG: FOR I=1T0 R
    :BI(I)=B(I(I))
    :\uparrow忄: NEXT I
    :RETURN : \uparrow\uparrow:
4240 Era: FOR J=1T0 R
    :CI(J)=C(J(J))
    :9*: NEXT J
    :RETURN :\uparrow\uparrow:
4ごヨ'Э RETURN :\uparrow\uparrow:
5001 REM=============================================== REM
```



```
    5005 DEFFW - SO
    :< PRINT HEX(OCOEOAOA):"Linear RPM NEtwork5"
    :< PRINT HEY(OEOAOA);" ";O$
    :<: PRINT
```



```
    :<<: PFINT "Iteration No. ":O;
    :0=0+1
    : Z=0
    :GE: FOR J=1TD N
    :Z=Z+C(J)*X{J)
    :\uparrow\uparrow: PEXT J
    <<: PRINTUSING 5007,Z
    <: PRINT
    500E <: PRINT "Resource Graph"
    :<<: PRINTUSING 5101 :" ";
    :Er: FOR I=1TO 4
    :& PRINTUSING 5111 ," ":
    :\uparrowT: NEXT I
    :< PRINT
S007% Objective Fumction -###;#######,####
5010 Ge: FOR I=1T0 m
    :GOSUS '51(I)
    :<<: PRINTUSING 5100,I,FO#,I#(I),Y(I),B(I),S(I),T:
    :EG: FOR K=1T0 T
    :& PRINTUSING 5110,U(K),K(K):
    :个A: RUEXT K
    :<<: PRINT
    :^+: NEXT I
    :<: PRINT
5100%############ -######.#### 一#######.### -######.#######
5 1 0 1 ~ \% N o ~ N a m e ~ S t ~ V a l u e ~ C o n s t a n t ~ R e s i d . ~ N \#
5110 %-#######(##)
5111 % Arc(NOdE)#
5EO5 <: PRINT "Process Graph"
5210 Rag: FOR J=1TD N
    :G0SuS '50(J)
    :<<: PRINTUSING 5100,J,FOF,J#(J),X(J),C(J):D(J):T:
    :00: FOR H=1TD T
    :& PRINTUSING 5110,V(H),H(H);
    :\uparrow忄: PEXT H
    :<< PRINT
    :\uparrow\uparrow: REXT J
    :<<: PRINT
777E << PRINT "=== labeled rescurce network ===**
777` GG: FOR I=1T0 R
```

```
    : E@: FOR J=1TO R
    :<<: PRINTUSING 7778,L(I;J):
    :\uparrowt: NEXT J
    :<<: PRINT
    :^4: NEXT I
    :<<: PRINT
    :<<: PRINT
    :<<: PRINT
7778% 一###.####
777`<<< PRINT "=== labeled process network" ==="
7787 Eg: FOR I=1TO R
    : @g: FOR J=1TO R
    :《&: PRINTUSING 7778,Q(I,J):
    :\uparrow4: NEXT J
    :<<: PRINT
    :^N: NEXT I
    :<<: PRINT
    :<< FRINT
8001 RETURH4:\uparrowt:
    "Э`S DEFFN F(x)=SGN(x)>
    INT(AES(x)*1000+25), 1000
```

ETA OF NETALG PTOGTETT LiEtiTIG

APPENDIX C
DATA FILES

```
Title: frm test file (3\times4)
ROWS
GREGOO1, GRESOOD, SREGOOB,FPROFIT
COLUMTAS
FFOO1 REGOO1 I FESOOC - FESOOS I PROFIT ב
PRCIOD REEOOL 3 FESDOE - 1E RESOOB -1 PROFIT I
PFOO3 RESOO1 ב RESOOD - 1 RESDOS -5 PROFIT 4
PFDO4 RESDO& 5 RESDOE - 1 FESOO3 10 FROFIT 5
RHS
RESOURCE RESOO1. EO FESCOE - 4 FESNOS - 10
ENS
```


## $E \times 1$


Title: RFM test file (3X4) 01
ROUS O2
: 2 RESOO1, QRESOO2, RRESOO3: FPROFIT O3
COTUMSE 04
IFRDO1 RESOOI 1 RESOOE - 2 RESOO 3 FROFTT ב O5
\{FFOOR RESOO1 Э RESDOE -1E RESOO3 - 1 FRIFIT 1 OE
\{PRDO3 RESCO1 2 RESOOE -1 RESOO -5 PROFIT $4 \quad 07$
[FROO4 FESOO1 5 RESOOD -1 RESDO. 10 PROFIT $5 \quad$ OB
