

1 International Journal of Public Health
2 Governance and functionality of community water schemes in rural Ethiopia
3 --Manuscript Draft—"The final publication is available at link.springer.com".
4 Kelly Alexander (Corresponding Author)

5 Kelly.t.alexander@emory.edu ; Department of Environmental Health, Emory University

6 Yihene Tesfaye

7 tesfayey@onid.orst.edu; Department of Anthropology, Oregon State University

8 Robert Dreibelbis

9 rdreibe@ou.edu; Civil Engineering and Environmental Science and Department of Anthropology,
10 University of Oklahoma

11 Bekele Abaire

12 bekele.abaire@crs.org; Catholic Relief Services, Ethiopia

13 Matthew Freeman

14 mcfreem@emory.edu ; Department of Environmental Health, Emory University

15 **Abstract**

16 *Objectives:* A key challenge for achieving universal water access in Sub-Saharan Africa is poor
17 sustainability of water schemes. Previous studies have posited factors that may lead to failed
18 schemes; however, empirical data are lacking.

19 *Methods:* We conducted direct observations of water sources and interviewed water committee
20 members about governance in two regions of Ethiopia. Based on direct observation at each water
21 point, and harmonizing previous research in the sector, we developed an ordinal measure of
22 functionality. Among functional systems, linear regression models were used to assess changes in
23 score-or level of functionality against governance characteristics.

24 *Results:* Of 89 water schemes over 5 years old, 82 had sufficient data to receive a score. Higher
25 functionality scores were associated with having good records, meeting regularly, financial audits,
26 higher monthly fees, a paid caretaker and water committees with capacity to perform minor
27 repairs.

28 *Conclusion:* Our continuous measure of functionality was simple to derive, objective and may be
29 widely applicable for further studies assessing key indicators of sustainability.

30

31 **Introduction**

32 The WHO and UNICEF Joint Monitoring Program has reported that the world has already surpassed
33 the 2015 Millennium Development Goal target to improve drinking water (WHO and UNICEF 2014).
34 However, this declaration of success ignores two important components: that improved water
35 supply should be both safe and sustainable (Clasen 2012, WHO 2012). Sustained functionality of
36 improved water schemes in rural sub-Saharan Africa is a critical challenge. It is estimated that
37 between 35 and 80% of improved water supply systems are non-functional (Sutton 2004, Haysom

38 2006, Hoko and Hertle 2006), and up to one-third break within the first few years after installation
39 (SustainableWASH.org 2012).

40 Some progress has been made in identifying factors associated with sustainability of community
41 water supply schemes, but few use empirical data (Katz and Sara 1998, Behrens-Shah 2011, CARE
42 2012). Montgomery et al., (2009) proposed three key drivers of sustainability in rural Africa: 1)
43 effective community demand, 2) local financing, and 3) operations and maintenance. Effective
44 community demand includes appropriate technology and community participation in planning;
45 both key features identified by other researchers as well (Harvey and Reed 2003, Mukherjee, van
46 Wijk et al. 2003, Giné Garriga and Perez-Foguet 2008, Koestler, Koestler et al. 2010, Addai 2012).
47 Long-term sustainability depends upon successful local financing and cost recovery at the
48 community level, including fees to cover maintenance costs or cost-sharing options with NGOs or
49 government agents (Katz and Sara 1998, Hoko and Hertle 2006, Giné Garriga and Perez-Foguet
50 2008, Carter, Harvey et al. 2010). Successful operation and maintenance of water systems
51 comprises multiple components, including well-trained local technicians, access to spare parts,
52 clear management responsibilities, monitoring and evaluation systems, and ongoing outside
53 support. Technical capacity and knowledge for operation and maintenance is often lacking and can
54 lead to system failure (Godfrey, Freitas et al. 2009, Kamruzzaman, Said et al. 2013). Spare parts are
55 frequently unavailable, resulting in poor maintenance and the inability to repair broken systems
56 (Harvey and Reed 2003, Hoko and Hertle 2006, Ademiluyi and Odugbesan 2008, Godfrey, Freitas et
57 al. 2009). The roles and responsibility for repairs, and the associated costs, are often unclear;
58 particularly when NGOs have handed off responsibility to the community. More research is needed
59 to understand the role of water scheme governance on sustainability.

60 One key gap is a set of validated and consistent metrics of sustainability and functionality to assess
61 programs and allow for comparability across studies. Studies assessing water scheme sustainability
62 typically use a binary measure of current water availability, having water or not, often referred to
63 as "functionality" (Carter 1996, Harvey and Reed 2004, Haysom 2006, Giné Garriga and Perez-
64 Foguet 2008, Whittington, Davis et al. 2009, Koestler, Koestler et al. 2010, WaterAid 2010, Beyene
65 2012, Marks, Komives et al. 2012). There are limitations to this measurement as water schemes can
66 work improperly, but still have water *technically* available (e.g. unusually slow water flow rates,
67 unsafe water collected at broken pipe). Few studies have attempted to account for these scenarios
68 by defining functionality in a variety of ways: functioning as "originally intended" (Carter, Tyrrel et
69 al. 1999, Ademiluyi and Odugbesan 2008, Behrens-Shah 2011), whether it yielded water "regularly"
70 and was accessed daily (Jiménez and Pérez-Foguet 2011) or whether it was partially-functional,
71 where water was available, but at least one component of the water system was in need of repair
72 (Behrens-Shah 2011). Using a snapshot of the system functionality at a single point in time to
73 assess sustainability is practical for organizations monitoring the status of their water schemes. Of
74 value would be a quantitative scale of functionality that could serve to identify leading indicators of
75 sustainable water systems.

76 The aim of this study was to assess sustained functionality of community managed water points in
77 two regions of Ethiopia and identify key governance components associated with water point
78 sustainability. We propose an approach for developing measures of functionality that includes both
79 a binary determinant of *basic* functionality, or "operational vs. non-operational," and a continuous
80 indicator assessing *level* of functionality. We developed the functionality score using readily
81 available, observable and objective measures. We then compared functionality scores to measures
82 of water committee management, finances and maintenance to assess what factors may be

83 associated with higher functionality scores, and therefore potentially more sustainable water
84 schemes.