RHS $\quad 09$
RESOURCE RESOO1 20 FESOOE -4 RESOO3-10 10
END 11

```
Title: RFM test file {3\times4}
ROWS
CRESDO1: RESOOD. RESOOJ, WPFOFIT
COLUNTS
PROO1 FESOO1 -3 RESIOE 1 FESOOZ -7 FROFIT 4
PROOZ RESOO1 - 5 PESDOS -1 RESOO3 3 PROFIT - 
PROOJ RESOO1 - }1\mathrm{ RESDOE 3 RESDO3 I PRCFIT E
PROO4 RESDO1 G FESOOE 3 RESDOJ 8 FROFIT }
RHS
RESOURCE FESCOI E RESIOOE 10 RESOOZ O
EHD
```


## E×ヨ

Title: FFM testfile (3X4) ..... 01
ROWB ..... 02
, RESOO1, REDOOE, RRESOO3, FPROFIT ..... 03
collums ..... 04
IPROO1 RESOO1 -9 RESDOE 1 RESOO3 -7 PROFIT 4 ..... 05
\{PROO2 REGOO1 -5 RESOOE -1 RESOOS 3 PROFIT -3 ..... $0 \in$
\{PROO3 RESOO: - 1 RESOOE 3 RESOO3 3 FROFIT ᄅ ..... 07
fFROO4 REODOL E RESOOE 3 RESOO3 8 PRCFIT 1 ..... 08
PHB ..... 09
FEEDRCE RESCOI 2 RESCOE 10 RESOO3 0 ..... 10
End ..... 11
$\qquad$

```
TitiE: RFM test file Example #E
ROWS
, RESOO1, CRESOOE, \RESOO3, FPROFIT
CDLLMHE
FROD1 RESOO1 -2 RESOC2 3 RESOOS -1 PROFIT B
PRCOE RESDOL 3 FESOOE -4 RESOGS -3 PROEIT 5
PROOS RESDO1 -1 RESOOE -5 RESOO3 7 FROFIT E
PRCO4 RESOOI -4 RESOOE -1 RESOO3 -E PFOFIT 1
FROOS FESOOI -5 RESOOE -G RESOOS S PROFIT S
END
FESDURCE RESEO1 - 10 RESDOZ -5 RESOOS -8
END
```


## Ex14

....:.......:....Е....:.........:....4....:.......................:
Title: RFM test file Example \#E Oi
FOWS oe
SRESOO: KRESOOE, RRESOOS, FPFOFIT OJ
COLLMNS 04
\{FROO1 FESOO: -こ RESOOE 3 RESDO3 - i PROFIT ב OS
IPROOE RESOO1 3 RESOOE -4 RESOOS - 2 FROFIT 5 OE
IFROOS RESOO1 - 1 RESCOE -5 RESOOS 7 PROFIT E OT
iFROO4 FESOO1 -4 RESOO2 - 1 RESOOS -S PROEIT 1 OS
\{FROOS RESOO1 -5 RESOOE -ق RESOOS 5 PROFIT 3 O
END 10
RESOURCE RESOOI - 10 RESOOZ -5 RESOOS - -11
ERD
13
$: 4$


```
Title: PFM test date file
RDWS
    CRESDO1, GRESOOD, YRESOOJ, PFESOO4, GPESOOS, GRESOOE
    GRESOO7, SRESDOR, YRESDQG, SPESO1O, FPROFIT
COLUNTHS
PROO1 FESDO1 1 RESDO4 - E RESOOS - . S RESOOG -. E PFRFIT -5OO
PFOOE REGOOT 1 RESDO4 -. 7 RESOO5 -.5 FESOOE - . 3 PROFIT -40
PROO3 RESOOJ 1 FESOO4 - . 5 RESDOS -. 4 RESOOS -. 5 PRDFIT - 70
PROO4 RESOO4 1 RESOOT - 1 RESOOR - 1 RESOOY - - 
PRCOS RESDOS 1 RESOO7 - 1 RESOOQ - 1 RESOOT - }
PROOE REGODE 1 RESOOT - 1 RESOOE - 1 REGOOG -1
PROO7 RESOOT 1 REGD10 -1
PROOE RESOOB I RESD10-1
PFOOG RESDOO 1 REGO10 -1
PRO1O RESDO7 1 FESO10 -1
PRO11 RESOOS 1 FESD1O - -1
PRO1C RESDO'S 1 PROFIT SO
PRO1Z RESD1O }1\mathrm{ PROFIT EOO
R+5
RESOURCE RESDO1 EO RESDOE EO FESOO3 30
END
                                    RFME
TFRO1O RESOOT 1 RESDIO -1 O1
{FRO11 RESOOE 1 RESO1O -1 OZ
TPROLD RESOOY & PROFIT 50 03
{PRO13 RESOIO I PROFIT 2OO O4
RHS FRPMN1 OS
RESOUPGE RESOO1 EO RESOOE EO RESOOZ כO OE
END ....:...1....:...2....:............4................................