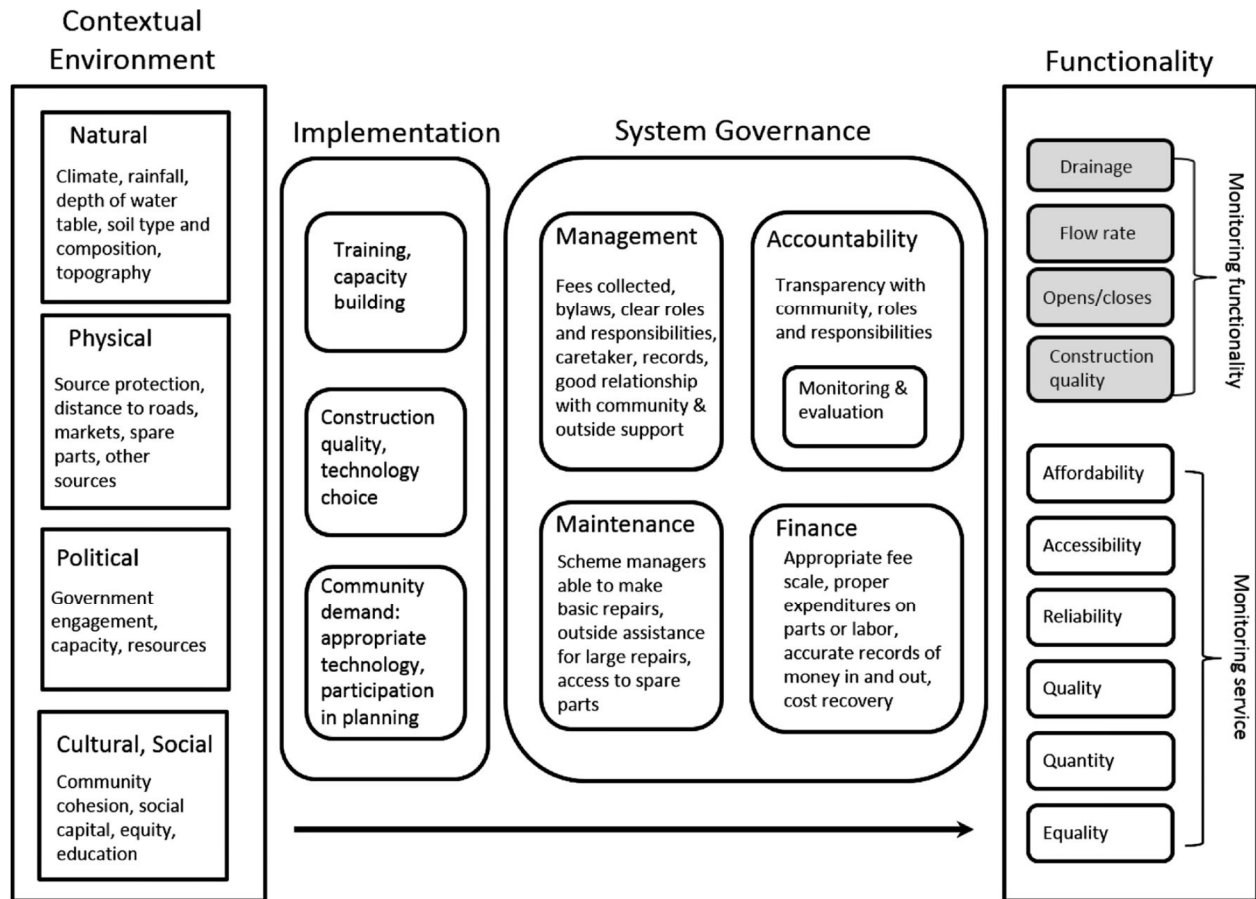
85 **Methods**

86 Tool development

87 We reviewed articles, tools and reports that proposed frameworks of water point sustainability in
88 low-income settings (SustainableWASH.org , Godfrey, Freitas et al. 2009, Whittington, Davis et al.
89 2009, Lockwood and Gouais 2011, Moriarty, Batchelor et al. 2011, Rojas and Chatterley 2011,
90 WaterAid 2011, CARE 2012, Downs, Godfrey et al. 2012, Adank and Kumasi 2013, Lockwood 2013,
91 Pankhurst 2013). Through these resources, we identified contextually-specific domains and
92 indicators associated with sustainability and prepared a conceptual model to guide the
93 development of our survey (Figure 1). In this model, there are key aspects of the contextual
94 environment – natural, physical, political and cultural– that should be considered when
95 determining how best to implement a water supply system. These components are unchanging in
96 the short term and need to be accounted for in program development. The implementation of the
97 system, which includes capacity building, technology choice and community demand, , is a one-time
98 event critical in the ability of stakeholders to sustain the program. These components must be
99 responsive to local contextual factors. One key function of the implementation, in areas where
100 community systems are the norm, is to establish a system of governance that is responsive to the
101 local context. The four pillars of governance – accountability, maintenance, finance and
102 management – have been proposed by a number of organizations and authors as critical for
103 sustainability, though again, the specific aspects of governance necessary and sufficient for
104 sustainability may be largely dependent on the local environment and competency of the
105 implementation. As part of this study, we focused on aspects of implementation and governance
106 that led to sustained system functionality. We developed our survey based on surveys from peer-
107 reviewed and grey literature and piloted and refined it for the Ethiopian context prior to data
108 collection.

109
110

Figure 1. Conceptual Model linking contextual conditions, implementation, system governance and components of water scheme functionality



111

112 Study site, sampling and data collection

113 Data were collected in two regions of Ethiopia: Southern Nations, Nationalities, and Peoples' Region
114 (SNNPR; three districts) and Oromia (eights districts) where international non-governmental
115 organizations WaterAid and Catholic Relief Services (CRS) respectively, had constructed or
116 rehabilitated water schemes with their local partners. A map of the study areas is available in the
117 supplementary material (Online Resource 1). Data were collected between 29th April and 24th
118 June, 2013.