Title: RFM test datafile Ol
ROWS OD
, \RESOO1, \PESOOE, CRESOO3, \RESDO4, CRESOO5, SRESOOG O3
```



```
COLUMNS O5
{FROO1 RESOO1 I RESOO4 -.G RESDOS -. 5 RESOOE -.E PROFIT -500 OS
{FROOR RESOOL 1 RESOO4 -.7 RESOOS -.5 RESOOE -. 3 FROFIT -40 0T
{FROO3 RESOO3 1 RESOO4 -. 5 RESCOS -. 4 RESDOE -. 5 FROFIT -70 0B
IPROO4 RESOO4 1 RESOO7 -1 RESOOE - 1 RESOOG -1 O
IPROOS RESOOS I RESOOT -1 RESOOS -1 RESOO9 -1 10
IPROOE RESOOS 1 RESDOT -1 RESOOS -1 RESOOG -1 11
{FROOT RESOOT 1 RESO1O - 1 12
{PROOB RESOOE I PESO1O -1 17
IPROOG REOCOG 1 RESO10 -1 14
....:...1....:....こ....:....3....:....4....:....5....:....E.E:
```

APPENDIX D
SA.MPLE RUNS

## 

## FRM

## $+E \leq+f i+$

## Iteration No. 2

Resource Grapt
No Name St 1 REEOOI *
2 GRESOO2 3 <RFSOOB $*$


Objective Furiction
40.000


Iteration No. 3
Objective Furiction
4.363


Coristant 7.000 7.000 3.000
8.000
3.000 3.000
4.000 4.000 1.000
7.000

Resid. If Arc(tode) 0.0004 Arcinode) 0.000 $0.497 \quad 3$ $\begin{array}{ll}0.497 & 3 \\ 0.000 & 3\end{array}$

| Constant | Resid. | N | Arconode) | Arctrode) | Arcthode) |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 20.000 | 0.000 | 4 | 1.0 (1) | 3.0 ( ᄅ) | 2.0 (3) |
| -4.000 | 16.909 | 4 | -2.0 (1) | -1E.0 ( 2 ) | -1.0 ( 3) |
| $-10.000$ | 0.000 | 4 | 3.0 (1) | -1.0 (2) | -5.0 ( 3$)$ |
| 2.000 | 0.000 | 3 | 1.0 (1) | -ᄅ.0 ( 2 ) | 3.0 ( 3) |
| 1.000 | 5.000 | 3 | 3.0 (1) | -16.0 ( 2 ) | -1.0 ( 3) |
| 4.000 | 0.000 | 3 | 2.0 (1) | -1.0 (2) | -5.0 ( 3$)$ |
| 5.000 | 5.000 | 3 | 5.0 (1) | -1.0 (2) | 10.0 ( 3 ) |

$\operatorname{archode}$
20 2.0 (3) -1.0 ( 3$)$

Arcortose
5.0 (4) $-1.0(4)$ $10.0(4)$

| Constant | Resid. | 1. | Arconode) | Arctroode) | Arcolvode) |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 20.000 | 0.000 | 4 | 1.0 (1) | 3.0 ( ᄅ) | 2.0 ( 3) |
| -4.000 | 16.309 | 4 | -2.0 (1) | -1E.0 ( 2 ) | -1.0 ( 3) |
| $-10.000$ | 0.000 | 4 | 3.0 (1) | -1.0 ( 2) | -5.0 ( 3$)$ |
| 2.000 | 0.000 | 3 | 1.0 (1) | -2.0 ( ᄅ) | 3.0 ( 3 ) |
| 1.000 | 5.000 | 3 | 3.0 (1) | -16.0 (2) | -1.0 ( 3) |
| 4.000 | 0.000 | 3 | 2.0 (1) | -1.0 ( 2) | -5.0 ( 3) |
| 5.000 | 5.000 | 3 | 5.0 (1) | -1.0 (2) | 10.0 ( 3 ) |