119

120 In SNNPR, water schemes were selected from a list of all water sources, supplied by the local
121 government offices. In Oromia, water schemes were selected from a list of schemes that had been
122 constructed or rehabilitated by CRS' partners. Schemes were purposively selected from these lists
123 according to age (five years or more) and functionality status; with the intention of visiting water
124 points with a range of functionality. We conducted direct observation of the water scheme,
125 including functionality measures that consisted of (1) presence of water, (2) flow rate, (time to fill

126 20L jerrican), (3) adequate drainage around scheme, (4) construction quality, (5) observed water
 127 quality (odor, color), (6) presence of a fence, (7) closing/opening schedule and (8) whether it was
 128 functioning as intended—where water was collected from the main spout (e.g., not a broken pipe).
 129 A water scheme implies all types of water sources including deep wells, handpumps, and protected
 130 springs with and without distribution systems (Table 1). Each community had unimproved systems
 131 in addition to the improved systems we surveyed.

132 Data on management of the water system were collected through semi-structured interviews with
 133 water committee members, and included topics such as history of scheme, capacity of committee to
 134 perform repairs, maintenance, finances, outside support, service to users, and structure and
 135 activities of the committee.

136

137 Table 1. Definitions of water scheme types for project areas, Ethiopia, 2013

Water scheme type	Description
Deep well	These are wells are drilled by rig, equipped with PVC casing for depths of 60-120 meters or steel casing for depths above 120 meters. All these deep wells require a motor to extract water.
Handpump	These wells can be drilled by rigs (60+ meters) or dug manually (average 20 meters), and are equipped with a handpump for extracting water.
Protected springs with distribution	Concrete boxes are built around natural springs. The water is distributed to one or more taps for collection.
Protected spring	Concrete boxes are built around natural springs. Water is collected from a single pipe that is directly connected to the concrete box at the source.

138 Data analysis

139 Data were collected on paper surveys and double entered into Microsoft Excel (Redmond, WA,
 140 USA). Data was imported into SAS 9.3 (Cary, NC, USA) to compare entry sheets and correct any
 141 errors; data analysis was conducted in SAS and STATA v.11 (College Station, TX, USA). General
 142 frequencies were generated on water scheme characteristics in each of the two study areas. We
 143 used Mokken scaling techniques to non-parametrically identify unidimensional variables that
 144 shared a statistically significant relationship along a hierarchical, latent characteristic (Schoor
 145 2003). Composite functionality scores were then created by summing the individual characteristic
 146 scores. Details on the individual characteristics included in the composite score, categories, and
 147 their associated values are shown in Table 2.

148

149 Table 2. Description of variables observed for creating the functionality scores for community
 150 water points, Ethiopia, 2013.

Variables included in score	Values and Contribution to Score	Justification for variable
Flow rate (score)	0. Non-existent: no water 1. Poor: more than 2 mins to fill 20L 2. Medium: 1.5-2 mins to fill 20L 3. Good: less than 90 seconds to fill 20L	Flow rate was measured to represent the ease and availability of water service to users. (Flow rate was not intended to be used as a measure of the specific functionality or proper engineering of each water scheme).
Closes	0. Scheme does not have regulated opening and closing times 1. Scheme has regulated opening and closing times.	Active committee, fees are collected, "rest time" for handpump or generator
Drainage	0. Poor drainage 1. Moderate drainage 2. Good drainage	Well-maintained, active committee and community
Quality of construction	0. High probability of contamination from external sources 1. Some cracks / problems – possible route of contamination of source observed 2. No observable issues with construction	Quality of intervention, quality of water, well-maintained, active committee, responsible development partner

151

152 Values for the summed functionality score ranged from 0 (not functional) to 8 (highly functional).
 153 Functionality scores were the primary outcome for our analysis and the intent was to model the
 154 complete score in a single regression model. However, the distribution of our functionality scores
 155 suggested a zero-inflated Poisson distribution and our sample size constrained our ability to
 156 accurately estimate parameters for such a distribution. Instead, modeling was done in two stages.
 157 First, scores were dichotomized at zero and categorized into operational (score ≥ 1) vs. non-
 158 operational (score=0). Scores of zero meant there was no water. However, due to the method of
 159 scoring, a score ≥ 1 did not mean water was present. We assessed the independent relationship
 160 between variables from our survey and operational status using a logistic regression. We restricted
 161 our second analysis to operational schemes in order to assess what variables were associated with
 162 improved levels of functionality using linear regression.

163 Ethics

164 Before conducting interviews, all participants gave oral consent. This study was approved by the
165 Institutional Review Board, Emory University and the Institutional Review Board at Jimma
166 University, Ethiopia. Written permission to conduct research was also granted by representatives
167 of the local government offices.

168 **Results**

169 General

170 Data from 89 water schemes were used in the analysis, though complete data were not available for
171 every scheme. The age of the water schemes ranged from 5-44 years old, with a median of 9 years.
172 Sixty seven (75%) of the schemes had water on the day of visit. The numbers and types of schemes
173 were: 45 (51%) handpumps, 21 (24%) deep wells, 16 (18%) protected springs with distribution
174 system and 7 (8%) protected springs. The flow rate ranged from 30 seconds to 22 minutes to fill a
175 20L jerrican, with a mean of 1.6 minutes (median 1.4).

176

177 Seventy (80%) committees reported that the community was consulted about the location and 58
178 (67%) were consulted about the type of water scheme (Table 3). Schemes served between 25 and
179 7000 households, (median 219). In the wet and dry seasons, users on average spent 30 minutes
180 collecting 50L per household per day and 90 minutes, 80L, respectively. Of the 64 water schemes
181 that have needed repairs, 45 (70%) were reported to be fixed by technicians from the local
182 government office.

183 Management and finance

184 The Ethiopian government and/or NGOs provided funds to establish all of the water schemes
185 assessed. Some communities contributed labor or materials during construction. Seventy-seven
186 (87%) water schemes had a caretaker. Caretakers performed a number of duties such as collecting
187 the fee, managing the line, and cleaning around the water scheme. Forty-eight (66%) caretakers
188 received some level of compensation (average 8USD (155 birr)/month). Caretakers at 26 water
189 schemes received no compensation, however a number of these were in communities where
190 households took turns as caretaker, rotating weekly or monthly. Fees were collected at 77 (88%)
191 water points: 37 collected fees per month and 38 collected fees per jerrican. The average monthly
192 fee was 0.16USD (3 birr) and average fee charge per jerrican was 0.02USD (0.3 birr).

193

194 Nearly all committees (89%) had bylaws that guided the use of the scheme, and 95% of those
195 reported that the community was aware of the bylaws. Ninety-nine percent of committees reported
196 that community members were aware of the roles and responsibilities of the committee members
197 and 78% of committees reported that community members were knowledgeable about committee
198 finances. Good financial records were kept by 66% of committees and 65% are periodically audited

199 by local government officials (Table 3). All committees reported that they require additional
 200 training in order to better perform their duties.

201

202 Table 3. Characteristics of community water points, rural Ethiopia, 2013.

Variable	N (%) <i>n=89*</i>
Community consulted about location	70 (80)
Community consulted about type	58 (67)
Committee has bylaws	78 (89)
Community knows bylaws	73 (95)
Community knows committee roles and responsibilities	83 (99)
Community knows committee finances	63 (78)
Committee keeps good records	39 (66)
Periodic audits performed on committee records	53 (65)
Fee charged for collection	77(88)
Committee has increased fees over time	44 (79)
Caretaker	77 (87)
Caretaker receives compensation	48 (66)
Spare parts ≤ 30 minutes	63 (71)
Spare parts ≤ 60 minutes	79 (89)
Committee can do minor repairs	65 (82)
Committee can do major repairs	12 (15)
Committee knows who to contact when repairs are outside their capacity	45 (64)

*Data were incomplete for some variables in the analysis

203 Water scheme operations and functionality

204 Data on functionality was available for 82 of the 89 water schemes. Of these, ten (8.2%) had a
 205 functionality score of zero and were defined as non-operational. We looked at a number of
 206 governance indicators such as committee management, system repairs and accountability and
 207 transparency with the community. We did not find evidence of any variables significantly
 208 associated with schemes being operational or non-operational (Table 4). None of the variables
 209 representing accountability and transparency, such as: committee elections, community knowledge
 210 of committee roles and responsibilities, or frequency of committee meetings with the community,
 211 were found to be associated with operational water schemes. The mean monthly fee charged at
 212 operational water schemes was found to be more than double that of non-operational water
 213 schemes 0.12USD vs 0.05USD (2.3 birr vs 1 birr) however this was not statistically significant.

214

215 Table 4. Univariate logistic regression analysis of variables associated with operational schemes of
 216 community water points, Ethiopia, 2013.

Variable	Operational	Non-operational	% diff.	OR (95% CI)	P
	(n=72) n (%)	(n=10) n (%)			
Community consulted on location	57 (79)	9 (90)	-11%	1.90 (0.43, 8.50)	0.40
Community consulted on type	47 (65)	9 (90)	-25%	1.57 (0.39, 6.38)	0.53
Committee has bylaws	65 (90)	9 (90)	0%	2.65 (0.46, 15.33)	0.28
Community knows finances	52 (72)	8 (80)	-8%	1.24 (0.22, 6.81)	0.81
Committee has regular meetings	46 (69)	7 (88)	-19%	0.31 (0.04, 2.70)	0.29
Fee charged for collection	63 (88)	8 (80)	8%	0.88 (0.10, 7.84)	0.91
Caretaker	61 (85)	10 (100)	-14%	1.16 (1.05, 1.28)	0.34
Caretaker receives compensation	41 (57)	9 (90)	-33%	1.82 (0.43, 7.60)	0.46
Spare parts ≤ 30 minutes	50 (69)	8 (80)	-11%	0.57 (0.11, 2.90)	0.72
Spare parts ≤ 60 minutes	64 (89)	9 (90)	-1%	0.90 (0.10, 8.00)	0.92
Committee can do minor repairs	54 (81)	5 (71)	10%	1.66 (0.30, 9.50)	0.56
	Mean (median)	Mean (median)	Mean diff.		
Monthly fee (birr)	2.3 (3)	1 (1)	1.3	3.57 (0.24, 52.28)	0.35
Fee per jerrican (birr)	0.27 (0.3)	0.33 (0.3)	-0.6	0.08 (0.01, 22.01)	0.39
Compensation for caretaker (birr)	102.9 (40)	122.2 (100)	-19.3	1.00 (0.99, 1.00)	0.69
Number of households	604 (200)	1241 (400)	-637	1.00 (1.00, 1.00)	0.14

Logistic regression was used to compare variables for operational and non-operational water schemes.

217

218 There were a total of 72 water schemes in our analysis classified as functional (scores > 1; range 1-
 219 8). The average functionality scores according to type of water scheme were: protected spring: 4.5,
 220 protected spring with distribution: 4.7, handpump: 4.9, deep well: 6.2.

221 Six indicators were positively associated with higher functionality scores: having a caretaker (β
 222 1.82, 95% confidence interval [CI] 0.46, 3.17), the caretaker receiving compensation (β 1.30; 95%CI
 223 0.17, 2.42), higher monthly fees (β 0.48; 95%CI 0.12, 0.85), keeping good records (β 2.60; 95% CI
 224 0.72, 4.42), periodic auditing of records (β 2.69; 95%CI 1.44, 4.22), the committee having the
 225 capacity to make minor repairs (β 3.00; 95%CI 1.03, 4.96) and the committee meeting regularly (at
 226 least every three months) (β 1.27; 95%CI 0.20, 2.33).