## FRIFIrI

(ojective Finction

## Iteration No. 1

Objective Fumction
40.000

| Rescurce Grept |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Wo Netre 5 t | Value | Constant | Resid. | $N$ | Arcerno |  | Arce(tode) | Arc (Node) | Arce (lode) |
| 1 RESOO1 | 0.000 | 2.000 | 92.000 | 4 | $-9.008$ | 1) | -5.00( ᄅ) | -1.00(3) | E.OO( 4) |
| 2 RESOO2 * | 4.000 | 10.000 | 0.000 | 4 | $1.00 \%$ | 1) | -1.00 ( 2 ) | 3.00 (3) | 3.00 (4) |
| 3 ERESOO3 | 0.000 | 0.000 | 70.000 | 4 | $-7.008$ | 1) | $3.00(2)$ | 3.00 (3) | E.00(4) |
| Proress Graph, |  |  |  |  |  |  |  |  |  |
| 1 PROO1 * | 10.000 | 4.000 | 0.000 | 3 | -9.006 | 1) | 1.00 ( 2 ) | -7.00(3) |  |
| 2 PROO | 0.000 | -3.000 | -1.000 | 3 | -5.00? | 1) | -1.00 ( ᄅ) | $3.00(3)$ |  |
| 3 PROO3 | 0.000 | 2.000 | 10.000 | 3 | -1.00? | 1) | 3.00 ( ᄅ) | $3.00(3)$ |  |
| $4 \mathrm{PRPO}_{4}$ | 0.000 | 1.000 | 11.000 | 3 | $6.00 \%$ | 1) | $3.00(2)$ | 8.00: 3) |  |

Salution is untourided

## FRFirl test fic

Iteration No. $\exists$
Objective Furiction
32.897

| Resource Grapti |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| No Name $5 t$ | Value | Comstant. | Resid. | $N$ | Arce(Nade) | Arce (Node) | Arconede) | Arce(tode) |
| 1 CRESOO1 * | 0.185 | 13.000 | 0.000 | 2 | 1.0 ( 1 ) | 4.0 ( ᄅ) |  |  |
| 2 ¢RESOOD * | 0.651 | 45.000 | 0.000 | 2 | 12.0 (1) | 5.0 ( 2$)$ |  |  |
| 3 URESOO. 3 | 0.000 | 16.000 | 1.850 | 2 | $5.0(1)$ | 1.0 (2) |  |  |
| Process Graph |  |  |  |  |  |  |  |  |
| $1 \mathrm{PROO1}$ * | 1.976 | 8.000 | 0.000 | $\exists$ | 1.0 (1) | 12.0 ( ᄅ) | 5.0 (3) |  |
| 2 PROO2 * | 4.255 | 4.000 | 0.000 | 3 | 4.0 (1) | 5.0 (2) | 1.0 ( 3 ) |  |



Ot jective Functiom


## 

| Iteration Na. |  | Objective | Function |  | 21. | 33 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Resource Graph, |  |  |  |  |  |  |  |  |
| No Neme St | Value | Constarit | Resid. | N | Arce (Nede) | Arce (Node) | Arce (Node) | Arcinode |
| 1 RRESMO1 | 0.000 | 4.000 | 3.0EE | ᄅ | 0.1 (1) | O.ت (2) |  |  |
| 2 RRESOOC * | O.OES | 50.000 | 0.000 | 1 | 30.0 ( 2) |  |  |  |
| 3 KESDOB * | 3.000 | 6.000 | 0.000 | 1 | 1.0 (1) |  |  |  |