227 Although not statistically significant, committees with the capacity for major repairs, and those that
 228 increased fees over time had higher average functionality scores. Functionality scores were slightly
 229 higher, though not statistically significant for committees with bylaws (β 0.25; 95%CI -1.47, 1.97),
 230 regular elections (β 0.45; 95%CI -1.29, 2.19), schemes that charged a fee (β 1.10; 95%CI -0.41, 2.63)
 231 and schemes where the committee had performed recent maintenance (β 0.84; 95%CI -0.82, 2.50).
 232 Water schemes had lower functionality scores when members of the community were consulted
 233 about placement of the water scheme (β -1.40; 95%CI -2.60, -0.19). We found no evidence of an
 234 association between functionality score and: the price per jerrican, holding regular meetings with

235 the community, *amount* of compensation given to the caretaker, number of households served by
236 the water scheme, and proportion of women on the water committee (Table 5).

237

238 **Table 5. Univariate linear regression analysis of functionality score of community water**
 239 **points and associated variables, Ethiopia, 2013.**

Variable	Yes	No	Mean diff.	Beta (95% CI)	P
	Mean (median)	Mean (median)			
Community consulted about location	4.8 (5.0)	6.2 (7.0)	-1.4	-1.40 (-2.60, -0.19)	0.02*
Community consulted about type	5.1 (5.0)	5.0 (5.5)	0.1	0.04 (-1.05, 1.14)	0.97
All community members use scheme	4.7 (5.0)	5.5 (6.0)	-0.8	0.30 (-1.42, 2.02)	0.72
Committee has bylaws	5.1 (6.0)	4.6 (5.0)	0.5	0.25 (-1.47, 1.97)	0.77
Committee has regular elections	5.3 (5.5)	4.8 (6.0)	0.5	0.45 (-1.29, 2.19)	0.60
Committee has regular meetings	5.7 (6.0)	4.4 (5.0)	1.0	1.27 (0.20, 2.33)	0.02*
Committee has regular meetings with the community	4.9 (5.5)	5.5 (6.0)	-0.6	-0.58 (-1.69, 0.53)	0.29
Community knows finances	5.5 (6.0)	4.4 (5.0)	1.0	1.11 (-0.11, 2.33)	0.08
Good record keeping	6.0 (6.0)	3.5 (3.5)	2.5	2.60 (0.72, 4.42)	0.01*
Periodic financial audits	5.6 (6.0)	3.7 (4.5)	1.9	2.69 (1.44, 4.22)	<0.01*
Fee charged for collection	5.2 (6.0)	4.1 (5.0)	0.9	1.10 (-0.41, 2.63)	0.15
Fee price has increased	6.0 (6.0)	4.3 (5.0)	1.7	1.66 (-0.30, 3.63)	0.09
Caretaker	5.4 (6.0)	3.5 (4.0)	1.9	1.82 (0.46, 3.17)	0.01*
Caretaker receives compensation	5.9 (6.0)	4.6 (5.0)	1.3	1.30 (0.17, 2.42)	0.03*
Spare parts ≤ 30 mins	5.6 (6.0)	5.2 (5.0)	0.4	0.40 (-1.35, 2.16)	0.64
Spare parts ≤ 60 mins	5.0 (5.0)	5.4 (6.5)	-0.4	0.33 (-1.90, 1.30)	0.69
Committee can do minor repairs	6.0 (6.0)	3.0 (3.0)	3.0	3.00 (1.03, 4.96)	0.01*
Committee can do major repairs	6.7(6.0)	5.3 (6.0)	1.4	1.33 (-1.27, 3.94)	0.30
Committee did recent maintenance	5.9 (6.0)	5.1 (5.0)	1.0	0.84 (-0.82, 2.50)	0.30
Knowledge of who to call when repairs are beyond capacity	5.7 (6.0)	5.5(5.0)	0.2	0.73 (-1.40, 2.90)	0.49
Monthly fee (amount)	-	-	-	0.48 (0.12, 0.85)	0.01*
Fee per jerrican (amount)	-	-	-	3.56 (-2.18, 9.37)	0.21
Caretaker compensation (amount)	-	-	-	0.00 (-0.01, 0.01)	0.32
Number of households	-	-	-	0.00 (-0.01, 0.10)	0.18
Proportion of women on committee	-	-	-	0.41 (-3.25, 4.07)	0.83

Linear regression was used to compare variables of water schemes with varying functionality scores.

* indicates significant at $p < 0.05$

240 **Discussion**

241 We assessed community managed water schemes older than five years in two regions of Ethiopia to
 242 investigate factors associated with operational schemes and various *levels* of functionality for
 243 operational schemes. Understanding the determinants of functionality of rural water supply
 244 schemes in Sub-Saharan Africa is of great importance. To our knowledge, this is the first study to
 245 assess factors associated with a functionality score that is easily replicable. Though our sample size
 246 was limited, this is one of the few studies to develop empirical scores of water point functionality
 247 and assess components of governance associated with scheme functionality. A simple, score of this
 248 type would support monitoring and evaluation of water supply, and enable applied research into
 249 water system sustainability. Components which were strongly associated with higher levels of

250 functionality included: charging slightly higher fees, maintaining good records, holding regular
251 meetings, having the capacity for performing minor repairs, having a caretaker for the water
252 scheme, and awarding the caretaker with some level of compensation. Periodic financial audits of
253 the committee's records by a third party were also associated with a higher level of functionality.