| 4 SRESOO4 | 0.000 | -0.500 | 134.165 | 2 | -18.0 ( 1 ) | -16.0 (2) |  |  |
| 5 CRESOOS | 0.000 | $-0.100$ | Q5.5ES | 2 | -14.0 ( 1 ) | -1.0 (2) |  |  |
| Process Graph |  |  |  |  |  |  |  |  |
| 1 FROO1 * | 6.000 | 3.000 | 0.000 | 4 | O. 1 (1) | 1.0 (3) | -18.0 ( 4 ) | -14.0 (5) |
| 2 PROOS 7 | 1.6EE | 2.000 | 0.000 | 4 | O. 2 ( 1 ) | $3 \% .0$ ( ᄅ) | -16.0 ( 4 ) | -1.0 ( 5) |



Iteration No. Otjective Function -gegege.ege



Iteration No. 1
Objective Function
18.000

| Pes | source Grap |  |
| :---: | :---: | :---: |
| No | Name 5t | Value |
| 1 | QFFSOO1 | 0.000 |
| 2 | CRESOOD $*$ | 6.000 |
| 3 | CRE5003 | 0.000 |
| Frocess Graph |  |  |
| 1 | PFOO1 * | 1.500 |
| $\underline{ }$ | FPROOE | 0.000 |
| 3 | FRO9. | 0.000 |


| Constant | Recid. | $N$ | Are(mode) | Arcinode) | Arce (rode) | Arcthode) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 5.000 | 0.500 | 3 | 3.0 ( 1) | -2.0 (2) | 1.0 (3) | Are(mode) |
| 3.000 | 0.000 | 3 | 2.0 (1) | 1.0 ( ᄅ) | -1.0 ( 3 ) |  |
| 15.000 | 1.500 | 3 | 7.0 (1) | -E.O ( ᄅ) | 3.0 (3) |  |
| 12.000 | 0.000 | 3 | 7.0 (1) | 2.0 ( 2) | 9.0 ( 3 ) |  |
| 8.000 | -2.000 | 3 | -2.0 ( 1) | 1.0 (2) | -6.0 (3) |  |
| 4.000 | $-10.000$ | 3 | 1.0 ( 13 | -1.0 ( 21 | 3.0 (3) |  |

## 


Iteration No. 5 Otjective Function GO. GOT


## 

## 

Iteration No. 2
Objective Furiction
63.000

Resource Grapti

| No. | Neme | St | Value | Constarit | Resid. | N | Arcin | de) | Arcen | de) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1 | CRESOO1 | + | 2. 250 | 18.000 | 0.000 | 2 | 3.0 | 1) | 2. 0 | 2) |
| 2 | RESOOC | * | 2.249 | 10.000 | 0.000 | 2 | 1.0 | $1)$ | E.O | 2) |
| Process Graph |  |  |  |  |  |  |  |  |  |  |
| 1 | FRDO1 | - | $3.95 \%$ | 9.000 | 0.000 | 2 | 3.0 | 1) | 1.0 |  |
| 2 | PROOE | * | 3.000 | 9.000 | 0.000 | 2 | 2.O | 1) | $\underset{\sim}{\prime \prime} 0$ | ᄅ) |

Current Solution is Gptimum

| FRrma |  | test date |  | Fine |  |  |  | Arcordodes |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Iteration No. | 5 | Objective | Furiction | 47.027 |  |  |  |  |
| Resource Graph |  |  |  |  |  |  |  |  |
| No Name $5 t$ | Value | Coristarit | Resid. | N | Arconode) | Arcertode) | Arconade) |  |