254

255 In addition to the governance factors mentioned above our study also considered factors
256 specifically representing transparency and accountability between the committee and the
257 community. Although there was some evidence of a positive association, we found no statistical
258 evidence of an association between level of functionality and having bylaws, community knowledge
259 of bylaws, higher proportion of women on the committee, community knowledge of committee
260 finances, holding regular meetings with the community or holding regular elections of committee
261 members. While these factors were not associated with improved functionality, factors of
262 transparency and accountability may be fulfilled by committees that meet regularly, maintain good
263 records, and have financial audits, as was seen in schemes with higher functionality levels.
264 Committees that collect higher fees (in order to have money for spare parts) and have the capacity
265 to make minor repairs, are able to maintain functioning systems, which makes them accountable to
266 the community. Caretakers—and specifically paid caretakers—may serve as a proxy for overall
267 community support and ownership of the water scheme, a feature often cited to be vital for rural
268 water supply sustainability (Harvey and Reed 2007, Montgomery, Bartram et al. 2009, Whittington,
269 Davis et al. 2009). Although access to spare parts is seen as fundamental to sustainability (Harvey
270 and Reed 2003, Hoko and Hertle 2006, Godfrey, Freitas et al. 2009), we did not find an association
271 with functionality. One potential explanation is that water committees generally reported access to
272 spare parts as well as a reliance on local government offices that could procure needed parts. As
273 such, availability of spare parts may be necessary only where local governments do not play such a
274 considerable role in management, as they do in some parts of Ethiopia.

275

276 Studies assessing the sustainability of water points tend to use presence of water during a site visit
277 as a proxy for functionality. We found a wide range of flow rates, from 0.9 liters per minute to 20
278 liters per minute demonstrating the array of "functionality" that can be masked by a simple binary
279 indicator of water availability. In our analysis we found no variables associated with basic
280 functionality, but some key variables associated with *level* of functionality. These findings justify the
281 use of a functionality score that goes beyond water presence to represent levels of service to users
282 (Kayser, Moriarty et al. 2013).

283

284 Good record-keeping and having the knowledge for making minor repairs are factors beyond the
285 capacity of committees without initial training and support from NGOs or government offices.
286 Financial management, record-keeping and basic maintenance are all part of the training
287 committees receive when a water scheme is installed. It is possible that when new committee

288 members join they are not trained on these essential skills, eventually leading to poor performance
289 of the committee and lower water scheme functionality. Financial audits are also outside the scope
290 of committees and should be completed periodically by government or NGO partners.

291

292 Our data suggest that *not* consulting the community about the location of the water point improves
293 functionality score. This finding conflicts with the literature, which consistently supports the need
294 for community involvement in all stages of a rural water supply project (Katz and Sara 1998, Sun,
295 Asante et al. 2010). One interpretation is that there are certain topics, such as the location of a
296 water point, that do not require the involvement of the community—since professional technicians
297 know more about the geological benefits of one site over another. An additional interpretation is
298 that for different social contexts, community involvement occurs in different ways (Harvey and
299 Reed 2007) and water committees will function in different ways. Of all the water systems needing
300 repairs, 70% of committees “knew who to contact” when repairs were outside their capacity—the
301 same number who employed a government technician to complete the repairs on their behalf.
302 Effective committee management, capacity for repairs and the involvement and engagement of the
303 community are key aspects supporting improved water scheme functionality; yet the ways in which
304 these support sustained functionality will differ according to local context and government policies.

305

306 Monitoring the functionality of water schemes is essential to understanding how current and future
307 investments in water infrastructures can better serve community members. A key output of this
308 study is a functionality score that was developed using a reduced set of indicators that can be easily
309 and quickly collected from water points. A score used across the sector would allow for
310 comparability of studies and further understanding of factors related to water point sustainability.
311 A simple, objective measure of water system functionality could also enable NGO or government
312 staff to reach more water points and feel confident they are collecting reliable data on water service
313 to users. While a retrospective study of the effect of various water point components on
314 sustainability is not ideal, we believe our findings will be useful for identifying indicators for future
315 prospective studies.

316

317 **Limitations.** There are a number of limitations to this analysis. Our sample was not random and
318 therefore findings on prevalence of governance factors are not representative and our results are
319 not directly generalizable. The functionality score we created had to utilize variables for which we
320 had sufficient data available, meaning that a dataset without any missing data might have led to a
321 slightly different set of components for the functionality score. The distribution of our functionality
322 score was zero-inflated; however, our total sample size was limited to 89 water points. This
323 hindered our ability to include all water points in a single regression model that accounted for a
324 zero-inflated distribution and necessitated the two-step regression approach presented here. This
325 two-stage modelling may have contributed to the high variance in our estimates, thus increasing
326 the likelihood of type II statistical error.

327 Because so few schemes were considered to be non-functional, we had high variance in our
328 estimates, meaning that some of the factors presented in Table 4 *may be* significantly important for
329 functionality, but we *did not find statistical evidence* of that association. Future studies will include
330 more water points, which may allow for one regression model to incorporate both the binary
331 measure of water availability and level of functionality. We also had missing data for a number of
332 our survey questions, which affected our ability to detect significance (or lack of significance) for
333 those indicators. Though our approach could be replicated elsewhere, our current findings may not
334 be useful outside the Ethiopian context.

335 **Conclusion**

336 There has been considerable focus on how to ensure rural water schemes are sustainable and how
337 to monitor functionality. Studies have typically used the presence or absence of water at one point
338 in time as an indicator for functionality, and a proxy for sustainability. In this study we found a wide
339 range of conditions for water schemes with and without water. We used simple, easily-obtained
340 measures and calculated scores representing various levels of functionality. Higher functionality
341 scores were associated with higher monthly fees, good record-keeping, regular committee
342 meetings, financial audits, a paid caretaker and committee capacity for minor repairs. This score
343 can be replicated for monitoring purposes by NGOs or government agents.

344 **References**

345 Adank M, Kumasi T (2013) Sustainability index of WASH activities. Ghana Country Report. USAID and
346 Rotary International. http://www.washplus.org/sites/default/files/ghana_sustainability.pdf. Accessed 15
347 April 2014.

348 Addai E (2012) Sustainability of rural water supply: facilities in Africa: Socio-cultural and demographic
349 factors. SWSD Policy Brief, WSA. 1.
350 <http://wsafrica.org/sites/staging.wsafrica.org/files/js/No%20%20Socio%20cultural%20and%20demogr>
351 [aphic.pdf](http://wsafrica.org/sites/staging.wsafrica.org/files/js/No%20%20Socio%20cultural%20and%20demogr). Accessed on 14 April 2014.