| 1 SESOO1 * | 0.977 | 10.000 | 0.000 | 3 | 2.0 ( 1) | 4.0 ( ᄅ) | 3.0 ( 3 ) |  |
| 2 cresone * | 0.863 | 15.000 | 0.000 | 3 | 7.0 ( 1) | 3.0 ( 2) | 6.0 ( 3 ) |  |
| 3 RES5003 | 0.000 | 12.000 | 5.181 | 2 | 5.0 ( 1) | 3.0 (3) |  |  |
| 4 -RESOO4 * | 1.800 | 7.000 | 0.000 | 3 | 3.0 ( 4 ) | 1.0 ( 5) | 2.0 ( 6 ) |  |
| 5 RESOOS * | 1.300 | 9.000 | 0.000 | 3 | 2.0 (4) | 4.0 ( 5) | 3.0 ( 6 ) |  |
| E SRESOOE * | 0.500 | 0.000 | 0.000 | 3 | -3.0 ( 2) | 2.0 (4) | 3.0 (6) |  |
| Progess Graph |  |  |  |  |  |  |  |  |
| 1 PROO1 | 1.363 | 8.000 | 0.000 | 3 | 2.0 (1) | 7.0 ( ᄅ) | 5.0 ( 3) |  |
| 2 PROOE | 1.818 | 5.000 | 0.000 | 3 | 4.0 ( 1 ) | 3.0 (2) | -3.0 ( 6 ) |  |
| 3 Proor | 0.000 | 6.000 | 2.113 | 3 | 3.0 ( 1 ) | E.O ( ᄅ) | 3.0 ( 3 ) |  |
| 4 PROO 4 * | 1.486 | 9.000 | 0.000 | 3 | 3.0 ( 4 ) | 2.0 (5) | 2.0 ( E) |  |
| 5 Proos * | 0.806 | 7.000 | 0.000 | ב | 1.0 (4) | 4.0 ( 5) |  |  |
| 6 frode * | 0.827 | 9.000 | 0.000 | 3 | 2.0 (4) | 3.0 (5) | 3.0 (6) |  |



## 




|  | ration | No | 11 | Objecti | Functio |  | 5.700 | 000 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Pescurce Graph |  |  |  |  |  |  |  |  |  |  |
| Hos | Name | 5 | Value | Constant | Resid. | $N$ | Arcomode) | Arce(tode) | Arco (Node) | Arre (Node) |
| 1 | TRESOO1 | \% | 40.000 | 20.000 | 0.000 | 1 | 1.0 ( 1 ) | Are(node) | Arcomode |  |
| 2 | RRESOOE | + | 150.000 | 30.000 | 0.000 | 1 | 1.0 ( ᄅ) |  |  |  |
| 3 | RRESOO3 | , | 40.000 | 10.000 | 0.000 | 1 | 1.0 (3) |  |  |  |
| 4 | CRES004 | 7 | 200.000 | 0.000 | 0.000 | 4 | -0.2 ( 1 ) | -0.4 ( ᄅ) | -0.1 ( 3$)$ | 1.0 (4) |
| 5 | <RESOO5 | * | 200.000 | 0.000 | 0.000 | 4 | $-0.2(1)$ | -0.2 (2) | -0.1 (3) | 1.0 ( 5) |
| $E$ | CRESNOE | * | 200.000 | 0.000 | 0.000 | 4 | -0.3 ( 1) | -0.4 ( 2) | -0.2 ( 3) | 1.0 ( ${ }^{\text {¢ }}$ ) |
| 7 | CRESOO7 | * | 200.000 | 0.000 | 0.000 | 3 | $-1.0(4)$ | 1.0 (7) | 1.0 (10) | 1.0 ( |
| 8 | RESOO3 | * | 200.000 | 0.000 | 0.000 | 3 | -1.0 ( 5) | 1.0 ( C$)$ | 1.0 (11) |  |
| -1 | RESS00 | - | 200.000 | 0.000 | 0.000 | 3 | -1.0 (E) | 1.0 ( 3$)$ | 1.0 (12) |  |
| 10 | RRESD1O | * | 200.000 | 0.000 | 0.000 | 4 | -1.0 ( 7 ) | -1.0 ( 2 ) | $-1.0(3)$ | 1.0 (13) |
| 11 | CRESO11 | $*$ | 80.000 | 0.000 | 0.000 | 4 | $-1.0(10)$ | -1.0 (11) | $-1.0(12)$ | 1.0 (14) |
| Process Grapht |  |  |  |  |  |  |  |  |  |  |
| 1 | FFool | 4 | 20.000 | $-100.000$ | 0.000 | 4 | $1.0(1)$ | -0.2 (4) | -0.2 (5) | -0.3 ( E) |
| 2 | FROOE | * | 30.000 | -50.000 | 0.000 | 4 | 1.0 ( 2) | -0.4 ( 4) | -0.2 (5) | -0.4 ( E) |
| 3 | FROO3 | + | 10.000 | $-40.000$ | 0.000 | 4 | 1.0 (3) | -0.1 (4) | -0.1 ( 5) | -0.2 ( E) |
| 4 | PRDOO4 FPROO | * | 17.000 | 0.000 | 0.000 | 2 | 1.0 (4) | $-1.0(7)$ |  | -0.e ( E. |
| 5 | FPpoos | * | 11.000 | 0.000 | 0.000 | 2 | 1.0 (5) | -1.0 ( E ) |  |  |
| 6 | Ppoose ppoot | * | 20.000 | 0.000 | 0.000 | 2 | 1.0 (E) | -1.0 ( 3 ) |  |  |
| 8 | PROO7 | * | 17.000 | 0.000 | 0.000 | 2 | 1.0 (7) | $-1.0(10)$ |  |  |
| $\frac{8}{9}$ | FROOS PROOS | $\pm$ | 11.000 20.000 | 0.000 0.000 | 0.000 | 2 | 1.0 (8) | $-1.0(10)$ |  |  |
| 10 | PRO10 |  | 0.000 | 0.000 0.000 | 0.000 120.000 | 2 | $1.0(7)$ | -1.0 (10) |  |  |
| 11 | FRO11 |  | 0.000 | 0.000 | 120.000 | 2 | 1.0 ( 0 ) | -1.0 -1.0 |  |  |
| 12 | PRO12 |  | 0.000 | 0.000 | 100.000 | 2 | 1.0 ( 9 ) | -1.0 (11) |  |  |
| 13 | PRO13 | 4 | 42.000 | 200.000 | 0.000 | 1 | 1.0 (10) |  |  |  |
| 14 | FRO1.4 | * | 0.000 | 00.000 | 0.000 | 1 | 1.0 (11) |  |  |  |

## 



Iteration No. 8
Resoturce Grapti Wo thame St 1 <RFGOO1 ᄃ CESOOD 3 CRESOO3 * 4 亿RESOO4 * 5 REESOOS* E RRESOOE i 7 <RFGOO7 8 RESOOB - 9 - 2 OOO 10 RESOO $*$ 11 RESO11 * 12 RESO12 *

Process Grapt rocess Graph 1 PROO
2 FROOE
3 proos
4 FROO4 :
5 PROOS
E Froos $\Rightarrow$
6 Proos
7 PROOO7
8 PROOR *
3 PPOOF *
10 PROLO *
11 PROL1 *
value
0.000 0.000 0.000
152.582 152.582 43.250 26. 550 17.415 0.000 0.000 0.000 50.000 30.000 20.000 0.005

Objective
Function

Resid. 119.59 48.000 0.000 0.000
0.000
0.000
0.000
119.557
48.000
0.000
0.000
0.000
0.000
0.000
0.000
0.000
25.000
0.000 0.000 21. 530 0.000 26.000 $2 . .000$
0.000 0.000 0.000
0.000 0.000

| N | Arc (Node) | Arc(Node) | Archathe) | Arce(Node ) |
| :---: | :---: | :---: | :---: | :---: |
| 1 | 1.0 (4) |  |  |  |
| 1 | 1.0 (5) |  |  |  |
| 3 | $-1.0(3)$ | 1.0 (E) | 1.0 (7) |  |
| 4 | $-1.0(4)$ | -1.0 ( S) | 0.4 ( E) | 0.5 (7) |