352 Ademiluyi IA, Odugbesan, JA (2008) Sustainability and impact of community water supply and sanitation
353 programmes in Nigeria: An overview. African Journal of Agricultural Research 3:811-817.

354 Behrens-Shah, P (2011) Sustainability of water supply systems in Kenya. [http://www.rural-water-](http://www.rural-water-supply.net/fr/resources/details/510)
355 [supply.net/fr/resources/details/510](http://www.rural-water-supply.net/fr/resources/details/510), Welthungerhilfe. [http://www.rural-water-](http://www.rural-water-supply.net/fr/resources/details/510)
356 [supply.net/fr/resources/details/510](http://www.rural-water-supply.net/fr/resources/details/510). Accessed 15 April 2014.

357 Beyene, HA (2012) Factors affecting the sustainability of rural water supply systems: the case of Mecha
358 Woreda, Amhara region, Ethiopia. Master of Professional Studies, Cornell University.
359 http://soilandwater.bee.cornell.edu/publications/Hab_Thesistss_formatted.pdf. Accessed on 4 March
360 2014.

361 CARE USA Water Team (2012) Assessing water point sustainability in Northern Mozambique.
362 [http://water.care2share.wikispaces.net/file/view/HAUPA%20study%2013%20page%20summary%20FIN](http://water.care2share.wikispaces.net/file/view/HAUPA%20study%2013%20page%20summary%20FINAL.pdf/343904568/HAUPA%20study%2013%20page%20summary%20FINAL.pdf)
363 [AL.pdf/343904568/HAUPA%20study%2013%20page%20summary%20FINAL.pdf](http://water.care2share.wikispaces.net/file/view/HAUPA%20study%2013%20page%20summary%20FINAL.pdf). Accessed 15 April
364 2014.

365 Carter R, Tyrell SF, Howsam P (1996) Strategies for hand pump water supply programmes in less
366 developed countries. *Journal of Chartered Institution of Water and Environmental Management*, 10:
367 130-136.

368 Carter RC, Harvey E, Casey V (2010) User financing of rural handpump water services. IRC Symposium:
369 Pumps, Pipes and Promises. <http://www.ircwash.org/sites/default/files/Carter-2010-User.pdf>. Accessed
370 14 April 2014.

371 Carter RC, Tyrrel SF, Howsam P (1999) Impact and sustainability of community water supply and
372 sanitation programmes in developing countries. *Journal of Chartered Institution of Water and*
373 *Environmental Management*, 13: 292-296.

374 Clasen, TF (2012) Millennium Development Goals water target claim exaggerates achievement. *Tropical*
375 *Medicine & International Health*, 17:1178-1180.

376 Giné Garriga R, Perez-Foguet A (2008) Sustainability assessment of national rural water supply program
377 in Tanzania. *Natural resources forum* 32: 17.

378 Godfrey S, Freitas M, Muianga A, Amaro M, Fernandez P, Sousa Mosies L (2009) Sustainability check: a
379 monitoring tool for the sustainability of rural water supplies. WEDC International Conference, Addis
380 Ababa. http://wedc.lboro.ac.uk/resources/conference/34/Godfrey_S_-_719.pdf. Accessed 15 April
381 2014.

382 Harvey P, Reed R (2003) Sustainable rural water supply in Africa: rhetoric and reality. 29th WEDC
383 International Conference: Towards the Millennium Development Goals, Abuja, Nigeria.
384 <http://www.ircwash.org/sites/default/files/Harvey-2003-Sustainable.pdf>. Accessed 16 April 2014.

385 Harvey P, Reed R (2004) Rural water supply in Africa: Building blocks for sustainability. Loughborough
386 University, UK, Water, Engineering and Development Centre (WEDC).
387 http://wedc.lboro.ac.uk/resources/books/Rural_Water_Supply_in_Africa_-_Complete.pdf. Accessed 15
388 April 2014.

389 Harvey P, Reed R (2007) Community-managed water supplies in Africa: sustainable or dispensable?
390 *Community Development Journal*, 42:365-378.

391 Haysom A (2006) A study of the factors affecting sustainability of rural water supplies in Tanzania. MSC
392 water management, community water supply, Cranfield University.
393 https://www.google.com/url?sa=t&rct=j&q=&esrc=s&source=web&cd=1&cad=rja&uact=8&ved=0CB4QFjAA&url=http%3A%2F%2Fwww.wateraid.org%2F~%2Fmedia%2FPublications%2Ffaulty-distribution-points-tanzania.pdf&ei=Fo9bVJgBi_7JBOvxgpgK&usg=AFQjCNHupd2tXlvVJeHNumPwQS33umW0IQ&sig2=x5707u29Uz2c0ZxOE9ndNw&bvm=bv.78677474,d.aWw. Accessed 16 April 2014.

398 Hoko Z, Hertle J (2006) An evaluation of the sustainability of a rural water rehabilitation project in
399 Zimbabwe. *Physics and Chemistry of the Earth, Parts A/B/C*, 31:699-706.

400 Jiménez A, Pérez-Foguet A (2011) Water Point Mapping for the Analysis of Rural Water Supply Plans:
401 Case Study from Tanzania. *Journal of Water Resources Planning & Management*, 137:439-447.

402 Kamruzzaman AKM, Said I, Osman O (2013) Overview on Management Patterns in Community, Private
403 and Hybrid Management in Rural Water Supply. *Journal of Sustainable Development*, 6:26-36.

404 Katz T, Sara J (1998) Making rural water supply sustainable. Recommendations from a global study.
405 Washington DC, UNDP-World Bank.
406 http://www.wsp.org/sites/wsp.org/files/publications/global_ruralreport.pdf. Accessed 14 April 2014.

407 Kayser G, Moriarty P, Fonseca C, Bartram J (2013) Domestic Water Service Delivery Indicators and
408 Frameworks for Monitoring, Evaluation, Policy and Planning: A Review. *International Journal of
409 Environmental Research and Public Health*, 10:4812-4835.