| 2 | -6.4 (E) | 1.0 (8) |  |  |
| 2 | -8.5 ( 7) | 1.0 (10) |  |  |
| 1 | 1.0 (1) |  |  |  |
| 1 | 1.0 ( 2$)$ |  |  |  |
| 4 | -1.0 ( 1 ) | -1.0 ( 2 ) | 0.0 (8) | $0.0(10)$ |
| 2 | -1.0 ( 8) | 1.0 ( 7 ) |  |  |
| 2 | -1.0 (10) | 1.0 (11) |  |  |
| 1500.0 ( 3 ) |  |  |  |  |
| 2 | 1.0 ( 7) | -1.0 ( 3 ) |  |  |
| 2 | 1.0 (8) | -1.0 ( 7 ) |  |  |
| 2 | -1.0 ( 3 ) | 500.0 (12) |  |  |
| 2 | 1.0 ( 1 ) | -1.0 (4) |  |  |
| $\geq$ | 1.0 ( 2$)$ | -1.0 (4) |  |  |
| 3 | 1.0 ( 3 ) | 0.4 (4) | -6.4 ( 5) |  |
| 3 | 1.0 (3) | 0.5 (4) | -3.5 (6) |  |
| 3 | 1.0 (5) | 0.0 ( 7 ) | -1.0 (10) |  |
| 1 | 1.0 (10) |  |  |  |
| 3 | 1.0 ( 6.1 | 0.0 (7) | -1.0 (11) |  |
| 1 | 1.0 (11) |  |  |  |



Iteration No. 5
Resource Graph

| No | Name S | 5 t |
| :---: | :---: | :---: |
| 1 | CRES001 | * |
| 2 | CREGOO2 |  |
| 3 | <RESOO] | * |
| 4 | CRESOO4 | * |
| 5 | CRFSOO5 | * |
| $\epsilon$ | RFSOOO |  |
| 7 | \&RESOO7 | * |
| 8 | <RESOO8 |  |

1.250
1.250
0.000
1.600
3.000
1.000
0.000
2.000
0.000

Process Grapti

| 1 Proor | * | 2. 400 |
| :---: | :---: | :---: |
| c) FROOE | * | 2. 500 |
| 3 FPOO] |  | 0.000 |
| 4 PROO4 | 7 | 1.583 |
| 5 PROOS | * | 2. 250 |
| E. Prooe |  | 0.000 |
| 7 Proor |  | 0.000 |
| 8 PROOS | 7 | 0.000 |
| 9 PROO 3 |  | 0.000 |

$\begin{array}{ll}10 \text { FRO10 } & 0.000 \\ & 0.000\end{array}$

Onjective Function E1. 700
Constarit

| Resid. | $N$ | Arce(note) | Arcinode ) |
| :---: | :---: | :---: | :---: |
| 0.000 | 2 | 4.0 ( ᄅ) | 3.0 (3) |
| 12.600 | 1 | 1.0 (1) |  |
| 0.000 | 2 | 5.0 ( 10 | 3.0 (3) |
| 0.000 | 3 | $3.0(4)$ | 1.0 (5) |
| 0.000 | 1 | 4.0 (5) |  |
| 4.333 | 4 | -3.0 ( 2$)$ | 2.0 (4) |
| 0.000 | 4 | 3.0 (7) | 5.0 (8) |
| 0.000 | 4 | 4.0 ( 7) | 3.0 ( 3$)$ |
| 0.000 | 2 | 1.0 ( 2 ) | 5.0 ( 3 ) |
| 0.000 | 2 | 4.0 ( 1) | -3.0 ( 6 |
| 2.550 | 2 | 3.0 ( 1) | 3.0 (3) |
| 0.000 | ᄅ | $3.0(4)$ | 2.0 (E) |
| 0.000 | 2 | 1.0 (4) | 4.0 (5) |
| E. 000 | e | 2.0 (4) | 3.0 ( 3. |
| 6.000 | ב | 3.0 ( 7 ) | 4.0 ( 3 ) |
| 0.000 | 2 | 5.0 ( 7) | 3.0 ( 2) |
| E.000 | 3 | $3.017)$ | 2.0 ( C ) |
| 1.000 | E | 2.0 ( 7) | 4.0 ( E) |


[^0]:    *WANG, Laboratories: Reference Manual, Mode1 2200 B.