410 Koestler L, Koestler A, Koestler M, Koestler V (2010) Improving sustainability using incentives for
411 operation and maintenance: the concept of water-person-years. *Waterlines*, 29(2).

412 Lockwood H (2013) Sustainability Index of WASH Interventions: Global Findings and Lessons Learned.
413 <http://www.washplus.org/sites/default/files/WashSustainabilityIndex.pdf>. Accessed 12 April 2014.

414 Lockwood H, Gouais A (2011) Service Delivery Indicators and Monitoring to Improve Sustainability of
415 Rural Water Supplies. *Building Blocks for Sustainability*. <http://www.rural-water-supply.net/en/resources/details/485>. Accessed 13 April 2014.

417 Marks S, Komives K, Davis J (2012) Community participation and handpump sustainability in rural Ghana.
418 UNC water and health conference, Chapel Hill. <http://www.rural-water-supply.net/en/resources/details/432>. Accessed 14 April 2014.

- 420 Montgomery MA, Bartram J, Elimelech M (2009) Increasing Functional Sustainability of Water and
421 Sanitation Supplies in Rural Sub-Saharan Africa. *Environmental Engineering Science*, 2:1017-1023.
- 422 Moriarty P, Batchelor C, Fonseca C, Klutse A, Naafs A, Nyarko A, Pezon K, Potter A, Reddy R, Snehalatha
423 R (2011) Ladders for assessing and costing water service delivery. I. I. W. a. S. Centre.
424 <http://www.washcost.info/page/753>, IRC International Water and Sanitation Centre.
425 http://sustainablewash.org/sites/sustainablewash.org/files/page/washcost_workingpaper_n2_water_services_0.pdf. Accessed 15 April 2014.
426
- 427 Mukherjee N, van Wijk C (editors) (2003) Sustainability planning and monitoring in community water
428 supply and sanitation. [http://www-
429 wds.worldbank.org/external/default/WDSContentServer/WDSP/IB/2004/12/23/000090341_200412230
430 93826/Rendered/PDF/309590PAPER0Sustainability0planning02003.pdf](http://www-wds.worldbank.org/external/default/WDSContentServer/WDSP/IB/2004/12/23/000090341_20041223093826/Rendered/PDF/309590PAPER0Sustainability0planning02003.pdf), World Bank. [http://www-
431 wds.worldbank.org/external/default/WDSContentServer/WDSP/IB/2004/12/23/000090341_200412230
432 93826/Rendered/PDF/309590PAPER0Sustainability0planning02003.pdf](http://www-wds.worldbank.org/external/default/WDSContentServer/WDSP/IB/2004/12/23/000090341_20041223093826/Rendered/PDF/309590PAPER0Sustainability0planning02003.pdf). Accessed 15 April 2014.
- 433 Pankhurst H (2013) Research exploring community-managed water and services. Monitoring sustainable
434 WASH service delivery symposium, Addis Ababa, IRC International Water and Sanitation Centre.
435 <http://www.slideshare.net/ircuser/1-pankhurst-care>. Accessed 20 April 2014.
- 436 Rojas F, Chatterley C (2011) Water and Sanitation Accountability Forum: Organizational Evaluation of
437 COCEPRADIL. [https://improveinternational.files.wordpress.com/2012/03/accountability-forum-
438 dec2011-final-for-distribution.pdf](https://improveinternational.files.wordpress.com/2012/03/accountability-forum-dec2011-final-for-distribution.pdf). Accessed 14 April 2014.
- 439 Schuur WH v (2003) Mokken Scale Analysis: Between the Guttman Scale and Parametric Item Response
440 Theory. *Political Analysis* 11:139-163.
- 441 Sun Y, Asante F, Birner R (2010) Opportunities and challenges of community-based rural drinking water
442 supplies: an analysis of water and sanitation committees in Ghana, International Food Policy Research
443 Institute. <http://www.ifpri.org/sites/default/files/publications/ifpridp01026.pdf>. Accessed 15 April 2014.
- 444 SustainableWASH.org [Measuring Sustainability](#). WASH Sustainability Webinar Series.
445 <http://sustainablewash.org/measuring-sustainability>. Accessed 15 April 2014.
- 446 SustainableWASH.org. (2012) Why Sustainable WASH?. <http://www.sustainablewash.org/>. Accessed 20
447 April 2014.
- 448 Sutton S (2004) Preliminary desk study of potential for self supply in Sub-Saharan Africa.
449 <http://ruralwater.files.wordpress.com/2010/03/2004-sutton.pdf>. Accessed 14 April 2014.

450 WaterAid (2010) Sustainability of rural water supply in Timor Leste: how big is the challenge and how
451 are we going to tackle it? [http://www.wateraid.org/~media/Publications/sustainability-rural-water-](http://www.wateraid.org/~media/Publications/sustainability-rural-water-supply-timor-leste.pdf)
452 [supply-timor-leste.pdf](http://www.wateraid.org/~media/Publications/sustainability-rural-water-supply-timor-leste.pdf). Accessed 20 April 2014.

453 WaterAid (2011). Sustainability Framework.
454 <http://www.wateraid.org/~media/Publications/sustainability-framework.pdf>. Accessed 15 April 2014.

455 Whittington D, Davis J, Prokopy L, Komives K, Thorsten R, Luckacs H, Bakalian A, Wakeman W (2009)
456 How well is the demand-driven, community management model for rural water supply systems doing?
457 Evidence from Bolivia, Peru, and Ghana. *Water policy* 11:696-718.

458 WHO (2012) UN water global annual assessment of sanitation and drinking-water (GLASS) 2012 report:
459 the challenge fo extending and sustaining services. Geneva, WHO.
460 http://www.un.org/waterforlifedecade/pdf/glaas_report_2012_eng.pdf. Accessed 14 April 2014.

461 WHO and UNICEF (2014). Progress on sanitation and drinking water: 2014 update. Geneva, WHO and
462 UNICEF. http://www.who.int/water_sanitation_health/publications/2014/jmp-report/en/. Accessed 15
463 May 2014.

464